



County of San Bernardino

INTEROFFICE MEMO

DATE May 8, 2006

FROM **MARK UFFER**
County Administrative Officer

TO **MEMBERS**
Board of Supervisors

PHONE 7-5418

SUBJECT 2006-07 PROPOSED BUDGET

On March 21, 2006, I presented to the Board of Supervisors a 2006-07 Budget Financing Plan. A copy of that agenda item and the power point presentation is included in the executive summary workbook. That plan provided the basis for distributing locally financed budget targets to general fund financed departments to develop their 2006-07 proposed budgets. The Board of Supervisors approved these budget targets and enclosed in these workbooks are the departmental budgets submitted and reviewed by the County Administrative Office.

The 2006-07 proposed budget workbooks have been designed to be more user friendly for the Board of Supervisors, the departments, and the public. The first workbook is an executive summary of the 2006-07 proposed budget, which includes:

- A Revised Financing Plan Section, which shows changes that have occurred since the original financing plan was adopted. It documents how much financing is available in 2006-07 for building needs, departmental policy items, and other items the Board of Supervisors wish to fund.
- A County Budget Summary Section, which shows the total appropriation, total revenue and total budgeted staffing included in the 2006-07 proposed budget with comparative numbers from the 2005-06 final budget.
- A General Fund Financing Section, which discusses how the general fund is financed in 2006-07.
- A Year-to-Year Department Comparison Section, which shows last year's adopted budget, this year's proposed budget and the dollar and percentage change between the two years for all departmental budget units. A brief explanation of significant changes is also included, as well as a page reference for the second workbook to obtain additional detail.
- A Policy Item Summary Section, which summarizes all the policy items submitted by departments for 2006-07. Policy Items represent any program or workload changes that could not be financed within the current departmental allocation.
- A Fee Summary Section, which summarizes all the fee proposals submitted by departments for 2006-07. Fee ordinance adjustments are not incorporated in the proposed budgets. The majority of the fee proposals include a request to increase appropriation, if the fee is approved.

The second workbook shows the departmental detail of the 2006-07 proposed budget, which includes:

- The department's mission statement.
- The department's strategic goals for 2006-07 as specified in the 2006-07 County Business Plan and presented at the Business Plan Workshop.
- The department's organizational chart, which includes the names of key personnel of the department, what functions the department performs, and how much budgeted staffing by function is included in their 2006-07 proposed budget.
- Five-year budget history line and bar graphs, which illustrate budgeted amounts for the past four years and the proposed level of appropriation, departmental revenue, local cost and budgeted staffing for 2006-07.
- Four-year performance history, which shows the actual level of appropriation, departmental revenue, and local cost for the past three years and estimates for 2005-06.
- Expenditure and financing pie charts, which illustrate what percentage of the 2006-07 proposed appropriation budget is spent on salaries, services and supplies, etc., as well as, the percentage of the 2006-07 proposed financing sources budget that comes from local cost, taxes, fee supported revenues, etc.
- Analysis of the 2006-07 Proposed Budget, which includes line item budget amounts and explanation of any proposed significant changes made by the department within their allocated local cost or other financing sources.
- Performance Measures – When the departments specified their goals and objectives in the 2006-07 County Business Plan they also included performance measures that can monitor the success of their objectives.
- Policy Items – If departmental requests for program or workload changes could not be financed within the current departmental allocation, departments presented these requests as policy items. While the first workbook provided a countywide summary of policy items, this workbook provides more detail about the individual requests. The department has also provided proposed performance measures for each policy item to be used to maintain accountability if funding is provided.
- Fees – If the department is requesting new fees or an adjustment to current fees, the detail of the fee adjustments is contained in this second workbook. The first workbook provided a countywide summary of fee adjustments. This workbook provides more detail about the individual requests, including any associated request for an increase in appropriation authority.

2006-07 REVISED FINANCING PLAN

On March 21, 2006, the Board of Supervisors approved the county's original 2006-07 financing plan. The approved agenda item and power point presentation related to the original financing plan is attached for your information.

Since March 21, 2006, there have been agenda items approved by the Board of Supervisors, which impact general fund financing. In addition, the County Administrative Office has received updated data on countywide discretionary revenue and departmental activity for March and April. Based on analysis of this new information, the County Administrative Office is revising the county's original 2006-07 financing plan. Below is the summary of changes recommended to the original financing plan. Detailed explanations of these changes are found on the following pages.

UNRESTRICTED - REMAINING AVAILABLE FUNDING FOR 2006-07

	Unrestricted Funds							
	General Fund		Tobacco Settlement		ARMC Settlement		Unrestricted Total	
	Ongoing	One-time	Ongoing	One-time	Ongoing	One-time	Ongoing	One-time
Proposed Budget Financing Plan - March 21, 2006	34.8	32.2	-	5.6	-	6.8	34.8	44.6
Changes to Unrestricted Financing Sources								
Adjustment to Fund Balance		6.1					-	6.1
Increase in Other Discretionary Revenue	2.2						2.2	-
Tobacco Settlement Payments	(2.5)	2.5		(5.4)			(2.5)	(2.9)
Subtotal:	(0.3)	8.6	-	(5.4)	-	-	(0.3)	3.2
Board Approved Mid Year Adjustments:								
Govt Center Cafeteria Remodel - April 4		(0.6)					-	(0.6)
Glen Helen Regional Park Improvements - April 11		(2.4)					-	(2.4)
Loan for 800 Megahertz - April 18		(2.0)					-	(2.0)
Subtotal:	-	(5.0)	-	-	-	-	-	(5.0)
Other Adjustments in Proposed Budget:								
Adjustments to Local Cost Targets	0.2						0.2	-
Retirement Medical Trust Contributions	(1.4)						(1.4)	-
County Fire Workload Adjustment Rollover		(1.1)					-	(1.1)
Increase in General Purpose Reserve/Contingencies		(0.5)					-	(0.5)
Subtotal:	(1.2)	(1.6)	-	-	-	-	(1.2)	(1.6)
Proposed Budget Book	33.3	34.2	-	0.2	-	6.8	33.3	41.2

Changes to Unrestricted Financing Sources

Adjustment to Fund Balance - \$6.1 million

The County Administrative Office anticipates an increase in one-time discretionary funding of \$6.1 million. This is due to increased countywide discretionary revenue estimates and estimated departmental savings in 2005-06.

Increase in Other Discretionary Revenue - \$2.2 million

Property Tax Administration revenue is projected to increase \$2.6 million over the 2005-06 budget based on estimates from the County Auditor/Controller-Recorder. This increase is offset by decreased projections of \$0.3 million in Franchise Fees and \$0.1 million in COWCAP revenue.

Tobacco Settlement Payments – (\$5.4 million)

The County will be receiving less cash than predicated from tobacco manufacturers as a result of a dispute regarding States' enforcement of the Master Settlement Agreement as it relates to non-participating tobacco manufacturers. As a result, one-time Tobacco Settlement funds will be used to backfill the general fund in 2005-06 (\$2.9 million) and 2006-07 (\$2.5 million).

Board Approved Mid Year Adjustments

Since March 21, 2006, there were three approved Board of Supervisors agenda items that reduce the general fund financing plan.

1. On April 4, 2006, one-time funding was approved for the County Government Center Cafeteria Remodel of \$600,000.
2. On April 11, 2006, one-time funding was approved for Glen Helen Regional Park Improvements of approximately \$2.4 million.
3. On April 18, 2006, a \$2.0 million loan was approved to provide working capital for the 800 Megahertz rebanding project ordered by the Federal Communications Commission.

Other Adjustments in Proposed Budget

Adjustments to Local Cost Targets - \$0.2 million

A preliminary target increase of approximately \$400,000 was provided to Code Enforcement pending a forthcoming agenda item. Since the agenda item was never brought to the Board of Supervisors, their target allocation was reduced accordingly. This adjustment was offset by an increase to the Clerk of the Board allocation to continue SB90 backfill and to the LAFCO allocation to meet the County's obligation.

MOU Increases for Retirement Medical Trust Contributions – (\$1.4 million)

Target increases are provided to general fund departments based upon the Memorandums of Understanding (MOU) between the county and the various representation units. The MOUs for the following units; Safety, Safety Management and Supervisory, Specialized Peace Officers, and Specialized Peace Officers - Supervisory Units contained a new provision for Retirement Medical Trust Contributions which began mid 2005-06. While these contributions are based on a percentage of the employee's salary, they are not considered earnable compensation. When pricing out the costs to maintain current services for 2006-07, this new provision for retirement medical trust was inadvertently omitted from the original calculations. Revised targets have been provided to the affected departments.

County Fire Workload Adjustment Rollover – (\$1.1 million)

On December 13, 2005, the Board of Supervisors approved the use of the Workload Adjustments Ongoing Set Aside in the amount not to exceed \$2.7 million for the County Fire Department to fund ongoing additional Captain and Firefighter/Paramedic staffing at fire stations in Baker, Fawnskin, Harvard, Helendale, Needles, Oak Hills and Phelan/Pinon Hills. In 2005-06, \$1.6 million was transferred to County Fire and the remaining \$1.1 million will be transferred in 2006-07.

Increase in General Purpose Reserve/Contingencies – (\$0.5 million)

Per Board Policy the County shall maintain a general purpose reserve that equal 10% of locally funded appropriation and contingencies that equal 1.5% of locally funded appropriation. Since other discretionary revenue have been increased in this revised financing plan, an additional contribution of \$0.5 million must be made to adhere to this policy.

Summary of Unrestricted – Remaining Available Funding for 2006-07

In conclusion, the revised financing plan is projected to have unallocated, unrestricted discretionary ongoing revenues of \$33.3 million and unallocated, unrestricted discretionary one-time revenues of \$41.2 million. However, there are still significant issues that have not yet been addressed in the 2006-07 proposed budget such as building needs and departmental policy items.

APPROPRIATION SUMMARY

The 2006-07 proposed budget includes appropriation of \$3,268,874,831, an increase of \$175,680,812 or 5.68% over the 2005-06 restated final budget. The restatement is a result of creating the new Economic Development Agency and listing it separately from the Admin/Exec Group as previous listed. The schedule below does not include operating transfers.

	Restated Final 2005-06	Proposed 2006-07	Change	Percentage Change
Countywide Operations				
Admin/Exec Group	410,300,619	456,644,194	46,343,575	11.30%
Contingencies	96,967,709	94,318,520	(2,649,189)	(2.73%)
Financial Administration	6,916,414	6,916,414	-	0.00%
Debt Service	21,737,293	20,837,293	(900,000)	(4.14%)
Economic Development Agency	4,039,579	2,688,606	(1,350,973)	(33.44%)
Fiscal Group	48,171,697	52,885,335	4,713,638	9.79%
Human Services	852,267,789	838,392,430	(13,875,359)	(1.63%)
Law & Justice Group	541,669,462	586,958,231	45,288,769	8.36%
Public and Support Services Group	85,073,955	95,146,821	10,072,866	11.84%
Total General Fund	2,067,144,517	2,154,787,844	87,643,327	4.24%
Restricted Financing Funds	86,248,868	81,848,218	(4,400,650)	(5.10%)
Capital Project Funds	135,480,527	134,447,731	(1,032,796)	(0.76%)
Special Revenue Funds	361,730,983	381,698,037	19,967,054	5.52%
Subtotal	2,650,604,895	2,752,781,830	102,176,935	3.85%
Enterprise Funds				
Arrowhead Regional Medical Ctr	316,080,391	340,079,901	23,999,510	7.59%
Medical Center Lease Payment	53,508,961	54,023,686	514,725	0.96%
County Museum Store	141,677	12,316	(129,361)	(91.31%)
Regional Parks Snackbars	73,245	52,016	(21,229)	(28.98%)
Regional Parks Camp Bluff Lake	257,536	222,466	(35,070)	(13.62%)
Solid Waste Management	72,527,314	121,702,616	49,175,302	67.80%
Subtotal	442,589,124	516,093,001	73,503,877	16.61%
Total Countywide Funds	3,093,194,019	3,268,874,831	175,680,812	5.68%

Countywide Operations

Countywide operations show an increase in appropriation of \$87,673,327. The most significant increases are in Administrative/Executive Group and the Law & Justice Group. The most significant decrease was in Human Services. Each group is discussed below.

The **Administrative/Executive Group** shows a net increase of \$46.3 million. The Behavioral Health budget unit represents \$38.7 million of this increase because of cost increases associated with implementation of the Mental Health Service Act (MHSA) programs. Additionally, the California Children's Services budget unit increased \$3.6 million for which represents a combination of staffing cost increases due to state mandated ratios and a cost shift for administrative Services from the Public Health budget unit to the California Children's Services budget unit.

Contingencies are estimated to decrease a total of \$2.6 million primarily due to a projected decrease in fund balance as compared to the prior year.

Furthermore, **Debt Service** decreased \$0.9 million due to the elimination of a one-time policy item that funded the early repayment of \$1.0 million in outstanding Certificates of Participation.



The **Economic and Development Agency** shows a decrease of \$1.4 million mainly due to the elimination of one-time funds appropriated to jump-start the new economic development programs.

Within the **Fiscal Group**, all budget units experienced an increase. The total increase is \$4.7 million, of which the most significant increase is reflected in the budget unit of the Auditor/Controller-Recorder, which increased \$1.9 million. This increase was due in part to improving the Financial Accounting System, monitoring user satisfaction surveys and providing additional training. The Treasurer-Tax Collector's budget unit increased \$1.6 million as a result of adding a Tax Collector satellite office in Victorville. The Assessor's budget unit increased \$1.2 million due to costs associated with performing the mandated functions of this office.

The **Human Services** decreased a net of \$13.9 million. The caseload driven CalWORKs-All Other Families and CalWORKs-Two Parent Families decreased \$21.4 million and \$2.2 million, respectively. These decreases are due to a sharp decrease in caseload as a result of CalWORKs time limits and a healthy local economy. Additionally, Foster Care decreased \$6.0 million due to cases moving from the Foster Care program into the Kin-Gap program.

These decreases are offset by increases of \$11.0 million in the administrative claim due to MOU, retirement, workers comp and other services and supplies and increases of \$3.6 million in Aid to Adoptive Children due to caseload increases.

The **Law and Justice Group** increased by a net \$45.3 million. The Sheriff, Probation, District Attorney and Public Defender budget units all had increases in the costs to maintain current services. Beyond these factors, the Sheriff Department increased appropriation due to expansion of the Adelanto Detention Center, the coroner's division, city contracts, court security, and new patrol deputies for unincorporated areas. Additionally, increases in the Sheriff budget resulted from the newly established Immigration and Customs Enforcement Unit at West Valley Detention Center and a San Manuel patrol contract. The Probation budget unit increased appropriation as a result of further expansion of the High Desert Juvenile Detention and Assessment Center and mandated costs associated with the implementation of evidence-based treatments in the juvenile halls and probation-operated treatment facilities. Other factors for the District Attorney's increase was due to the Identity Theft Unit. For the Public Defender's, additional increases resulted from a mid-year item that added ten full-time positions.

The **Public and Support Service Group** shows a net increase of \$10.1 million attributed mainly to increases in three budget units. The Registrar of Voters budget unit increased \$4.8 million which represents a combination of decreases resulting from a two-election cycle in 2005-06 to a one-election cycle in 2006-07 offset by increases of \$8.1 million in Help America Vote Act (HAVA) one-time funds available from the State to assist the County with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality. Land Use Services' Building and Safety's budget unit increased \$1.1 million due to on-going workload increases related to the improving economy and the continued increase in construction. Lastly, there was an increase of \$1.1 million in Facilities Management budget unit for minor capital improvement projects that will be handled by the department.

Restricted Financing Funds

Restricted Financing Funds consist of two restricted financing sources – Prop 172 and Realignment. Prop 172 revenue assists in financing the Sheriff, District Attorney, and Probation departments. Realignment assists in financing mental health, social services and health programs within the County.

Of the total \$81.8 million in these restricted financing funds, the Realignment portion is \$65.4 million and the Prop 172 portion is \$16.4 million. Appropriation decreased from the prior year by a net \$4.4 million, which consisted of a \$2.7 million decrease in Realignment and a \$1.7 million decrease in Prop 172. For more details regarding restricted financing, refer to the General Fund Financing section of this budget book.



Capital Project Funds

Capital Project Funds appropriation decreased by \$1,032,796 from the prior year amount.

Of the \$134.4 million total appropriation for all capital projects proposed for 2006-07, \$31.3 million was budgeted for new projects and \$103.1 million was budgeted as carry-over projects, which includes \$0.1 million remaining in the High Desert Juvenile Detention and Assessment Center project.

Special Revenue Funds

Special Revenue funds increased \$19,967,054 overall.

Significant increases in appropriation in special revenue funds include:

- \$34.4 million in various Transportation funds, of which \$20.6 million increase is in the operations fund, \$8.2 million increase is in newly created development mitigation plan funds, and \$5.3 million is in the Measure I funds. These appropriations will be used for various roadwork projects, which include overlays, rehabilitation, storm drainage improvement, and the development of mitigation plans for future construction.
- \$3.9 million expansion in the Regional Parks County Trail System due to planned construction of Phase One of the Santa Ana River Trail.
- \$2.4 million in the newly created Southwest Border Prosecution Initiative fund for law and justice related activities. This funding was previously held in a reserve and is now allocated in a special revenue fund.
- \$2.3 million growth in the Special Aviation funds as a result of new capital improvement projects scheduled at the county airports for 2006-07.

Significant decreases in appropriation in special revenue funds include:

- \$9.2 million decline in Master Settlement Agreement fund as a result of \$4.0 million in funding from this fund for development of a program with Chaffey College to enhance their nursing program. Additionally, a \$5.2 million decrease in available funding is a result of the major tobacco companies disputing their obligations of the settlement agreement.
- \$4.8 million reduction in Probation's Juvenile Justice Grant program due to a change in the timing of funding received from the state. Previously, allocations were provided in advance of the expenditures and held in contingencies by the county.
- \$3.7 million in various Sheriff's special projects funds, of which \$1.7 million is in the COPS MORE grant fund which was scheduled to end in December 2005, however, an extension was approved through December 2006; and \$1.5 million decrease in the Aviation special project fund due to the reimbursement from this fund for a purchase of a new helicopter in the Sheriff's general fund.
- \$3.4 million cutback in Workforce Development primarily due to impacts of specialty grants expiring at the end of 2005-06 and an anticipated 10% cut in Workforce Investment Act (WIA) grant allocations.



Enterprise Funds

Of the six enterprise funds listed in the appropriation summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

The increase in Arrowhead Regional Medical Center (ARMC) reflects increased costs in workers compensation, retirement costs, estimated salary and benefits costs due to labor negotiations, the addition of 192.4 positions to comply with required staffing ratio in nursing care services, and to convert contracted services to full-time employees. In addition, services and supplies increased related to information technology enhancement, inflationary costs, and professional services due to volume increases.

Solid Waste Management appropriation increased by \$49.9 million, including \$42.1 million for several new landfill expansions and environmental projects funded with the proceeds from the sale of the surplus property north of the Milliken Landfill, \$4.3 million for closure projects funded from the Financial Assurance Fund, and costs to dispose of additional waste brought to the landfills and transfer stations for \$3.5 million.

REVENUE SUMMARY

The 2006-07 proposed county budget is financed from a variety of sources. These sources are listed below. This schedule does not include operating transfers.

	Final 2005-06	Proposed 2006-07	Change	Percentage Change
REVENUES FOR ALL COUNTY FUNDS				
(Excluding Enterprise Funds)				
Property Taxes	319,743,053	386,750,003	67,006,950	20.96%
Other Taxes	186,509,549	204,833,020	18,323,471	9.82%
State and Federal Aid	1,326,358,834	1,344,590,746	18,231,912	1.37%
Charges for Current Services	372,839,019	398,766,943	25,927,924	6.95%
Other Revenue	117,486,037	116,396,274	(1,089,763)	(0.93%)
Subtotal	2,322,936,492	2,451,336,986	128,400,494	5.53%
ENTERPRISE FUNDS				
Arrowhead Regional Medical Center	325,780,391	348,892,401	23,112,010	7.09%
Medical Center Lease Payment	23,974,328	24,280,903	306,575	1.28%
County Museum Store	147,600	133,000	(14,600)	(9.89%)
Regional Parks Snackbars	82,000	80,500	(1,500)	(1.83%)
Regional Parks Camp Bluff Lake	262,000	188,000	(74,000)	(28.24%)
Solid Waste Management	66,092,089	74,679,049	8,586,960	12.99%
Subtotal	416,338,408	448,253,853	31,915,445	7.67%
Total County Budget	2,739,274,900	2,899,590,839	160,315,939	5.85%

Property Taxes

The dramatic change in this revenue source is attributable to two major causes:

- An increase in property tax revenues based on a significant increase in assessed valuation.
- The elimination of the two-year \$1.3 billion local government contribution of property tax revenues to the State that decreased property tax revenues by \$16.4 million in both 2004-05 and 2005-06

Other Taxes

Other taxes are increasing \$18.3 million as a result of an estimated increase of \$5.0 million in Property Transfer Tax as compared to the 2005-06 final budget. Sales taxes are expected to increase by \$5.4 million. The one-half percent sales tax for Prop 172 revenue is estimated to increase \$7.9 million.



State and Federal Aid

An overall increase in revenues is reflected in the revenue category of state and federal aid. This increase is comprised of both increases and decreases in various programs.

Significant increases in State and Federal Aid include:

- \$34.5 million increase in Behavioral Health budget units of which, \$27.9 million resulted from the passage of Proposition 63, that was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005, \$5.1 million is for increases in Medi-Cal inpatient costs, and \$1.5 million represents an increase in Early Periodic Screening and Diagnostic Testing funds received from the state.
- \$9.3 million in Human Services' Administrative Claim budget unit of which, \$6.0 million represents an equal share of state and federal health administration and \$3.3 million is for increase in federal welfare administration.
- \$9.2 million increase in federal aid for Airports is due to additional funds anticipated from the Federal Aviation Administration (FAA) for capital improvement projects.
- \$8.1 million in Help America Vote Act (HAVA) state grant for the Registrar of Voters to assist the County with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality.
- \$5.8 million in the Transportation budget unit, which includes the following increases: \$3.3 million in federal aid for disasters, \$1.5 million in gas tax funds, and \$1.5 million in the county's share of local transportation funds. These were offset by a \$0.5 reduction in federal capital grants.
- \$3.1 million anticipated in SB 90 revenues as this program has been restored.
- \$3.1 million in state grants for the Cedar Glen water and road improvements project.

Significant decreases in State and Federal Aid include:

- \$24.6 million in various Human Services' Subsistence budget units that is the result of \$18.5 million decrease in state aid for children and \$6.1 million decrease in federal aid for children. Additionally, there was a \$3.5 million reduction in state public assistance for the Human Services' Administrative Claim.
- \$13.5 million decrease in the Sheriff budget units of which, \$11.7 million is a reduction of U.S. Marshal revenue in the Sheriff's general fund budget unit due to the county's mandate to provide housing for county prisoners. Additionally, a reduction of \$1.8 million in the Sheriff's COPS MORE special revenue fund is because the grant is ending December 2006.
- \$4.2 million decrease in federal funds for Community and Housing as a result of reductions in Community Development Block Grant funds and the final receipt of entitlement funds from other federal grants. Additionally, the Business Loan and Section 108 grant programs have been completed.
- \$3.3 million decrease in state grants in the Workforce Development budget unit due specialty grants such as Welfare-to-Work, National Emergency, and Nurse's Workforce Initiative expiring and the Workforce Investment Act formulary funds such as Adult, Dislocated Worker, and Youth grants have declining allocations from the Department of Labor to the State of California.



Charges for Current Services

Charges for current services increased overall from the 2005-06 budget year. The most significant increase in departmental business activity consists of \$12.7 million in contract law enforcement services; \$8.2 million in facilities development fees; \$2.6 million in property tax admin fees; \$2.5 million in booking fees, \$2.2 million in treasury pool management fees; and \$2.1 million in recording fees.

Noteworthy decreases in current services include \$5.7 million in court fees due to several legislative changes affecting the Trial Court Maintenance of Effort and revenue sharing agreements with the State and \$1.3 million in election services due to one less major election in 2006-07.

Other Revenue

Other revenue includes licenses, permits, franchises, fines and penalties, interest earnings, and tobacco settlement funds. This category of revenue decreased slightly, however, major changes are mentioned below.

Major decreases in this category of revenue include a \$2.5 million reduction in the Master Settlement Agreement budget due to anticipated decreases resulting from tobacco company disputes over the settlement agreement. Additionally, a decrease in other revenue of \$1.7 million is anticipated because there is fewer helicopters remaining to be sold compared with the sales of last year.

Noteworthy increases include \$2.5 million in interest revenue and \$1.2 million in construction permits due to the continued building construction within the county.

Enterprise Funds

Of the six enterprise funds listed in the revenue summary, Arrowhead Regional Medical Center and Solid Waste Management had the most significant changes.

Arrowhead Regional Medical Center (ARMC) revenues are expected to grow due to anticipated increases in state and federal revenues attributed by: the new hospital financing waiver under SB 1100, Section 1011 of the Medicare Modernization Act of 2003, increase in Medicare revenue due to wage index geographic reclassification of San Bernardino County to Los Angeles County and additional revenue from Inland Empire Health Plan to execute a Circle of Excellence Program. Additionally, there is an increase in the Realignment allocation to ARMC to partially offset the increased costs related to nursing staffing compliance ratio and for one-time building & land improvements and information technology enhancement projects.

Solid Waste Management revenues increased by \$8.6 million, including \$5.9 million due to cost of living adjustments to Waste Delivery Agreements with cities, as well as additional tonnage accepted at the landfills and transfer stations, \$1.5 million interest earned on cash balances, and \$1.2 million for grants, royalties, and leases.

BUDGETED STAFFING SUMMARY

	2005-06 Budgeted Staffing	Change from Previous Year			2006-07 Budgeted Staffing	Percentage Change
		Caseload Driven/ Grant or Special Funded Programs	All Other Programs	Total Change		
General Fund	12,601.9	(53.4)	161.1	107.7	12,709.6	0.9%
Other Funds	4,526.5	159.1	0.0	159.1	4,685.6	3.5%
Total	17,128.4	105.7	161.1	266.8	17,395.2	

Significant changes from the previous year in caseload driven, grant or special funded programs include the following:

General Fund

- **Behavioral Health** increased budgeted staffing by 94.6 positions as a result of increased funding to provide services under the Mental Health Services Act.
- **Public Health** decreased by 30.6 budgeted staffing due to costs exceeding expected revenue. **Public Health's** budget unit **California Children's Services** increased budgeted staffing by 13.4 positions due to mandated staffing requirements imposed by the state.
- **Child Support Services** decreased a total of 34.5 budgeted positions as a result of financing salary and benefit and other cost increases given that base funding remains the same as last year.
- **Human Services Administrative Claim** budgeted staffing decreased by 182.3 positions. Of these, Transitional Assistance is reducing a net of 80.3 budgeted positions (after adding 29.8 positions and reducing 110.1 positions in various classifications to meet service delivery needs), Children's Services is reducing a net of 58.5 budgeted positions (after adding 6.5 positions and reducing 65.0 to meet the mandated program needs), Aging and Adult Services is reducing a net of 16.2 (after adding 6.0 positions and reducing 22.2 to meet the mandated program needs) and Human Services support divisions are reducing a net of 27.3 budgeted positions. These reductions are all due to increased costs and stagnant funding.
- **Probation Administration, Corrections and Detention** budgeted staffing increased by 34.0, including: 38.8 staff at High Desert Juvenile Detention and Assessment Center to open 40 additional beds in 2006-07; 29.7 staff related to enhance juvenile mental health services in response to litigation; the addition of 1.0 supervising probation officer for the gang unit; 1.0 probation officer funded by the IMPACT grant; the loss of funding for (9.0) staff in the Bridges Program, (8.0) in Probation-to-Work, and (6.3) related to Prop 36 drug programs; and a net reduction of (13.2) related to anticipated vacancies.
- **Sheriff-Coroner** increased 50.0 budgeted positions in the caseload driven, grant or special funded programs category, of which 36.0 personnel are for city contracts, 7.0 for increased court security, 6.0 due to a new contract with San Manuel for patrol and law enforcement, and 1.0 for administration of county security contracts.

Other Funds

- **Information Services' Network Services Division** staffing increased by 12.0 budgeted positions. There wer 4.0 positions added mid-year to meet service demands. Additionally, 2.1 positions were transferred from Information Services' Computer Operations in a realignment of overall departmental positions, 3.0 new positions and 2.7 increase in budgeted positions for overtime are proposed due to increases in workload, and 0.2 media positions were added for planned program expansion.



- **Workforce Development** budgeted staffing decreased by a net of 56.5 positions due to several factors: the completion of the National Emergency Grant Short-Term Employment program (27.5), the termination of the Memorandum of Understanding with the Transitional Assistance Department (14.5), and the de-funding of positions in anticipation of Workforce Investment Act funding reductions (7.0), the transfer of positions to the Economic Development Agency (4.0) and miscellaneous staffing changes (3.5).
- **Arrowhead Regional Medical Center** budgeted staffing increased by 192.4 positions to comply with required staffing ratio in nursing care services, and to convert contracted services to full-time employees.
- **County Library** budgeted staffing increased by 10.4 positions primarily due to the addition of several part-time positions to assist the department with workload demands at various branch locations.
- **Public Works - Road Operations** increased budgeted staffing by 19.1 positions mainly due to the following: 8.0 previously approved contract positions for the Bark Beetle tree removal program; 6.0 positions for the proposed Land Development Section; and a 4.5 increase to establish a Public Works Engineer Training program.
- **Public Works - Solid Waste Management** budgeted staffing increased by 11.6 positions mostly for construction inspections, maintenance/repairs of scale facilities, assurance that the landfill operations contractor is in compliance with provisions of the contract, and for enhanced customer service at the landfills.
- **Preschool Services** budgeted staffing decreased by 27.7 positions due to a reduction in Federal Head Start funding.

Significant changes from the previous year in all other programs include the following:

General Fund

- **Land Use Services Department – Building and Safety Division** increased budgeted staffing by a total of 10.0 positions. The increase includes 5.0 positions to meet current workload requirements and decrease the use of overtime; 4.0 extra help positions for implementation of a program to provide meaningful work experience to local junior college students; and 1.0 position to review applications referred from Current Planning.
- **Treasurer-Tax Collector/Public Administrator** increased by 19.5 budgeted positions, of which 16.0 budgeted positions were added mid-year due to significant workload growth in the Tax Collectors Division and staffing needs for a satellite office in Victorville, 1.0 budgeted position was added mid-year for the Unified Property Tax System, 1.0 budgeted position was added for management of the Treasurer's investment pool, and 1.5 budgeted positions were added to support the Tax Collector excess proceeds.
- **District Attorney - Criminal** increased 12.0 budgeted positions. There were 6.0 positions added to the Investigative Unit to conduct investigations and prepare evidence for the District Attorney's criminal unit. Additionally, 4.0 positions were added to create an Identity Theft Unit for the county, and 2.0 positions were requested as part of the budget process to support IT functions and increased workload.
- **Public Defender** increased 10.0 budgeted positions for critical support staff and attorneys to handle complex, costly, and time consuming Capital, Sexually Violent Predator, and Mentally Disordered Offender cases.
- **Sheriff-Coroner** increased an additional 79.5 budgeted positions, including: full-year funding for 30.3 staff at Adelanto Detention Center; the addition of 9.0 custody specialists for an Immigration and Customs Enforcement Unit at West Valley Detention Center; 12.0 additional deputies for unincorporated patrol; 16.4 deputy trainees to accommodate additional academy training to meet workload demands; 14.0 staff in the coroner's office; 1.0 additional administrator for the work release program; 7.5 new positions for administration, information technology and nursing; and a net decrease of (10.7) extra-help positions and overtime, to fully fund partially budgeted positions in dispatch, motor pool, crime lab and training.

Countywide staffing changes are outlined by county department in the following chart:



BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Proposed Budget	Change
ADMINISTRATIVE/EXECUTIVE GROUP			
<u>GENERAL FUND</u>			
BOARD OF SUPERVISORS	58.0	60.5	2.5
BOARD OF SUPERVISORS - LEGISLATION	1.0	2.0	1.0
CLERK OF THE BOARD	14.0	14.0	0.0
COUNTY ADMINISTRATIVE OFFICE	18.0	21.3	3.3
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMINISTRATION	3.0	3.0	0.0
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMINISTRATION	4.0	4.0	0.0
COUNTY COUNSEL	66.7	66.6	(0.1)
HUMAN RESOURCES	88.6	98.0	9.4
HUMAN RESOURCES - EMPLOYEE HEALTH & WELLNESS	13.9	15.2	1.3
INFORMATION SERVICES - APPLICATION DEVELOPMENT	102.4	98.8	(3.6)
PURCHASING	16.0	15.0	(1.0)
BEHAVIORAL HEALTH	549.6	644.2	94.6
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	75.8	76.4	0.6
PUBLIC HEALTH	860.4	829.8	(30.6)
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	158.0	171.4	13.4
SUBTOTAL GENERAL FUND	2,029.4	2,120.2	90.8
<u>OTHER FUNDS</u>			
HUMAN RESOURCES - EMPLOYEE BENEFITS & SERVICES	33.0	33.0	0.0
HUMAN RESOURCES - COMMUTER SERVICES	2.5	2.5	0.0
INFORMATION SERVICES - COMPUTER OPERATIONS	126.9	135.1	8.2
INFORMATION SERVICES - NETWORK SERVICES	93.0	105.0	12.0
PURCHASING - CENTRAL STORES	13.0	8.0	(5.0)
PURCHASING - MAIL/COURIER SERVICES	33.0	31.0	(2.0)
PURCHASING - PRINTING SERVICES	16.0	16.0	0.0
RISK MANAGEMENT - OPERATIONS	70.5	71.0	0.5
ARROWHEAD REGIONAL MEDICAL CENTER	2,491.0	2,683.4	192.4
SUBTOTAL OTHER FUNDS	2,878.9	3,085.0	206.1
TOTAL ADMINISTRATIVE/EXECUTIVE GROUP	4,908.3	5,205.2	296.9
ECONOMIC DEVELOPMENT AGENCY			
<u>GENERAL FUND</u>			
ECONOMIC DEVELOPMENT	40.0	42.0	2.0
SUBTOTAL GENERAL FUND	40.0	42.0	2.0
<u>OTHER FUNDS</u>			
COMMUNITY DEVELOPMENT AND HOUSING	50.0	49.0	(1.0)
WORKFORCE DEVELOPMENT	140.5	84.0	(56.5)
SUBTOTAL OTHER FUNDS	190.5	133.0	(57.5)
TOTAL ECONOMIC DEVELOPMENT AGENCY	230.5	175.0	(55.5)



BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Proposed Budget	Change
FISCAL GROUP			
<u>GENERAL FUND</u>			
ASSESSOR	175.6	176.5	0.9
AUDITOR/CONTROLLER-RECORDER	203.6	209.6	6.0
TREASURER-TAX COLLECTOR/PUBLIC ADMINISTRATOR	179.9	199.4	19.5
SUBTOTAL GENERAL FUND	559.1	585.5	26.4
<u>OTHER FUNDS</u>			
ASSESSOR - STATE/COUNTY PROPERTY TAX ADMINISTRATION	28.3	28.3	0.0
AUDITOR/CONTROLLER-RECORDER - SYSTEMS DEVELOPMENT	8.0	17.0	9.0
AUDITOR/CONTROLLER-RECORDER - RECORDS MANAGEMENT	1.0	0.0	(1.0)
SUBTOTAL OTHER FUNDS	37.3	45.3	8.0
TOTAL FISCAL GROUP	596.4	630.8	34.4
HUMAN SERVICES			
<u>GENERAL FUND</u>			
AGING AND ADULT SERVICES - AGING PROGRAM	101.8	103.2	1.4
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	27.0	27.0	0.0
CHILD SUPPORT SERVICES	496.0	461.5	(34.5)
HUMAN SERVICES ADMINISTRATIVE CLAIM	3,607.3	3,425.0	(182.3)
VETERANS AFFAIRS	18.0	18.0	0.0
SUBTOTAL GENERAL FUND	4,250.1	4,034.7	(215.4)
<u>OTHER FUNDS</u>			
PRESCHOOL SERVICES	541.8	514.1	(27.7)
SUBTOTAL OTHER FUNDS	541.8	514.1	(27.7)
TOTAL HUMAN SERVICES	4,791.9	4,548.8	(243.1)
LAW AND JUSTICE GROUP			
<u>GENERAL FUND</u>			
DISTRICT ATTORNEY - CRIMINAL	422.0	434.0	12.0
DISTRICT ATTORNEY - CHILD ABDUCTION	6.3	6.0	(0.3)
LAW AND JUSTICE GROUP ADMINISTRATION	1.0	1.0	0.0
PROBATION - ADMIN, CORRECTIONS & DETENTION	1,137.2	1,171.2	34.0
PUBLIC DEFENDER	197.0	207.0	10.0
SHERIFF-CORONER	3,207.1	3,336.6	129.5
SUBTOTAL GENERAL FUND	4,970.6	5,155.8	185.2
<u>OTHER FUNDS</u>			
DISTRICT ATTORNEY - SPECIAL REVENUE	33.0	35.3	2.3
PROBATION - JUVENILE JUSTICE GRANT PROGRAM (AB 1913)	52.0	50.8	(1.2)
SHERIFF-CORONER - SPECIAL REVENUE	12.0	12.0	0.0
SUBTOTAL OTHER FUNDS	97.0	98.1	1.1
TOTAL LAW AND JUSTICE GROUP	5,067.6	5,253.9	186.3



BUDGETED STAFFING SUMMARY

Department	2005-06 Final Budget	2006-07 Proposed Budget	Change
PUBLIC AND SUPPORT SERVICES GROUP			
<u>GENERAL FUND</u>			
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	9.0	9.0	0.0
AGRICULTURE/WEIGHTS AND MEASURES	63.5	63.7	0.2
AIRPORTS	28.0	29.5	1.5
ARCHITECTURE AND ENGINEERING	23.5	26.3	2.8
COUNTY MUSEUM	53.7	51.7	(2.0)
FACILITIES MANAGEMENT	148.7	146.4	(2.3)
FACILITIES MANAGEMENT - UTILITIES	1.0	1.0	0.0
LAND USE SERVICES - ADMINISTRATION	11.0	11.0	0.0
LAND USE SERVICES - CURRENT PLANNING	30.0	33.0	3.0
LAND USE SERVICES - ADVANCE PLANNING	18.0	18.0	0.0
LAND USE SERVICES - BUILDING AND SAFETY	85.2	95.2	10.0
LAND USE SERVICES - CODE ENFORCEMENT	35.0	35.0	0.0
LAND USE SERVICES - FIRE HAZARD ABATEMENT	22.0	22.0	0.0
PUBLIC WORKS - SURVEYOR	41.9	41.9	0.0
REAL ESTATE SERVICES	24.0	24.0	0.0
REGIONAL PARKS	118.1	125.6	7.5
REGISTRAR OF VOTERS	40.1	38.1	(2.0)
SUBTOTAL GENERAL FUND	752.7	771.4	18.7
<u>OTHER FUNDS</u>			
COUNTY LIBRARY	215.8	226.2	10.4
COUNTY MUSEUM - MUSEUM STORE	2.0	1.8	(0.2)
FLEET MANAGEMENT - GARAGE	96.4	92.0	(4.4)
FLEET MANAGEMENT - MOTOR POOL	4.0	4.0	0.0
PUBLIC WORKS - ROAD OPERATIONS	367.4	386.5	19.1
PUBLIC WORKS - SOLID WASTE MANAGEMENT	84.2	95.8	11.6
REGIONAL PARKS - CALICO GHOST TOWN MARKETING SVCS	1.0	1.0	0.0
REGIONAL PARKS - CAMP BLUFF LAKE	3.9	1.5	(2.4)
REGIONAL PARKS - COUNTY TRAIL SYSTEM	5.0	0.0	(5.0)
REGIONAL PARKS - SNACK BARS	1.3	1.3	0.0
SUBTOTAL OTHER FUNDS	781.0	810.1	29.1
TOTAL PUBLIC AND SUPPORT SERVICES GROUP	1,533.7	1,581.5	47.8
TOTAL COUNTY DEPARTMENTS - GENERAL FUND	12,601.9	12,709.6	107.7
TOTAL COUNTY DEPARTMENTS - OTHER FUNDS	4,526.5	4,685.6	159.1
COUNTY DEPARTMENTS GRAND TOTAL	17,128.4	17,395.2	266.8



GENERAL FUND FINANCING

County general fund operations are financed with four major types of financing sources: departmental program revenue, Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue.

Departmental program revenue includes fees, service charges, and state and federal support for programs such as welfare, health care, and behavioral health. Proposition 172 revenue is restricted and is used solely for financing the Sheriff, District Attorney, and Probation departments. Realignment revenue is also restricted and used in financing mental health, social services and health programs within the County.

The balance of departmental costs not funded by departmental program revenue, Proposition 172 revenue, and/or Realignment revenue is considered local cost. Local cost is funded by countywide discretionary revenue, such as property tax.

Any countywide discretionary revenue not distributed to departments via local cost is placed in contingencies. Every year the County of San Bernardino has set aside a prudent dollar amount in contingencies and reserves for two purposes. One is to ensure that the county can accommodate unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the county. Second is to be proactive and set aside funds to meet future known obligations or to build a reserve for large capital projects.

The following pages describe in more detail Proposition 172 revenue, Realignment revenue, and countywide discretionary revenue that assists in financing general fund departments. In addition, detailed information is included on the sources and uses of county general fund contingencies and reserves for 2005-06 and recommended sources and uses of general fund contingencies and reserves for 2006-07.

PROPOSITION 172

Proposition 172 (Prop 172), which became effective January 1, 1994, placed a one-half percent sales tax rate in the state's constitution and required that revenue from the additional one-half percent sales tax be used only for local public safety activities, which include but are not limited to sheriff, police, fire protection, county district attorney, and county corrections. Funding from Prop 172 enabled counties and cities to substantially offset the public safety impacts of property tax losses resulting from the state property tax shift to the Educational Revenue Augmentation Fund (ERAF).

The one-half percent sales tax imposed by Prop 172 is collected by the state and apportioned to each county based on its proportionate share of statewide taxable sales. Pursuant to Government Code 30055, of the total Prop 172 revenue allocated to San Bernardino County, 5% is distributed to cities affected by the property tax shift and 95% remains within the county.

On August 22, 1995, the County of San Bernardino Board of Supervisors approved the recommendation that defined the following departments as the public safety services designated to receive the county's 95% share of Prop 172 revenue, consistent with Government Code Section 30052 and authorized the Auditor/Controller to deposit the county's portion of the Prop 172 revenue as follows:

➤	Sheriff	70.0%
➤	District Attorney	17.5%
➤	Probation	12.5%

Prop 172 revenue currently presents a significant funding source for the Sheriff, District Attorney, and Probation Departments. Each year, as part of the budget development process, projections of Prop 172 growth are developed based on staff analysis of revenue trends and forecasts provided by outside economists.

Growth in Prop 172 revenue is used first to fund mandated cost increases in these departments, including MOU adjustments, retirement, worker's compensation and insurance. Any revenue beyond what is needed to fund mandated costs becomes discretionary revenue to the department, and is used to meet other high priority needs as recommended by the department and approved by the Board. In most years mandated cost increases consume the vast majority of Prop 172 revenue growth and all Prop 172 revenue is distributed to the designated departments.

However, in 2002-03 and subsequent years, unexpected increases in Prop 172 revenue have resulted in an excess of actual over budgeted Prop 172 revenue. All excess revenue is set aside in a restricted general fund and is appropriated upon Board approval. The chart below illustrates the beginning and anticipated ending fund balance of this restricted general fund for 2006-07 as well as projected revenue and planned expenditures from this fund.

Although Prop 172 budgeted ongoing revenue is increasing to \$154.3 million in 2006-07, corresponding budgeted appropriation is \$152.2 million in the proposed budget due to pending Board approval and allocation of \$2.6 million of the Sheriff's discretionary revenue (recommendations forthcoming from the Sheriff) and the District Attorney's utilization of \$0.5 million of their share of the excess revenue toward MOU costs. These expenditures, offset by estimated interest earnings of \$400,000 and reimbursement of \$2.2 million from the sale of Sheriff's helicopters, result in an estimated ending fund balance of \$20.6 million.

	Estimated Beginning Fund Balance (AAG)	Budgeted Revenue	Budgeted Departmental Usage	Other Budgeted Receipts	Estimated Ending Fund Balance (AAG)
Sheriff-Coroner	7,148,276	108,290,000	105,399,572	2,200,000	12,238,704
District Attorney	4,811,765	27,072,500	27,535,392	-	4,348,873
Probation	3,991,864	19,337,500	19,287,500	-	4,041,864
Total	15,951,905	154,700,000 *	152,222,464	2,200,000	20,629,441

* Includes estimated interest in the amount of \$400,000.



REALIGNMENT

In 1991 the state shifted responsibility for a number of mental health, social services, and health programs to counties. This shift, known as Realignment, resulted in the creation of two dedicated funding streams to pay for the shifted services: a ½ cent Sales Tax and 24.33% of Vehicle License Fee (VLF) revenues made available by a change in the depreciation schedule for vehicles. Pursuant to SB 1096, Chapter 21, Statutes of 2004, the Vehicle License Fee was reduced from 2.0% of the market value of a vehicle to .65% of the market value. SB 1096 also changed the percentage of the VLF revenue allocated to Realignment from 24.33% to 74.9%. This change did not result in increased VLF revenues to Realignment, but simply reflects the same funding amount expressed as a percentage of the reduced revenue collected. Each of the three service areas identified was required to have their own separate accounts established and each of those service areas receive a different share of statewide Realignment revenues.

Within the mental health area, the programs for which the county is now responsible are: community-based mental health programs, State Hospital services for county patients, and Institutions for Mental Disease. Within the social services area, the programs for which the county is now responsible are: the county revenue stabilization program and the county justice subvention program. Within the health area, the programs for which the county is now responsible are: AB8 county health services, local health services, medically indigent services, and the county medical services program.

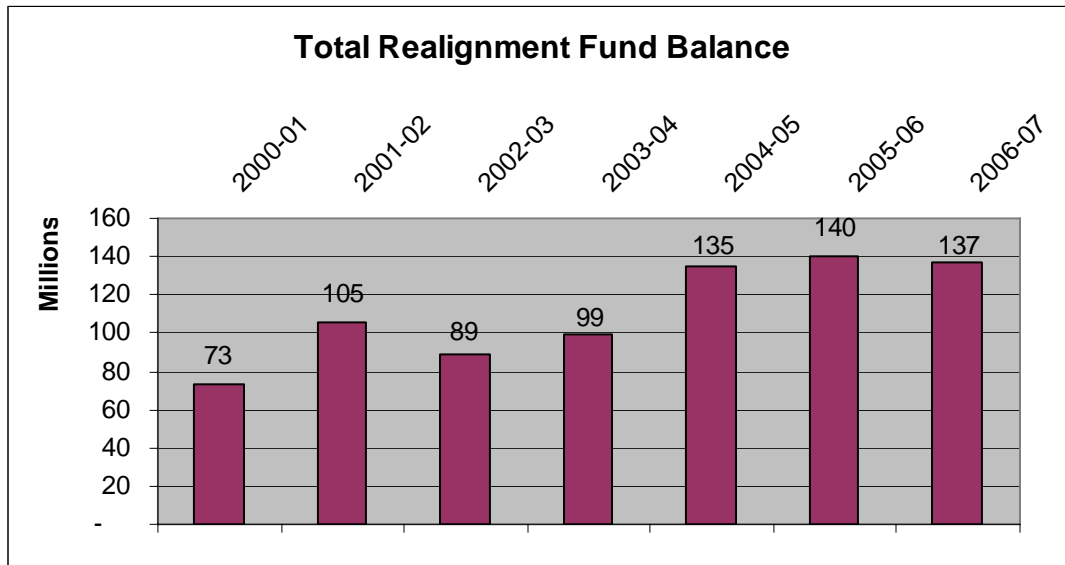
In addition to these shifted responsibilities, a number of programs had changes made to their cost sharing ratios. Below are the programs that had cost sharing ratio changes (numbers are shown in percentages in the order of state/county shares of cost). For example, prior to Realignment Foster Care costs were funded by 95% state resources and 5% county resources. Now Foster Care is funded by 40% state resources and 60% county resources, which is a significant impact to the county.

	From State/County	To State/County
Social Services programs:		
Foster Care	95/5	40/60
Child Welfare Services	76/24	70/30
Adoption Assistance	100/0	75/25
CalWORKs	89/11	95/5
County Services Block Grant	84/16	70/30
Greater Avenues for Independence	100/0	70/30
Social Services administration	50/50	70/30
In Home Supportive Services (IHSS)	97/3	65/35
Health programs:		
California Children's Services	75/25	50/50

The Realignment program has some flaws in its design that adversely impact County of San Bernardino revenues. First, is San Bernardino's status as an "under equity county," meaning that the county receives a lesser share of revenue relative to other counties based on population and estimated poverty population. Revenue distributions among counties were determined by actual expenditures in the transferred programs just prior to the adoption of Realignment. San Bernardino County was under equity in those programs. Realignment did attempt to address the inequity issue, but the effort fell short. The county continues to be under equity at this time and barring any legislative action the amount of inequity will increase over time. As growth occurs in the revenue streams, that incremental new funding is distributed on existing sharing arrangements between the counties. The counties that are already over equity get a higher percentage of the new revenue while those that are under equity get less.



In addition to the under equity issue is the fact that the demand for the services the county is providing and the revenue streams funding them are both sensitive to the economy. When the economy is doing well, demand for services is reduced and sales taxes and vehicle license fees revenues are high. When the economy does poorly, demand for services is high, but revenues under perform. The graph below shows the history of fund balance for all Realignment funds.



Fund balances have increased significantly since 2003-04. The increased fund balance in 2004-05 was driven by lower than expected expenditures in Behavioral Health, Probation, ARMC, and Foster Care. Additionally, sales tax growth revenue within the Social Services Fund for the year ending June 30, 2005 was significantly higher than anticipated.

Budget History for All Realignment Funds

	ACTUAL 2004-05	BUDGET 2005-06	ESTIMATE 2005-06	PROPOSED 2006-07
Beginning Fund Balance	99,108,129	127,142,867	134,971,051	140,070,474
Revenue	192,998,916	194,837,344	202,512,219	211,067,268
Department Usage	157,135,994	204,962,160	197,412,796	214,427,142
Ending Fund Balance	134,971,051	117,018,051	140,070,474	136,710,600
Change in Fund Balance	35,862,922	(10,124,816)	5,099,423	(3,359,874)

The chart above shows the impact of the unexpected revenue growth from sales tax. Comparing the 2005-06 budget to the 2005-06 estimates, the late 2004-05 sales tax growth revenue is reflected in the Beginning Fund Balance line. Originally budgeted at \$127.1 million, the late growth payments pushed that amount to an estimated \$134.9 million – a \$7.8 million increase. That \$7.8 million then becomes part of the revenue base for 2005-06 resulting in estimated revenue of \$202.5 million for the year versus a budget of \$194.8. That roughly \$15.6 million in unanticipated revenue, coupled with departmental savings of another \$7.5 million generated a \$23.1 million higher than budgeted ending fund balance (\$140.1 million versus \$117.0 million).



SUMMARY OF REALIGNMENT BUDGET UNITS FOR 2006-07

	Estimated Beginning Fund Balance	Budgeted Revenue	Budgeted Departmental Usage	Budgeted 10% Transfers	Estimated Ending Fund Balance	Estimated Change in Fund Balance
Mental Health	47,771,863	61,977,359	67,673,293	-	42,075,929	(5,695,934)
Social Services	22,963,406	86,645,996	81,758,547	-	27,850,855	4,887,449
Health	69,335,205	62,443,913	64,995,302	-	66,783,816	(2,551,389)
Total	140,070,474	211,067,268	214,427,142	-	136,710,600	(3,359,874)

The Realignment budgets do not directly spend funds or provide service. They are strictly financing budgets with the actual expenditures occurring within the operating budget units of the departments that receive Realignment revenue.

The Realignment legislation does allow for some flexibility in usage of funds at the county level. Upon action by the Board of Supervisors, a county can transfer 10% of a given years revenue from one fund to another. San Bernardino County has used the provision repeatedly over the years to help support either the health or social services programs. The County does not anticipate a 10% transfer in 2005-06 and is not budgeting one for 2006-07. However, in the event that such transfer is needed, Board of Supervisors approval is required.

The next three pages contain the breakdown of the three individual Realignment funds.

Mental Health

	ACTUAL 2004-05	BUDGET 2005-06	ESTIMATE 2005-06	PROPOSED 2006-07
Beginning Fund Balance	28,688,639	44,253,797	45,501,558	47,771,863
Revenue	58,283,725	60,265,645	60,047,565	61,977,359
Department Usage	41,470,806	62,806,720	57,777,260	67,673,293
10% Transfers	-	-	-	-
Ending Fund Balance	45,501,558	41,712,722	47,771,863	42,075,929
Change in Fund Balance	16,812,919	(2,541,075)	2,270,305	(5,695,934)

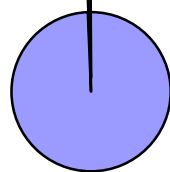
Mental Health realignment revenue is currently composed of 57% sales tax and 43% vehicle license fees. Revenue is expected to climb very slowly since any growth in sales tax will be dedicated to Social Services to fund caseload growth. This is illustrated by the shift in revenue sharing ratios for Mental Health from roughly 66% sales tax and 34% vehicle license fees to the current 57%/43%.

For 2005-06 revenues are estimated roughly in-line with budget and Behavioral Health is expected to have some expenditure savings. For 2006-07 the Mental Health fund is proposed to spend \$5.7 million of fund balance. The Department of Behavioral Health and the County Administrative Office will need to closely monitor this budget over the next few years to ensure that ongoing expenditures and ongoing revenues stay in line. This will be a challenge since known future cost increases resulting from MOU negotiations far exceed the projected growth in realignment revenue due to Social Services continued draw of all sales tax realignment revenue.

Breakdown of Department Usage of Mental Health Realignment

	ACTUAL 2004-05	BUDGET 2005-06	ESTIMATE 2005-06	PROPOSED 2006-07
Behavioral Health	41,354,221	62,490,106	57,377,313	67,252,313
Health Administration	116,585	316,614	399,947	420,980
Total Department Usage	41,470,806	62,806,720	57,777,260	67,673,293

Health Administration
1%



Behavioral Health
99%

■ Behavioral Health
■ Health Administration



Social Services

	ACTUAL 2004-05	BUDGET 2005-06	ESTIMATE 2005-06	PROPOSED 2006-07
Beginning Fund Balance	14,111,706	10,773,422	16,825,042	22,963,406
Revenue	75,334,223	74,259,986	81,621,023	86,645,996
Department Usage	72,620,887	78,622,355	75,482,659	81,758,547
10% Transfers	-	-	-	-
Ending Fund Balance	16,825,042	6,411,053	22,963,406	27,850,855
Change in Fund Balance	2,713,336	(4,362,369)	6,138,364	4,887,449

Social Services realignment revenue is composed primarily of sales tax. The split is currently 96% sales tax and 4% vehicle license fees. Unlike last year, sales tax for Social Services has grown at a higher than expected rate. While this is good news, the growth has been insufficient to make up for prior years' shortfalls. Statewide sales tax collections, even in this very good year, were \$169.2 million short of what was necessary to fund caseload growth within all the mandated Social Services programs.

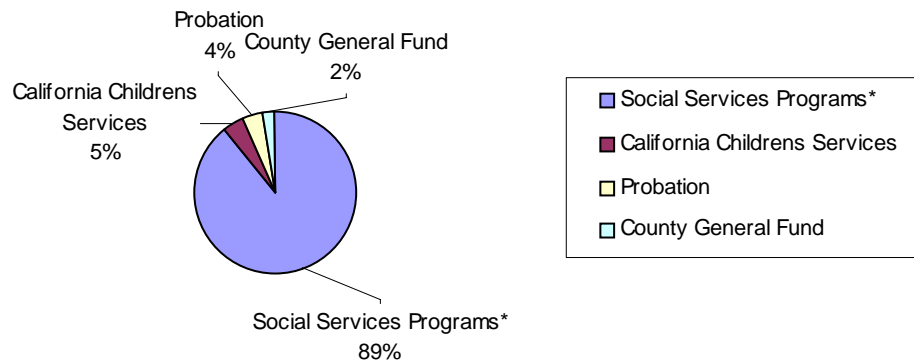
The County Administrative Office is projecting that statewide sales tax collection will be insufficient again in 2006-07 resulting in a shortfall of approximately \$9.7 million to San Bernardino County. Through June 30, 2006 it is projected that San Bernardino County will have lost approximately \$52.7 million as a result of sales tax shortfalls since the 2001-02 year when sales tax revenues actually declined on an annual basis.

In the 2005-06 estimates expenditures show a slight savings as the Human Services departments leave positions vacant in anticipation of funding cuts that have been proposed at the State and Federal level. As indicated earlier, sales tax growth this year exceeded estimates resulting in increased social services revenue. For the 2006-07 proposed budget ongoing expense and ongoing revenue have come back into line; however, as indicated it is anticipated that State and Federal budget cuts are on the horizon for some of the HS programs.

Breakdown of Department Usage of Social Services Realignment

	ACTUAL 2004-05	BUDGET 2005-06	ESTIMATE 2005-06	PROPOSED 2006-07
Social Services Programs*	68,898,467	72,584,684	67,952,098	72,805,672
California Childrens Services	1,923,420	1,538,041	3,030,931	3,800,630
Probation	-	2,700,630	2,700,630	3,353,245
County General Fund	1,799,000	1,799,000	1,799,000	1,799,000
Total Department Usage	72,620,887	78,622,355	75,482,659	81,758,547

* Soc. Svcs. Programs include: IHSS, Foster Care, Seriously Emotionally Disturbed, and Administrative Claim Matches



Health

	ACTUAL 2004-05	BUDGET 2005-06	ESTIMATE 2005-06	PROPOSED 2006-07
Beginning Fund Balance	56,307,784	72,115,648	72,644,451	69,335,205
Revenue	59,380,968	60,311,713	60,843,631	62,443,913
Department Usage	43,044,301	63,533,085	64,152,877	64,995,302
10% Transfers	-	-	-	-
Ending Fund Balance	72,644,451	68,894,276	69,335,205	66,783,816
Change in Fund Balance	16,336,667	(3,221,372)	(3,309,246)	(2,551,389)

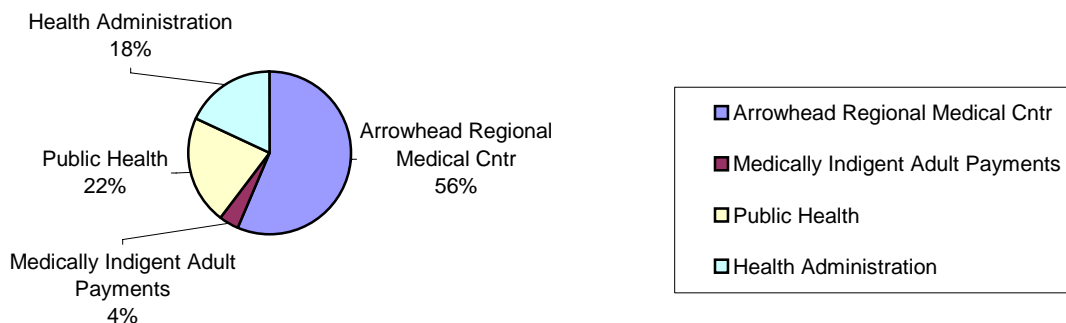
As in the Mental Health realignment revenues, Health funding continues to suffer due to the lack of sales tax growth available for distribution since all sales tax growth is dedicated to Social Services. The impact in Health is not quite as significant given that Health is primarily funded with vehicle license fees at 74% with the remaining 26% coming from sales tax.

The 2006-07 proposed budget reflects the use of \$2.6 million of fund balance. Cost pressures from ARMC pose a concern in the coming years as a result of the Medicare Waiver redesign, cost increases resulting from labor negotiations, and the continuing cost of meeting State mandated nurse to patient staffing ratios.

Additionally, ARMC will be bringing forward a capital project at the end of the 2005-06 year to convert the 6th floor from administration to new inpatient beds. The cost of this project is estimated to be \$30 million and will be funded from realignment fund balance. Associated projects are being explored to expand parking and create a new permanent home for the administrative staff displaced from the 6th floor remodel.

Breakdown of Department Usage of Health Realignment

	ACTUAL 2004-05	BUDGET 2005-06	ESTIMATE 2005-06	PROPOSED 2006-07
Arrowhead Regional Medical Cntr	17,450,000	34,820,000	36,533,462	36,632,500
Medically Indigent Adult Payments	2,178,750	2,550,000	2,550,000	2,550,000
Public Health	12,974,075	14,995,159	13,851,495	14,164,292
Health Administration	10,441,476	11,167,926	11,217,920	11,648,510
Total Department Usage	43,044,301	63,533,085	64,152,877	64,995,302



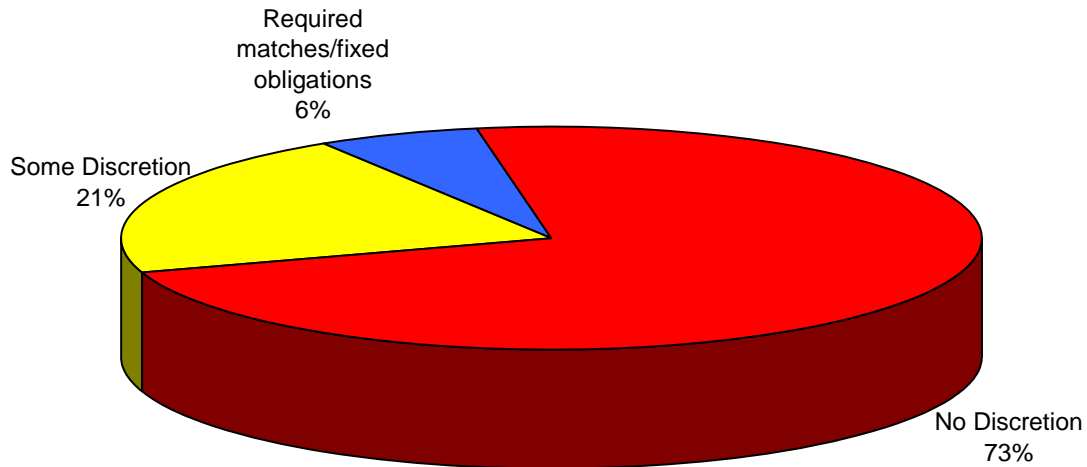
Budgetary Note: Financial information presented in this Realignment budget section is consistent with state reporting requirements for the Realignment funds. The state's reporting requirements are not consistent with the county's implementation of GASB 34 as it relates to revenue accrual. As such, within the county's accounting system, an adjustment will be made to show the correct revenues in accordance with the county's accrual procedures. This is a revenue timing issue only as a result of delays by the state in distributing sales tax growth revenue.



COUNTYWIDE DISCRETIONARY REVENUE

The entire general fund budget is \$2.3 billion, however, the Board of Supervisors has no discretion on \$1.6 billion of this amount as seen in this pie chart.

2006-07 Proposed Budget General Fund Spending



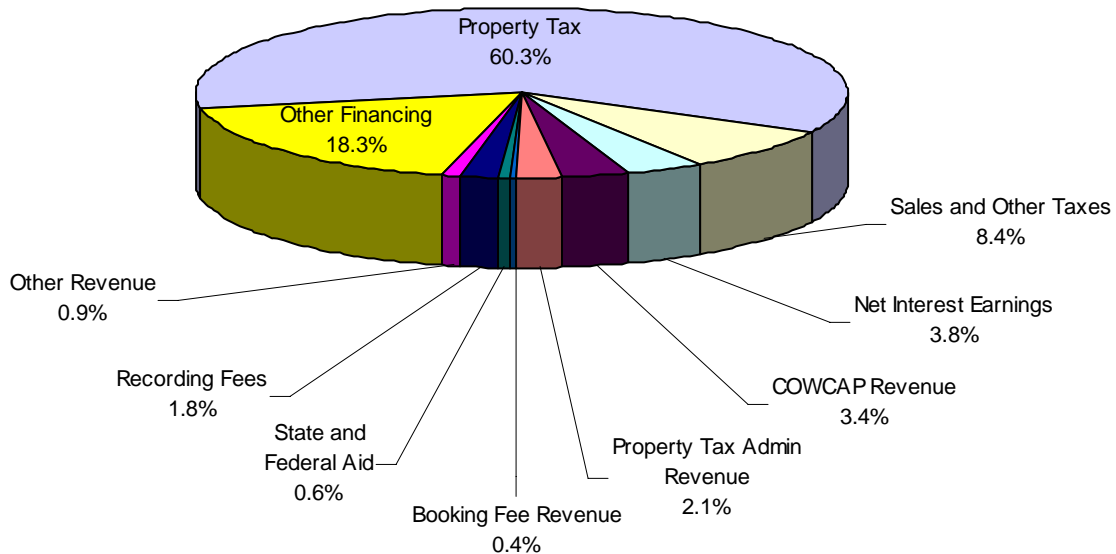
SPENDING WHERE THE BOARD HAS NO DISCRETION. INCLUDES:		1,639,669,718
Welfare costs reimbursed by state and federal monies (\$744.6 million)		
Other program costs funded by program revenues such as user fees (\$895.0 million)		
REQUIRED HEALTH AND WELFARE MATCHES AND OTHER FIXED OBLIGATIONS:		136,292,313
SPENDING WHERE THE BOARD HAS SOME DISCRETION. INCLUDES:		478,996,158
Reserve / Contingencies Contributions (\$102.8 million)		
Law and justice program costs funded by local revenues (\$241.4 million)		
All other program costs funded by local revenues (\$134.8 million)		
TOTAL:		\$2,254,958,189

The Board of Supervisors has authority over the countywide discretionary revenue, which totals \$615,288,471. This countywide discretionary revenue is first obligated to pay for the required health and welfare matches and other fixed obligations, which total \$136,292,313. The remaining amount of \$478,996,158 is available for the Board's discretion and finances departmental budgets' local cost.



Shown below are the sources of the countywide discretionary revenue for 2006-07, which total \$615,288,471:

Discretionary Revenue by Category 2006-07 Proposed Budget



Other Financing Includes: Fund Balance, Use of Reserves, Reimbursements, and Operating Transfers.



COUNTYWIDE DISCRETIONARY REVENUES WHICH PAY FOR GENERAL FUND LOCAL COST

	2005-06 Final Budget	2005-06 Estimate	2006-07 Proposed Budget
Net Non-departmental Revenue			
Property Taxes:			
Current Secured, Unsecured, Unitary	139,341,353	146,293,932	177,479,994
VLF Property Tax Swap	148,442,703	168,525,075	174,010,543
Supplementals	8,746,613	25,796,027	14,000,000
Penalty on Current Taxes	1,938,095	1,938,095	1,938,095
Prior Property Taxes, Penalties and Interest	7,222,648	3,806,646	3,806,646
Total Property Taxes	305,691,412	346,359,775	371,235,278
Sales and Other Taxes:			
Sales and Use Tax	18,758,333	21,500,000	23,075,676
Property Transfer Tax	14,948,345	19,000,000	19,936,370
Franchise Fees	6,045,934	6,423,875	6,715,000
Hotel/Motel Tax	1,176,978	1,176,978	1,176,978
Other Taxes	700,000	700,000	700,000
Total Sales and Other Taxes	41,629,590	48,800,853	51,604,024
Net Interest Earnings	21,872,000	23,130,830	23,154,000
COWCAP Revenue	20,228,548	20,228,548	20,739,704
Property Tax Admin Revenue	10,219,145	12,441,318	12,773,384
Booking Fee Revenue	-	2,500,000	2,500,000
State and Federal Aid	3,593,326	7,190,616	3,647,156
Recording Fees	-	10,492,317	11,167,902
Other Revenue	2,430,000	2,300,000	5,649,195
Subtotal	405,664,021	473,444,257	502,470,643
Other Financing			
Fund Balance, beginning	121,637,030	121,637,030	86,000,000
Reimbursements	583,586	583,586	583,586
Use of Reserves	2,253,702	10,119,892	3,195,836
Operating Transfers	24,344,825	23,625,878	23,038,406
Subtotal	148,819,143	155,966,386	112,817,828
TOTAL	554,483,164	629,410,643	615,288,471

Property Taxes

The most significant source of county local cost financing is property tax. The county's share of property tax for 2006-07 is estimated to be \$371.2 million. This is an increase of \$24.8 million over current year end estimates and is attributable to the following:

- An increase in property tax revenues based on an estimated 12.0% increase in secured assessed valuation. Unsecured and unitary tax rolls are projected to remain relatively flat. Supplemental taxes are expected to decrease from 2005-06 estimates in anticipation of a slower rate of growth in the housing market.
- The elimination of the two-year \$1.3 billion local government contribution of property tax revenues to the State that decreased property tax revenues by \$16.4 million in both 2004-05 and 2005-06



Sales and Other Taxes

In addition to property tax, the county is authorized to collect other types of taxes in the unincorporated areas. Sales and use taxes are projected to increase 12.2% over the 2005-06 year-end estimates, reduced by estimated losses due to potential annexations and estimated payments to the City of Redlands pursuant to a sales tax sharing agreement. Property transfer taxes, which have risen dramatically due to rising home prices and sales volume activity, are expected to remain almost flat to current year-end estimates. Franchise fees, which are collected primarily from utility company and cable TV revenue, are projected to grow 4.5%.

Net Interest Earnings

Net interest earnings for 2006-07 are projected at \$23.2 million. The increase in this revenue source is attributable to an estimated increase in interest earnings on the treasury pool offset by decreased interest and penalty proceeds from the Teeter program.

COWCAP (County-Wide Cost Allocation Plan) Revenue

COWCAP revenue is reimbursement for overhead/indirect costs incurred by the general fund. Reimbursements are received from various state and federal grant programs (that permit such reimbursement) and fee supported general fund departments and taxing entities such as the library and Board-governed special districts. The budgeted COWCAP Revenue amount reflects the recovered allowable costs included in the 2006-07 countywide cost allocation plan (COWCAP) published by the Auditor/Controller.

Property Tax Admin Revenue

Property Tax Administration revenue is expected to grow slightly. Property Tax Administration revenue consists of:

- SB 813 cost reimbursement, which represents allowable charges for administration and operation of the supplemental property tax program. This reimbursement is tied directly to the performance of supplemental property tax revenue.
- The property tax administrative fee, which the legislature provided to allow counties to recover the cost of the property assessment and tax collection process from certain other local jurisdictions. This revenue is tied directly to the cost of that collection effort.

Booking Fee Revenue

State law provides the Board of Supervisors with the authority to assess booking fees. Beginning in 2005-06, the maximum fee imposed by counties is limited to one-half of actual administrative costs, including allowable overhead. Staff met with a committee of San Bernardino County city managers to discuss the proposed fee, and as a result the Board approved the rate of \$79.86 for a three-year period. By implementing the new fee, at one-half of the current rate, staff anticipates that annual revenue will be approximately \$2.5 million per year.

State and Federal Aid

State and Federal aid consists of a payment from the welfare realignment trust fund, which replaced the state revenue stabilization program, and SB90 reimbursements from the state. It also includes revenues received from the Federal government's Payment in Lieu of Taxes (PILT) program. Under current law, local governments are compensated through various programs for losses to their tax bases due to the presence of most federally owned land. PILT for the county is expected to grow 3.0% over 2005-06 year-end estimates. 2005-06 estimated revenues in State and Federal Aid include \$3.5 million in prior year SB90 reimbursements from the State.

Recording Fees

The County Recorder's Office collects certain fees for the official recording of documents. In previous fiscal years, this revenue was budgeted in the Auditor/Controller-Recorder's budget unit. Due to the unpredictable nature of the recording fee revenue and the County Administrative Office's concern for stabilization of departmental financing, the Board approved placing the recording fee revenue in the countywide discretionary revenue.

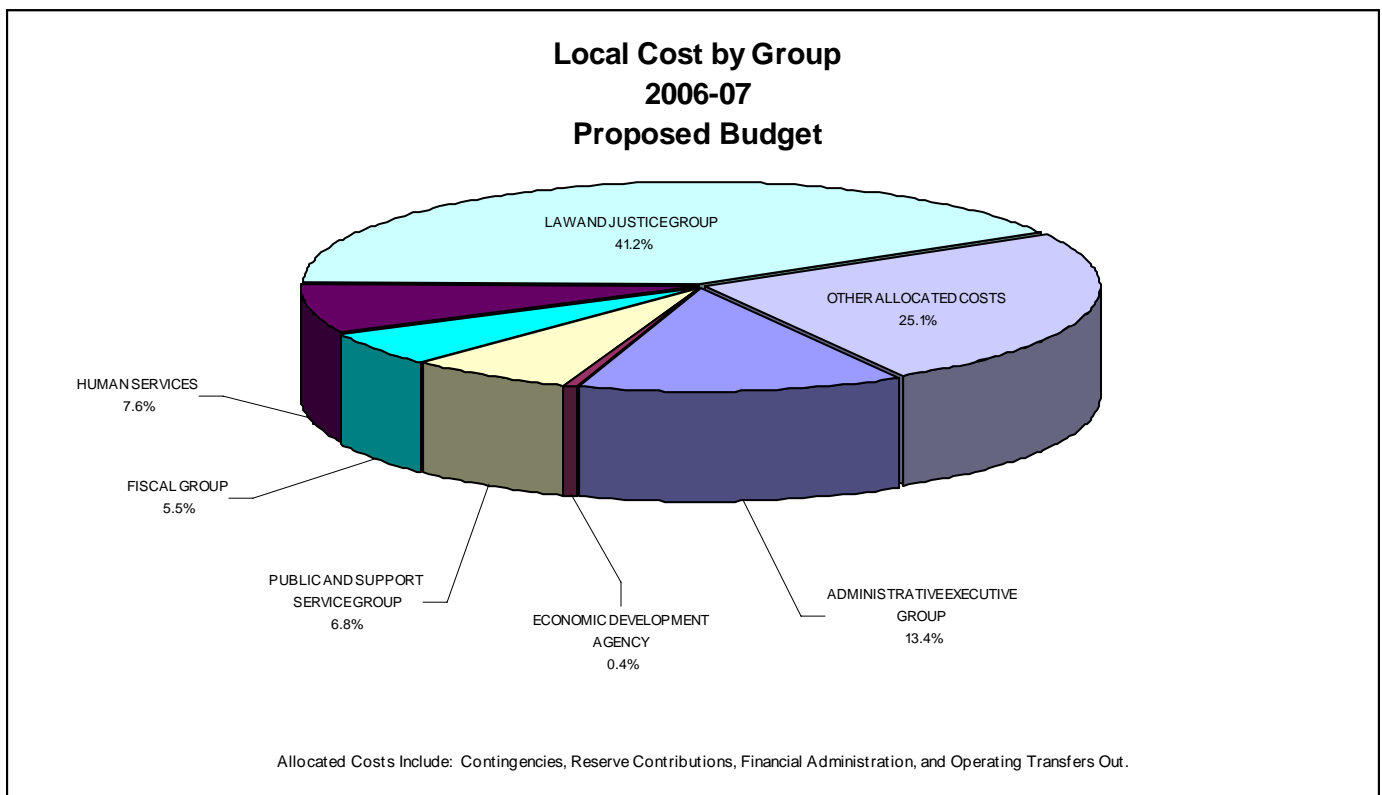


Other Revenue

Other revenue includes overhead charges recovered through city law enforcement contracts with the Sheriff's Department, voided warrants issued by the county, projected transfers of unclaimed property tax refunds to the general fund, the county share of vehicle code violation revenue, and other miscellaneous revenues. Beginning in 2006-07 other revenue also includes cost reimbursement for the management of the County's investment pool, which is projected to total \$2.2 million. In prior fiscal years this revenue was budgeted in the Treasurer/Tax Collector's budget unit.

Other Financing

Final year-end fund balance for 2005-06 is projected to be \$86.0 million. Reimbursements of \$0.6 million relating to the county reorganization are anticipated. Planned use of reserves include \$1.5 million of the Equity Pool reserve to fund equity cost increases. The elimination of the Law and Justice Southwest Border Patrol Initiative reserve results in a transfer of the remaining balance of \$1.7 million to a special revenue fund. Operating transfers include transfers from the Courthouse and Criminal Justice Construction funds and the use of \$18.9 million of tobacco settlement funds, of which \$15.0 million is to be applied towards the Arrowhead Regional Medical Center Debt Service.



Countywide discretionary revenues are allocated to various county departments as local cost. The above pie chart shows what percentage of the local cost is allocated to each of the groups.

The schedule on the following pages shows a comparison of prior year local cost and current year local cost by department. This schedule also includes appropriation and revenue, including operating transfers, which are mechanisms to move financing between the various county budget units. Operating transfers are presented in the following chart because the intended purpose is to provide a complete picture of the department's appropriation and revenue. Operating transfers are excluded from the countywide appropriation and revenue summaries presented in the beginning of this section, as their inclusion would overstate countywide appropriation and revenue on a consolidated basis.





Department Title	2005-06 Final Budget:			2006-07 Proposed Budget:			Change Between 2005-06 Final & 2006-07 Proposed:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
BOARD OF SUPERVISORS (ALL DISTRICTS)	5,039,972	-	5,039,972	6,100,937	-	6,100,937	1,060,965	-	1,060,965
BOARD OF SUPERVISORS - LEGISLATIVE COSTS	452,315	-	452,315	480,950	-	480,950	28,635	-	28,635
CLERK OF THE BOARD	1,041,634	79,875	961,759	1,228,524	95,000	1,133,524	186,890	15,125	171,765
COUNTY ADMINISTRATIVE OFFICE	2,951,892	-	2,951,892	4,204,181	-	4,204,181	1,252,289	-	1,252,289
COUNTY ADMINISTRATIVE OFFICE - FRANCHISE ADMIN	273,394	-	273,394	295,845	-	295,845	22,451	-	22,451
COUNTY ADMINISTRATIVE OFFICE - HEALTH ADMIN	156,520,540	141,520,540	15,000,000	157,188,824	142,188,824	15,000,000	668,284	668,284	-
COUNTY ADMINISTRATIVE OFFICE - JOINT POWERS LEASES	21,737,293	-	21,737,293	20,837,293	-	20,837,293	(900,000)	-	(900,000)
COUNTY ADMINISTRATIVE OFFICE - LITIGATION	363,681	-	363,681	388,681	-	388,681	25,000	-	25,000
COUNTY COUNSEL	8,824,331	5,348,111	3,476,220	9,735,494	5,533,194	4,202,300	911,163	185,083	726,080
HUMAN RESOURCES	5,547,109	302,500	5,244,609	6,624,669	290,500	6,334,169	1,077,560	(12,000)	1,089,560
HUMAN RESOURCES-EMPLOYEE HEALTH AND WELLNESS	104,200	104,200	-	293,180	293,180	-	188,980	188,980	-
HUMAN RESOURCES-UNEMPLOYMENT INSURANCE	4,000,000	-	4,000,000	4,000,000	-	4,000,000	-	-	-
INFORMATION SERVICES-SYSTEMS DEVELOPMENT	12,670,613	5,468,678	7,201,935	13,023,884	4,832,240	8,191,644	353,271	(636,438)	989,709
PURCHASING	1,094,019	35,000	1,059,019	1,235,858	35,000	1,200,858	141,839	-	141,839
BEHAVIORAL HEALTH	126,367,241	124,524,488	1,842,753	164,822,242	162,979,489	1,842,753	38,455,001	38,455,001	-
BEHAVIORAL HEALTH - ALCOHOL AND DRUG SERVICES	19,104,240	18,954,782	149,458	19,782,871	19,633,413	149,458	678,631	678,631	-
PUBLIC HEALTH	81,491,061	80,354,979	1,136,082	78,441,771	77,151,492	1,290,279	(3,049,290)	(3,203,487)	154,197
PUBLIC HEALTH - CALIFORNIA CHILDREN'S SERVICES	14,008,854	12,470,813	1,538,041	17,604,866	14,251,621	3,353,245	3,596,012	1,780,808	1,815,204
PUBLIC HEALTH - AMBULANCE REIMBURSEMENTS	472,501	-	472,501	472,501	-	472,501	-	-	-
LOCAL AGENCY FORMATION COMMISSION	182,000	-	182,000	221,000	-	221,000	39,000	-	39,000
COUNTY SCHOOLS	2,235,087	-	2,235,087	2,918,131	-	2,918,131	683,044	-	683,044
ADMIN/EXECUTIVE GROUP SUBTOTAL:	464,481,977	389,163,966	75,318,011	509,901,702	427,283,953	82,617,749	45,419,725	38,119,987	7,299,738
ECONOMIC DEVELOPMENT	4,039,579	-	4,039,579	2,688,606	-	2,688,606	(1,350,973)	-	(1,350,973)
ECONOMIC DEVELOPMENT AGENCY SUBTOTAL:	4,039,579	-	4,039,579	2,688,606	-	2,688,606	(1,350,973)	-	(1,350,973)
ASSESSOR	13,665,978	647,500	13,018,478	15,013,659	820,000	14,193,659	1,347,681	172,500	1,175,181
AUDITOR-CONTROLLER	16,210,646	14,283,328	1,927,318	18,105,671	5,543,522	12,562,149	1,895,025	(8,739,806)	10,634,831
TREASURER-TAX COLLECTOR	18,295,073	14,955,679	3,339,394	19,856,362	13,020,462	6,835,900	1,561,289	(1,935,217)	3,496,506
FISCAL GROUP SUBTOTAL:	48,171,697	29,886,507	18,285,190	52,975,692	19,383,984	33,591,708	4,803,995	(10,502,523)	15,306,518
COUNTY TRIAL COURTS - DRUG COURT PROGRAMS	503,459	503,459	-	299,433	299,433	-	(204,026)	(204,026)	-
COUNTY TRIAL COURTS - GRAND JURY	316,921	-	316,921	333,956	-	333,956	17,035	-	17,035
COUNTY TRIAL COURTS - INDIGENT DEFENSE	8,104,078	-	8,104,078	8,979,100	-	8,979,100	875,022	-	875,022
COUNTY TRIAL COURTS - COURT FAC/JUDICIAL BENEFITS	1,847,440	-	1,847,440	1,694,727	-	1,694,727	(152,713)	-	(152,713)
COUNTY TRIAL COURTS - MAINTENANCE OF EFFORT	35,725,112	25,098,622	10,626,490	31,782,490	21,156,000	10,626,490	(3,942,622)	(3,942,622)	-
DISTRICT ATTORNEY - CRIMINAL	44,854,137	28,084,043	16,770,094	49,893,712	32,087,361	17,806,351	5,039,575	4,003,318	1,036,257
DISTRICT ATTORNEY - CHILD ABDUCTION	843,475	-	843,475	850,475	850,475	-	7,000	850,475	(843,475)
LAW & JUSTICE GROUP ADMINISTRATION	379,229	255,000	124,229	147,302	5,000	142,302	(231,927)	(250,000)	18,073
PROBATION-ADMIN/COMM CORRECTIONS	44,380,195	27,366,950	17,013,245	103,594,307	46,449,918	57,144,389	59,214,112	19,082,968	40,131,144
PROBATION-COURT ORDERED PLACEMENTS	2,926,330	-	2,926,330	2,926,330	-	2,926,330	-	-	-
PROBATION-DETENTION CORRECTIONS	46,977,652	16,535,894	30,441,758	-	-	-	(46,977,652)	(16,535,894)	(30,441,758)
PUBLIC DEFENDER	23,495,540	700,000	22,795,540	26,665,679	1,600,000	25,065,679	3,170,139	900,000	2,270,139
SHERIFF	338,515,894	230,440,703	108,075,191	361,834,042	232,822,908	129,011,134	23,318,148	2,382,205	20,935,943
LAW AND JUSTICE GROUP SUBTOTAL:	548,869,462	328,984,671	219,884,791	589,001,553	335,271,095	253,730,458	40,132,091	6,286,424	33,845,667



Department Title	2005-06 Final Budget:			2006-07 Proposed Budget:			Change Between 2005-06 Final & 2006-07 Proposed:		
	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost	Appropriation	Revenue	Local Cost
PUBLIC AND SUPPORT SERVICES GROUP ADMIN	1,449,297	-	1,449,297	1,656,319	-	1,656,319	207,022	-	207,022
AGRICULTURE, WEIGHTS AND MEASURES	5,467,715	3,554,951	1,912,764	5,898,693	3,614,895	2,283,798	430,978	59,944	371,034
AIRPORTS	2,553,961	2,553,961	-	2,880,410	2,880,410	-	326,449	326,449	-
ARCHITECTURE AND ENGINEERING	585,320	-	585,320	585,320	-	585,320	-	-	-
COUNTY MUSEUMS	3,861,744	2,222,317	1,639,427	3,910,853	1,946,500	1,964,353	49,109	(275,817)	324,926
FACILITIES MANAGEMENT DEPARTMENT	14,414,161	6,211,352	8,202,809	15,472,272	6,900,616	8,571,656	1,058,111	689,264	368,847
FACILITIES MANAGEMENT DEPARTMENT - UTILITIES	16,079,526	-	16,079,526	16,654,565	246,355	16,408,210	575,039	246,355	328,684
LAND USE SERVICES - ADMINISTRATION	4,300	4,300	-	-	-	-	(4,300)	(4,300)	-
LAND USE SERVICES - CURRENT PLANNING	2,777,501	2,777,501	-	3,253,190	3,253,190	-	475,689	475,689	-
LAND USE SERVICES - ADVANCED PLANNING	3,444,907	2,259,002	1,185,905	3,641,886	2,287,138	1,354,748	196,979	28,136	168,843
LAND USE SERVICES - BUILDING AND SAFETY	8,704,085	8,704,085	-	9,830,495	9,830,495	-	1,126,410	1,126,410	-
LAND USE SERVICES - CODE ENFORCEMENT	3,575,482	678,000	2,897,482	3,663,993	528,000	3,135,993	88,511	(150,000)	238,511
LAND USE SERVICES - FIRE HAZARD ABATEMENT	2,545,738	2,545,738	-	2,601,848	2,601,848	-	56,110	56,110	-
PUBLIC WORKS-SURVEYOR	4,002,236	3,802,726	199,510	4,432,992	4,233,482	199,510	430,756	430,756	-
REAL ESTATE SERVICES	2,360,874	1,549,650	811,224	2,509,997	1,510,344	999,653	149,123	(39,306)	188,429
REAL ESTATE SERVICES - RENTS	211,592	45,912	165,680	109,290	109,290	-	(102,302)	63,378	(165,680)
REGIONAL PARKS	7,546,495	6,282,959	1,263,536	7,727,001	6,168,000	1,559,001	180,506	(114,959)	295,465
REGISTRAR OF VOTERS	5,489,021	2,557,200	2,931,821	12,600,393	9,440,303	3,160,090	7,111,372	6,883,103	228,269
PUBLIC AND SUPPORT SVCS GRP SUBTOTAL:	85,073,955	45,749,654	39,324,301	97,429,517	55,550,866	41,878,651	12,355,562	9,801,212	2,554,350
AGING AND ADULT SERVICES	8,839,639	8,839,639	-	10,149,936	10,149,936	-	1,310,297	1,310,297	-
AGING AND ADULT SERVICES - PUBLIC GUARDIAN	872,400	765,255	107,145	952,845	342,000	610,845	80,445	(423,255)	503,700
CHILD SUPPORT SERVICES	39,661,243	39,661,243	-	39,797,347	39,797,347	-	136,104	136,104	-
HUMAN SERVICES - ADMINISTRATIVE CLAIM	334,612,841	317,973,721	16,639,120	345,585,551	324,979,858	20,605,693	10,972,710	7,006,137	3,966,573
CHILD ABUSE /DOMESTIC VIOLENCE	1,507,439	1,507,439	-	1,906,812	1,906,812	-	399,373	399,373	-
ENTITLEMENT PAYMENTS (CHILD CARE)	85,905,228	85,905,228	-	85,905,228	85,905,228	-	-	-	-
CHILDREN'S OUT OF HOME CARE	367,618	-	367,618	574,056	-	574,056	206,438	-	206,438
AID TO ADOPTIVE CHILDREN	30,863,005	29,396,811	1,466,194	34,457,874	32,678,455	1,779,419	3,594,869	3,281,644	313,225
AFDC-FOSTER CARE	104,436,782	89,700,112	14,736,670	98,400,873	83,678,830	14,722,043	(6,035,909)	(6,021,282)	(14,627)
REFUGEE CASH ASSISTANCE	100,000	100,000	-	100,000	100,000	-	-	-	-
CASH ASSISTANCE - IMMIGRANTS	856,993	856,993	-	822,878	822,878	-	(34,115)	(34,115)	-
CALWORKS-FAMILY GROUP	218,489,279	213,837,725	4,651,554	197,073,867	192,702,019	4,371,848	(21,415,412)	(21,135,706)	(279,706)
KIN-GAP PROGRAM	4,818,510	4,036,410	782,100	4,575,538	3,868,452	707,086	(242,972)	(167,958)	(75,014)
AID FOR SERIOUSLY EMOTIONALLY DISTURBED	5,242,905	4,262,503	980,402	4,761,913	3,781,511	980,402	(480,992)	(480,992)	-
CALWORKS-2 PARENT FAMILIES	16,419,500	16,029,361	390,139	14,215,939	13,881,109	334,830	(2,203,561)	(2,148,252)	(55,309)
AID TO INDIGENTS	1,446,420	370,256	1,076,164	1,181,027	341,471	839,556	(265,393)	(28,785)	(236,608)
VETERAN'S AFFAIRS	1,264,563	331,117	933,446	1,374,389	327,500	1,046,889	109,826	(3,617)	113,443
HUMAN SERVICES SUBTOTAL:	855,704,365	813,573,813	42,130,552	841,836,073	795,263,406	46,572,667	(13,868,292)	(18,310,407)	4,442,115
GENERAL FUND DEPARTMENT SUBTOTAL:	2,006,341,035	1,607,358,611	398,982,424	2,093,833,143	1,632,753,304	461,079,839	87,492,108	25,394,693	62,097,415
CONTINGENCIES	96,967,709	-	96,967,709	94,318,520	-	94,318,520	(2,649,189)	-	(2,649,189)
RESERVE CONTRIBUTIONS	21,403,093	-	21,403,093	24,515,749	-	24,515,749	3,112,656	-	3,112,656
FINANCIAL ADMINISTRATION EXPENDITURES	7,500,000	7,500,000	-	7,500,000	7,500,000	-	-	-	-
FINANCIAL ADMINISTRATION REIMBURSEMENTS	(583,586)	(583,586)	-	(583,586)	(583,586)	-	-	-	-
OPERATING TRANSFERS OUT	37,129,938	-	37,129,938	35,374,363	-	35,374,363	(1,755,575)	-	(1,755,575)
TOTAL COUNTYWIDE ALLOCATED COSTS:	162,417,154	6,916,414	155,500,740	161,125,046	6,916,414	154,208,632	(1,292,108)	-	(1,292,108)
GRAND TOTAL:	2,168,758,189	1,614,275,025	554,483,164	2,254,958,189	1,639,669,718	615,288,471	86,200,000	25,394,693	60,805,307

NOTE: Total countywide allocated costs on this schedule includes appropriation and reimbursements for Financial Administration. This appropriation is offset in the countywide discretionary revenue schedule.

CONTINGENCIES

The County Contingencies includes the following elements:

One Time Contingencies

Mandatory Contingencies

Board Policy requires the county to maintain an appropriated contingency fund to accommodate unanticipated operational changes, legislative impacts or other economic events affecting the county's operations, which could not have reasonably been anticipated at the time the budget was prepared. Funding is targeted at 1.5% of locally funded appropriation.

Uncertainties

Any unallocated financing available from current year sources (both ongoing and one-time) that has not been set-aside and any fund balance carried over from the prior year, is budgeted in the contingencies for uncertainties. Final budget action includes a provision that allocates any difference between estimated and final fund balance to this contingencies account.

Ongoing Set-Asides Contingencies

The county budget process differentiates between ongoing and one-time revenue sources. Ongoing set-asides represent ongoing sources of financing that have been targeted for future ongoing program needs.

Contingencies - Priority District and Program Needs

An annual base allocation of \$2,000,000 is set aside for priority district and program needs. Any amounts unspent in this contingencies account at the end of a fiscal year rolls forward into the next fiscal year.

	Contingencies			
	2005-06	2005-06	2006-07	2006-07
	Beginning	Approved	Recommended	Proposed
	Balance	Contributions/ Uses	Additional Contributions	Budget
One-time Contingencies				
Mandatory Contingencies (1.5% of Locally Funded Appropriations)	6,084,960		1,452,100	7,537,060
Uncertainties	69,902,464	(46,468,014)	46,447,010	69,881,460
Ongoing Set Asides Contingencies				
Future Retirement Costs	7,900,000	(7,900,000)	7,900,000	7,900,000
Future Financing	7,000,000			7,000,000
Workload Adjustments	2,700,000	(2,700,000)		-
Contingencies - Priority District and Program Needs	3,380,285	(3,380,285)	2,000,000	2,000,000
Total Contingencies	96,967,709	(60,448,299)	57,799,110	94,318,520



2006-07 Mandatory Contingencies

The base allocation to the mandatory contingency budget of \$7,537,060 is established pursuant to Board policy, based on projected locally funded appropriations of \$502.5 million.

2006-07 Ongoing Set-Asides Contingencies

As seen in the Reserve section, the county has set aside a significant amount of one-time money that can assist the county temporarily for unforeseen increases in expenditure or reductions in revenues. However, there has never been any money set aside to permanently address future foreseen increases in expenditures. Beginning in 2004-05, the county positioned itself to set aside ongoing revenue sources to finance future ongoing expenditures in three different areas: retirement, future financing needs, and workload adjustments.

- **Future Retirement Costs Ongoing Set Aside:**
For the past three years, the County has seen significant retirement cost increases and predicts additional future increases based on unfunded liabilities that have occurred primarily as a result of lower than expected market returns. The Board has set aside \$7.9 million in ongoing revenue sources to assist in financing these cost increases at a future date.
- **Future Financing Needs Ongoing Set Aside:**
The California Department of Finance estimates the population of the County of San Bernardino will grow 24.1% between the years 2000 to 2010. Because of this predicted population growth, the demand for services provided by our county will increase significantly. To plan ahead, the Board has set aside \$7.0 million of ongoing money to address the future needs of this growing population.
- **Workload Adjustments Ongoing Set Aside:**
Beginning in 2004-05, the Board set-aside \$2.7 million to address departmental workload issues caused primarily by budget reductions required to offset State budget reductions in prior years. On December 13, 2005 the Board approved the elimination of this ongoing set-aside to be used instead to fund operations at the County Fire Department.

2005-06 Approved Contributions and Uses

As part of the 2005-06 final budget, the Board approved the mandatory contingencies in the amount of \$6,084,960, a Priority Policy and District Needs allocation of \$3,380,285, and ongoing set-asides for Future Retirement costs of \$7,900,000, Future Financing Needs of \$7,000,000 and Workload Adjustments of \$2,700,000. The allocation to the Contingencies for Uncertainties totaled \$69,902,464.



For 2005-06 mid-year Board actions have authorized the use of approximately \$68.7 million of the Contingencies for Uncertainties. Major allocations include:

- \$11.8 million in ongoing funding for salary and benefit increases pursuant to negotiated labor agreements with employees approved after final budget adoption.
- \$5.3 million to fund Safe Route to Schools Projects
- \$5.0 million to finance various park improvements
- \$4.4 million to finance modernization and office space utilization projects
- \$4.2 million transferred to the Juvenile Maximum Security Facility Reserve
- \$3.7 million to finance building improvements
- \$3.5 million to finance a new fire station in Hesperia/Oak Hills
- \$3.0 million to finance library improvements
- \$2.6 million to reflect changes required as a result of the adoption of the final State budget
- \$2.4 million to finance Glen Helen Park Improvements
- \$2.1 million to finance street improvements
- \$2.1 million to finance community projects in Upland, Muscoy, Crestline and Rim of the World
- \$2.0 million transferred to the Museum's Hall of Paleontology Reserve
- \$1.9 million to fund a total of 26 new positions in the Sheriff's department
- \$1.6 million to fund Glen Helen Water System Improvements
- \$1.6 million to fund Senior Citizen Programs
- \$1.4 million to fund the Sheriff/Coroner Morgue Expansion Project
- \$1.3 million to increase the General Purpose Reserve and Mandatory Contingencies as a result of increases in revenue projections

In addition to the \$68.7 million allocation discussed above, the Board has also earmarked \$1.0 million of contingencies to fund building permit waivers for victims of the Old and Grand Prix Fires.

For 2005-06 mid-year Board actions have also authorized increases of \$22.2 million in the Contingencies for Uncertainties:

- \$11.7 million to reflect upward revisions to revenue estimates
- \$7.9 million transferred from the contingencies set-aside for future retirement costs
- \$1.5 million to reflect the use of a portion of the Teeter Reserve to offset tax sale losses the County incurred in 2004-05.
- \$1.1 million to reflect the elimination of the Bark Beetle Reserve. The Bark Beetle Reserve was established on December 17, 2002 to help address the bark beetle infestation in the local mountains. Since the reserve was established, the County was successful in securing Federal funds to aid in the fight against the bark beetle infestation.



RESERVES

The county has a number of reserves and designations that have been established over the years. Some are for specific purposes, such as to meet future known obligations or to build a reserve for capital projects. The general reserves are funds held to protect the County from unforeseen increases in expenditures or reductions in revenues, or other extraordinary events, which would harm the fiscal health of the County. On January 6, 1998, the Board of Supervisors adopted a county policy to provide guidelines and goals for reserve levels. That policy calls for the county's general purpose reserve to equal 10% of locally funded appropriation. It also anticipates establishing special purpose reserves to help meet future needs.

Total Reserves

	2004-05	2005-06		2006-07		Estimated
	Ending Balance	Approved Contributions	Approved Uses	Recommended Contributions	Recommended Uses	6/30/07 Balance
General Purpose Reserve	37,214,100	4,522,765		8,510,199		50,247,064
Specific Purpose Reserves						
Medical Center Debt Service	32,074,905					32,074,905
Retirement	7,000,000	7,900,000		7,900,000		22,800,000
Teeter	19,260,087		(1,512,886)			17,747,201
Future Financing		7,000,000		7,000,000		14,000,000
Juvenile Maximum Security	1,492,986	4,200,000				5,692,986
Capital Projects	4,000,000					4,000,000
Museum's Hall of Paleontology	1,703,030	2,000,000				3,703,030
Business Process Improvement	3,000,000		(1,105,550)	1,105,550		3,000,000
Insurance	3,000,000					3,000,000
Restitution	1,614,234	450,791	(200,000)			1,865,025
Justice Facilities	1,304,753		(447,600)			857,153
Electronic Voting	500,000					500,000
L&J SWBPI	1,883,491	287,097	(481,790)		(1,688,798)	-
Equity Pool	3,513,804		(2,006,766)		(1,507,038)	-
Bark Beetle	1,665,300		(1,665,300)			-
Workload Adjustments		2,700,000	(2,700,000)			-
Total Specific Purpose	82,012,590	24,537,888	(10,119,892)	16,005,550	(3,195,836)	109,240,300
Total Reserves	119,226,690					159,487,364

2006-07 Recommended Contributions and Uses

For 2006-07 general-purpose reserves are increased by \$8.5 million to conform to the Board policy. This increase is based on projected locally funded appropriation of \$502.5 million and brings the balance of general-purpose reserves to \$50.2 million. The reserves for Retirement and Future Financing are increased by their ongoing set-asides of \$7.9 million and \$7.0 million that are projected to remain unspent at the end of 2005-06. The Business Process Improvements Reserve is increased by \$1.1 million to return it to its original amount after funding current year uses. The elimination of the Law and Justice Southwest Border Patrol Initiative reserve results in a transfer of the remaining balance of \$1.7 million to a special revenue fund. Use of the remaining \$1,507,038 of the Equity Pool reserve is planned to fund the 2006-07 costs of approved equity adjustments.



2005-06 Approved Contributions

- \$4.5 million to the General Purpose Reserve based on the 2005-06 modified budget for countywide discretionary revenue which finances locally funded appropriation.
- \$7.9 million to the Retirement Reserve, \$7.0 million to the Future Financing Reserve, and \$2.7 million to the Workload Adjustment Reserve were funded by ongoing set-asides that remained unspent at the end of 2004-05.
- \$4.2 million to the Juvenile Maximum Security Reserve from Probation Department savings in 2004-05.
- \$2.0 million to the Museum Hall of Paleontology Reserve to assist in construction costs.
- \$450,791 to the Restitution Reserve to set-aside settlement revenues received by the County in 2004-05 from the ongoing corruption litigation.
- \$287,097 to the Southwest Border Patrol Initiative Reserve to set-aside Federal funding received in 2004-05.

2005-06 Approved Uses

- \$1.5 million from the Teeter Reserve to offset tax sale losses the County incurred in 2004-05.
- \$1.1 million from the Business Process Improvement Reserve to fund the Human Resources' Application Tracking System and Personnel File Imaging Systems, Regional Park's Central Reservation System, Assessor's Building Records Imaging System, and Facilities Management's Automated Work Order Implementation Project.
- \$200,000 from the Restitution Reserve to finance the cost of the county's on-going corruption litigation.
- \$447,600 from the Justice Facilities Reserve to fund phase two of the Central Detention Center HVAC replacement in the amount of \$430,000 and \$17,600 for an updated title report for the Marantha Jail Facility in Adelanto.
- \$481,790 from the Law and Justice Southwest Border Patrol Initiative Reserve (SWBPI) as detailed below: 1) \$30,000 to fund the Handheld Citation Capture Device grant program; 2) \$68,136 for remaining one-time costs to implement a comprehensive, Countywide Gang Initiative; 3) \$69,000 to perform a Laboratory Information Management System Assessment for the Sheriff; 4) \$65,812 to fund the balance of the Electronic Information Sharing Project for the District Attorney; 5) \$47,545 to purchase to video editing systems for the Sheriff; and 6) \$201,297 for the purchase of a digital lab and film processing system for Probation.
- \$2.0 million from the Equity Pool Reserve to fund the 2005-06 costs of approved equity adjustments.
- The Bark Beetle Reserve was established on December 17, 2002 to help address the bark beetle infestation in the local mountains. Since the reserve was established, the County was successful in securing Federal funds to aid in the fight against the bark beetle infestation. On November 1, 2005, the Board dissolved this reserve. Prior to the dissolution, the Bark Beetle Reserve funded site and parking lot improvements and the purchase and installation of temporary modular office units totaling \$560,000 for the Running Springs Bark Beetle Hazard Abatement Offices. This amount will be reimbursed to the general fund from future lease/rent revenues from these offices.
- \$2,700,000 from the Workload Adjustment Reserve to County Fire to fund one-time capital apparatus, equipment, and fire-station facility needs.



The chart below shows recent history of the County Reserve levels.

	Year End Actual Balance					Estimated	Proposed
	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07
Total General Purpose Reserve	27.4	30.2	31.9	34.8	37.2	41.7	50.2
Specific Purpose Reserves							
Medical Center Debt Service	32.0	32.0	32.1	32.1	32.1	32.1	32.1
Retirement	1.5	1.5	7.0	7.0	7.0	14.9	22.8
Teeter		19.3	19.3	19.3	19.3	17.7	17.7
Future Financing						7.0	14.0
Juvenile Maximum Security	1.5	1.5	1.5	1.5	1.5	5.7	5.7
Capital Projects Reserve			4.0	4.0	4.0	4.0	4.0
Museum's Hall of Paleontology				0.9	1.7	3.7	3.7
Business Process Improvement					3.0	1.9	3.0
Insurance			5.0	3.0	3.0	3.0	3.0
Restitution		8.9	2.1	2.1	1.6	1.9	1.9
Justice Facilities	5.2	5.0	4.9	3.7	1.3	0.9	0.9
Electronic Voting System			5.7	-	0.5	0.5	0.5
L&J Southwest Border Prosecution Initiative				3.4	1.9	1.7	-
Equity Pool			1.9	4.4	3.5	1.5	-
Bark Beetle			-	1.8	1.7	-	-
Workload Adjustment						-	-
Total Specific Purpose Reserves	(1) 40.2	68.2	83.4	83.1	82.0	96.4	109.2
Total Reserves	(1) 67.6	98.4	115.3	118.0	119.2	138.2	159.5

(1) Totals may not add due to rounding



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
ADMINISTRATIVE/EXECUTIVE GROUP					
<u>Board of Supervisors</u>	3				
Total Expenditure Authority		6,233,632	7,520,288	1,286,656	20.6%
Reimbursements		(1,193,660)	(1,419,351)	(225,691)	18.9%
Appropriation		5,039,972	6,100,937	1,060,965	
Departmental Revenue		-	-	-	0.0%
Local Cost		5,039,972	6,100,937	1,060,965	
Budgeted Staffing		58.0	60.5	2.5	4.3%

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary supplies and purchases. Additionally, this budget unit increased by 2.5 budgeted positions as a result of changes made to staff by the various districts. These increases were partially offset by an increase in reimbursements from other government center departments for shared Systems Analyst support as well as from the Priority Policy Needs budget.

<u>Board of Supervisors - Legislation</u>	6				
Total Expenditure Authority		760,315	788,950	28,635	3.8%
Reimbursements		(308,000)	(308,000)	-	0.0%
Appropriation		452,315	480,950	28,635	
Departmental Revenue		-	-	-	0.0%
Local Cost		452,315	480,950	28,635	
Budgeted Staffing		1.0	2.0	1.0	100.0%

Budgeted Staffing increased based on the addition of 1.0 staff person to provide support services to the Director.

<u>Clerk of the Board</u>	8				
Appropriation		1,041,634	1,228,524	186,890	17.9%
Departmental Revenue		79,875	95,000	15,125	18.9%
Local Cost		961,759	1,133,524	171,765	
Budgeted Staffing		14.0	14.0	-	0.0%

In 2006-07, this budget unit will incur increased costs from negotiated labor agreements, retirement, central computer support and general inflationary increases related to the purchase of services and supplies.

<u>County Administrative Office (CAO)</u>	24				
Appropriation		2,951,892	4,201,484	1,249,592	42.3%
Departmental Revenue		-	-	-	0.0%
Local Cost		2,951,892	4,201,484	1,249,592	
Budgeted Staffing		18.0	21.3	3.3	18.3%

In 2006-07, this budget unit will incur increased costs as the result of the County Administrative Office's continuing efforts for improving the public's perception of county government. Specifically, appropriations are designated for continuing the Service First Program that establishes consistent service standards and expectations for all county employees, for expansion of media needs that will provide the CAO with a variety of mechanisms to raise public awareness of county services, and for further development of the county's ethics program.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>CAO - Franchise Administration</u>	28				
Appropriation		273,394	295,845	22,451	8.2%
Departmental Revenue		-	-	-	0.0%
Local Cost		273,394	295,845	22,451	
Budgeted Staffing		3.0	3.0	-	0.0%

No significant changes to this budget unit.

<u>CAO - Litigation</u>	30				
Appropriation		363,681	388,681	25,000	6.9%
Departmental Revenue		-	-	-	0.0%
Local Cost		363,681	388,681	25,000	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>CAO - Joint Powers Leases</u>	32				
Total Expenditure Authority		23,259,643	22,564,661	(694,982)	(3.0%)
Reimbursements		(1,522,350)	(1,727,368)	(205,018)	13.5%
Appropriation		21,737,293	20,837,293	(900,000)	
Departmental Revenue		-	-	-	0.0%
Local Cost		21,737,293	20,837,293	(900,000)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to the elimination of a one-time policy item in the amount of \$1.0 million to provide for the early repayment of a portion of the County's variable rate obligations. This decrease is offset by an increase in estimated interest rate expense on variable rate obligations caused by increased short term interest rates.

Reimbursements increased by \$0.2 million. This represents additional reimbursements for the Amphitheater at Glen Helen required to offset increased short term interest rates.

<u>CAO - Health Administration</u>	35				
Appropriation		156,520,540	157,188,824	668,284	0.4%
Departmental Revenue		141,520,540	142,188,824	668,284	0.5%
Local Cost		15,000,000	15,000,000	-	
Budgeted Staffing		4.0	4.0	-	0.0%

Appropriation increased as a result of the addition of the 211 contract with United Way, MOU increases, and slightly higher lease payments for ARMC certificates of participation. Departmental Revenue increased as a result of additional realignment funds needed to fund the higher appropriation.

<u>County Counsel</u>	45				
Appropriation		8,824,331	9,735,494	911,163	10.3%
Departmental Revenue		5,348,111	5,533,194	185,083	3.5%
Local Cost		3,476,220	4,202,300	726,080	
Budgeted Staffing		66.7	66.6	(0.1)	(0.1%)

In 2006-07, this budget unit will incur increased costs in negotiated labor agreements and retirement.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Human Resources (HR)</u>	53				
Total Expenditure Authority		9,988,209	11,954,927	1,966,718	19.7%
Reimbursements		(4,441,100)	(5,330,258)	(889,158)	20.0%
Appropriation		5,547,109	6,624,669	1,077,560	
Departmental Revenue		302,500	290,500	(12,000)	(4.0%)
Local Cost		5,244,609	6,334,169	1,089,560	
Budgeted Staffing		88.6	98.0	9.4	10.6%

In 2006-07 this budget unit will incur increased costs primarily due to an increase in budgeted staffing by a net 9.4 positions. Most of this increase in cost is offset by increased reimbursements from departments using the new budgeted staff services.

<u>HR - Center for Employee Health & Wellness</u>	57				
Total Expenditure Authority		1,507,200	1,892,226	385,026	25.5%
Reimbursements		(1,403,000)	(1,599,046)	(196,046)	14.0%
Appropriation		104,200	293,180	188,980	
Departmental Revenue		104,200	293,180	188,980	181.4%
Local Cost		-	-	-	
Budgeted Staffing		13.9	15.2	1.3	9.4%

In 2006-07 this budget unit will incur increased costs from negotiated labor agreements, retirement, risk management, workers' compensation, central computer, and inflationary services and supplies. Additionally, the department requests an increase of 1.3 budgeted staffing to allow for the opening of a satellite clinic in the High Desert. The revenue budget is increased to recognize revenue from Risk Management for the provision of workplace injury/illness exams, which were not direct billed in prior years.

<u>HR - Unemployment Insurance</u>	62				
Appropriation		4,000,000	4,000,000	-	0.0%
Departmental Revenue		-	-	-	0.0%
Local Cost		4,000,000	4,000,000	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<u>Information Services</u>	68				
Total Expenditure Authority		12,670,613	13,191,137	520,524	4.1%
Reimbursements		-	(167,253)	(167,253)	100.0%
Appropriation		12,670,613	13,023,884	353,271	
Departmental Revenue		5,468,678	4,832,240	(636,438)	(11.6%)
Local Cost		7,201,935	8,191,644	989,709	
Budgeted Staffing		102.4	98.8	(3.6)	(3.5%)

The department will incur increased costs in MOU, retirement, central computer, workers compensation, and inflationary services and supplies purchases. Additionally, increased appropriation reflect additional support service demands from Human Services and the new Financial Accounting System (FAS). Budgeted Staffing changes are the net of 6.0 transfers to Computer Operations and the addition of 2.4 positions to support the new FAS project and the health care services departments.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Purchasing</u>	85				
Total Expenditure Authority		1,322,638	1,441,977	119,339	9.0%
Reimbursements		(228,619)	(206,119)	22,500	(9.8%)
Appropriation		1,094,019	1,235,858	141,839	
Departmental Revenue		35,000	35,000	-	0.0%
Local Cost		1,059,019	1,200,858	141,839	
Budgeted Staffing		16.0	15.0	(1.0)	(6.3%)

The department will incur increased costs in MOU, retirement, central computer, workers compensation, and inflationary services and supplies purchases. Budgeted Staffing is reduced by 1.0 position due to the transfer of an Office Assistant III to Purchasing's Mail/Courier Services budget unit.

<u>Behavioral Health</u>	108				
Total Expenditure Authority		124,783,084	164,130,414	39,347,330	31.5%
Reimbursements		(5,008,596)	(5,668,925)	(660,329)	13.2%
Operating Transfers Out		6,592,753	6,360,753	(232,000)	(3.5%)
Appropriation		126,367,241	164,822,242	38,455,001	
Departmental Revenue		124,524,488	162,979,489	38,455,001	30.9%
Local Cost		1,842,753	1,842,753	-	
Budgeted Staffing		549.6	644.2	94.6	17.2%

In 2006-07, this budget unit will incur increased costs from negotiated labor agreements, retirement, risk management, and general inflationary increases related to the purchase of services and supplies. Budgeted Staffing will increase by 94.6 positions due to funding from the Mental Health Services Act.

<u>Behavioral Health - Alcohol & Drug Services</u>	112				
Total Expenditure Authority		26,217,878	26,688,409	470,531	1.8%
Reimbursements		(7,113,638)	(6,905,538)	208,100	(2.9%)
Appropriation		19,104,240	19,782,871	678,631	
Departmental Revenue		18,954,782	19,633,413	678,631	3.6%
Local Cost		149,458	149,458	-	
Budgeted Staffing		75.8	76.4	0.6	0.8%

In 2006-07, this budget unit will incur increased costs from negotiated labor agreements, retirement, risk management, and general inflationary increases related to the purchase of services and supplies.

<u>Public Health</u>	126				
Total Expenditure Authority		86,065,671	84,713,402	(1,352,269)	(1.6%)
Reimbursements		(4,574,610)	(6,271,631)	(1,697,021)	37.1%
Appropriation		81,491,061	78,441,771	(3,049,290)	
Departmental Revenue		80,354,979	77,151,492	(3,203,487)	(4.0%)
Local Cost		1,136,082	1,290,279	154,197	
Budgeted Staffing		860.4	829.8	(30.6)	(3.6%)

In 2006-07, this budget unit will increase a decrease in staffing due to costs exceeding expected revenue. The department is also requesting fee increases for Environmental Health Services and Preventative Veterinary Services.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Public Health - California Children's Services</u>	177				
Appropriation		14,008,854	17,604,866	3,596,012	25.7%
Departmental Revenue		<u>12,470,813</u>	<u>14,251,621</u>	<u>1,780,808</u>	14.3%
Local Cost		1,538,041	3,353,245	1,815,204	
Budgeted Staffing		158.0	171.4	13.4	8.5%

In 2006-07, this budget unit will incur increased costs from negotiated labor agreements, retirement, risk management, and general inflationary increases related to the purchase of services and supplies. Budgeted Staffing will increase by 13.4 positions due to mandated staffing requirements imposed by the state.

<u>Public Health - Indigent Ambulance</u>	180				
Appropriation		472,501	472,501	-	0.0%
Departmental Revenue		<u>-</u>	<u>-</u>	<u>-</u>	0.0%
Local Cost		472,501	472,501	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<u>Local Agency Formation Commission (LAFCO)</u>	190				
Appropriation		182,000	221,000	39,000	21.4%
Departmental Revenue		<u>-</u>	<u>-</u>	<u>-</u>	0.0%
Local Cost		182,000	221,000	39,000	
Budgeted Staffing		-	-	-	0.0%

The County is mandated to finance one-third of LAFCO operating costs. In 2006-07, this budget unit will incur increased costs for operating and relocation costs.

<u>County Schools</u>	192				
Appropriation		2,235,087	2,918,131	683,044	30.6%
Departmental Revenue		<u>-</u>	<u>-</u>	<u>-</u>	0.0%
Local Cost		2,235,087	2,918,131	683,044	
Budgeted Staffing		-	-	-	0.0%

In 2005-06 Appropriation was significantly reduced to reflect the county's position on its contractual obligations for operating expenses, telephone expense and utilities. Funding is restored to previous levels in 2006-07 pending continuing contract negotiations with the Superintendent of Schools. The County Administrative Office is working with County Superintendent's Office on a proposal to change the status of the Superintendent from a dependent Office of Education to an independent Office of Education.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
ECONOMIC DEVELOPMENT					
<u>Economic Development</u>	197				
Total Expenditure Authority		7,008,918	4,483,517	(2,525,401)	(36.0%)
Reimbursements		(2,969,339)	(1,794,911)	1,174,428	(39.6%)
Appropriation		4,039,579	2,688,606	(1,350,973)	
Departmental Revenue		-	-	-	0.0%
Local Cost		4,039,579	2,688,606	(1,350,973)	
Budgeted Staffing		40.0	42.0	2.0	5.0%

The decrease in the amount of reimbursements and expenditure authority for this budget unit has come about primarily because reimbursements for administrative costs were over estimated in 2005-06. This resulted in a significant decrease in anticipated services and supplies expenditures for 2006-07.

FISCAL GROUP

<u>Assessor</u>	218				
Appropriation		13,665,978	15,013,659	1,347,681	9.9%
Departmental Revenue		647,500	820,000	172,500	26.6%
Local Cost		13,018,478	14,193,659	1,175,181	
Budgeted Staffing		175.6	176.5	0.9	0.5%

In 2006-07, this budget unit will incur increased costs from negotiated labor agreements, retirement, central computer support and general inflationary increases related to the purchase of services and supplies. Departmental Revenue is expected to increase due to the real estate market being increasingly active.

<u>Auditor/Controller-Recorder (ACR)</u>	229				
Total Expenditure Authority		17,815,127	19,986,463	2,171,336	12.2%
Reimbursements		(1,604,481)	(1,880,792)	(276,311)	17.2%
Appropriation		16,210,646	18,105,671	1,895,025	
Departmental Revenue		14,283,328	5,543,522	(8,739,806)	(61.2%)
Local Cost		1,927,318	12,562,149	10,634,831	
Budgeted Staffing		203.6	209.6	6.0	2.9%

In 2006-07, this budget unit will incur increased costs from negotiated labor agreements, retirement, risk management, workers' compensation, inflationary services and supplies and the projected operation of the call center. Additionally, the overall budgeting staffing reflects a net increase of 6.0 positions to support the goals in the Business Plan, which includes improving the Financial Accounting System; monitoring user satisfaction surveys and providing additional training as needed. Reimbursements increased due to the cost of services that support Systems Development and modernization activities such as step increases and estimated inflation costs for services and supplies. Due to the unpredictable nature of recording fee revenue and the County Administrative Office's concern for stabilization of departmental financing, the recording fee revenue has been placed in Countywide discretionary revenue and in lieu of this revenue source; additional general fund financing or local cost has been provided.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Treasurer- Tax Collector/Public Administrator (TTC)</u>	247				
Total Expenditure Authority		18,443,192	20,075,521	1,632,329	8.9%
Reimbursements		(148,119)	(219,159)	(71,040)	48.0%
Appropriation		18,295,073	19,856,362	1,561,289	
Departmental Revenue		14,955,679	13,020,462	(1,935,217)	(12.9%)
Local Cost		3,339,394	6,835,900	3,496,506	
Budgeted Staffing		179.9	199.4	19.5	10.8%

In 2006-07, the department will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer, equipment purchases. The proposed budget contains significant costs, approved by the Board associated with the funding of a Tax Collector satellite office in Victorville, which includes the addition of 16.0 support staff. In addition, 1.0 position was added for the Unified Property Tax system and 2.5 positions were added to support the Tax Collector excess proceeds. Reimbursements increased due to cost associated with the redemption of defaulted secure property taxes. The decrease in Departmental Revenue is primarily the result of a change in accounting methodology related to the recording of revenues received as reimbursement for the management of the treasury pool. These revenues will be budgeted and received by the County Administrative Office as countywide discretionary revenue instead of the Treasurer-Tax Collector/Public Administrator. The decreased revenue in the Treasurer-Tax Collector/Public Administrator's general fund budget is replaced by additional general fund financing or local cost.

HUMAN SERVICES

<u>Aging and Adult Services (AS)</u>	259				
Total Expenditure Authority		9,779,051	11,141,424	1,362,373	13.9%
Reimbursements		(939,412)	(991,488)	(52,076)	5.5%
Appropriation		8,839,639	10,149,936	1,310,297	
Departmental Revenue		8,839,639	10,149,936	1,310,297	14.8%
Local Cost		-	-	-	
Budgeted Staffing		101.9	103.2	1.3	1.3%

Appropriation increased due to increased costs for negotiated labor agreement, retirement, risk management, central computer, and inflationary increases related to the purchase of services and supplies. Departmental Revenue increased primarily due to increase in state and federal funding.

<u>AS - Public Guardian-Conservator</u>	263				
Total Expenditure Authority		2,237,675	2,352,737	115,062	5.1%
Reimbursements		(1,365,275)	(1,399,892)	(34,617)	2.5%
Appropriation		872,400	952,845	80,445	
Departmental Revenue		765,255	342,000	(423,255)	(55.3%)
Local Cost		107,145	610,845	503,700	
Budgeted Staffing		27.0	27.0	-	0.0%

Appropriation increased due to increased costs for negotiated labor agreements, retirement, risk management, central computer, and inflationary increases related to the purchase of services and supplies. Departmental Revenue has decreased due to a court approved sliding estate fee schedule and less federal aid for Target Case Management and Medi-Cal Administrative activities.



	Page #	2005-06 Final Budget	2006-07 Proposed Budget	Dollar Change	Percent Change
<u>Child Support Services</u>	266				
Total Expenditure Authority		39,807,953	39,955,037	147,084	0.4%
Reimbursements		(146,710)	(157,690)	(10,980)	7.5%
Appropriation		39,661,243	39,797,347	136,104	
Departmental Revenue		39,661,243	39,797,347	136,104	0.3%
Local Cost		-	-	-	
Budgeted Staffing		496.0	461.5	(34.5)	(7.0%)

Appropriation increased due to increased costs for negotiated labor agreements, retirement, risk management, central computer, and inflationary increases related to the purchase of services and supplies. Departmental Revenue is anticipated to increase due to Electronic Data Processing projects, reimbursement for a contracted employee assigned to the state and offset by reductions in reimbursements from trust funds.

<u>Human Services (HS) - Administrative Claim</u>	270				
Total Expenditure Authority		332,728,578	343,880,619	11,152,041	3.4%
Reimbursements		(1,552,313)	(1,738,711)	(186,398)	12.0%
Operating Transfers Out		3,436,576	3,443,643	7,067	0.2%
Appropriation		334,612,841	345,585,551	10,972,710	
Departmental Revenue		317,973,721	324,979,858	7,006,137	2.2%
Local Cost		16,639,120	20,605,693	3,966,573	
Budgeted Staffing		3,607.3	3,425.0	(182.3)	(5.1%)

Appropriation increased due to increased costs for negotiated labor agreements, retirement, risk management, central computer, and inflationary increases related to the purchase of services and supplies. Reimbursements are increasing due to HS admin staff working on more non-welfare projects which offset the welfare claim. Departmental Revenue is anticipated to increase due to funding increases in TAD programs of \$3.7 million, DCS programs \$3.1 million and DAAS programs \$0.2 million. Even though revenue is increasing by \$7 million it is necessary to reduce staffing by 182.3 positions to stay within budget.

<u>Domestic Violence/Child Abuse Services</u>	283				
Appropriation		1,507,439	1,906,812	399,373	26.5%
Departmental Revenue		1,507,439	1,906,812	399,373	26.5%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Increased Appropriation and Departmental Revenue is made possible by the use of surplus fund balances in the special revenue funds (birth certificates and marriage licenses) from which surcharges are collected to fund the activities of this program.

<u>Entitlement Payments (Childcare)</u>	285				
Appropriation		85,905,228	85,905,228	-	0.0%
Departmental Revenue		85,905,228	85,905,228	-	0.0%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Out-of-Home Child Care</u>	288				
Appropriation		367,618	574,056	206,438	56.2%
Departmental Revenue		-	-	-	0.0%
Local Cost		367,618	574,056	206,438	
Budgeted Staffing		-	-	-	0.0%

Increased Appropriation is necessary due to estimated caseload growth, a reduction in CWS funds which currently offset expenditures each year and increased aid costs.

<u>Aid to Adoptive Children</u>	290				
Appropriation		30,863,005	34,457,874	3,594,869	11.6%
Departmental Revenue		29,396,811	32,678,455	3,281,644	11.2%
Local Cost		1,466,194	1,779,419	313,225	
Budgeted Staffing		-	-	-	0.0%

Increased Appropriation and Departmental Revenue is necessary due to estimated caseload growth and increased grant amounts. Additional Local Cost is necessary due to a mandated local share.

<u>AFDC - Foster Care</u>	292				
Appropriation		104,436,782	98,400,873	(6,035,909)	(5.8%)
Departmental Revenue		89,700,112	83,678,830	(6,021,282)	(6.7%)
Local Cost		14,736,670	14,722,043	(14,627)	
Budgeted Staffing		-	-	-	0.0%

Decreased Appropriation and Departmental Revenue is necessary due caseload reduction. The reduction in Local Cost is necessary due to a mandated local share.

<u>Refugee Cash Assistance</u>	295				
Appropriation		100,000	100,000	-	0.0%
Departmental Revenue		100,000	100,000	-	0.0%
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No changes to this budget unit.

<u>Cash Assistance for Immigrants</u>	297				
Appropriation		856,993	822,878	(34,115)	(4.0%)
Departmental Revenue		856,993	822,878	(34,115)	(4.0%)
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>CalWORKS - All Other Families</u>	299				
Appropriation		218,489,279	197,073,867	(21,415,412)	(9.8%)
Departmental Revenue		213,837,725	192,702,019	(21,135,706)	(9.9%)
Local Cost		4,651,554	4,371,848	(279,706)	
Budgeted Staffing		-	-	-	0.0%

Decreased Appropriation and Departmental Revenue is necessary due to caseload reductions. The reduction in Local Cost is necessary due to a mandated local share.

<u>Kinship Guardianship Assistance Program</u>	301				
Appropriation		4,818,510	4,575,538	(242,972)	(5.0%)
Departmental Revenue		4,036,410	3,868,452	(167,958)	(4.2%)
Local Cost		782,100	707,086	(75,014)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Seriously Emotionally Disturbed</u>	303				
Appropriation		5,242,905	4,761,913	(480,992)	(9.2%)
Departmental Revenue		4,262,503	3,781,511	(480,992)	(11.3%)
Local Cost		980,402	980,402	-	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>CalWORKS - 2-Parent Families</u>	305				
Appropriation		16,419,500	14,215,939	(2,203,561)	(13.4%)
Departmental Revenue		16,029,361	13,881,109	(2,148,252)	(13.4%)
Local Cost		390,139	334,830	(55,309)	
Budgeted Staffing		-	-	-	0.0%

Decreased Appropriation and Departmental Revenue is necessary due to caseload reductions. The reduction in Local Cost is necessary due to a mandated local share.

<u>Aid to Indigents (General Relief)</u>	307				
Appropriation		1,446,420	1,181,027	(265,393)	(18.3%)
Departmental Revenue		370,256	341,471	(28,785)	(7.8%)
Local Cost		1,076,164	839,556	(236,608)	
Budgeted Staffing		-	-	-	0.0%

Decreased Appropriation and Departmental Revenue is necessary due to caseload reductions. The reduction in Local Cost is necessary due to a mandated local share.

<u>Veterans Affairs</u>	316				
Appropriation		1,264,563	1,374,389	109,826	8.7%
Departmental Revenue		331,117	327,500	(3,617)	(1.1%)
Local Cost		933,446	1,046,889	113,443	
Budgeted Staffing		18.0	18.0	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
LAW AND JUSTICE GROUP					
County Trial Courts (CTC) - Drug Court Programs	324				
Total Expenditure Authority		666,323	472,439	(193,884)	(29.1%)
Reimbursements		(162,864)	(173,006)	(10,142)	6.2%
Appropriation		503,459	299,433	(204,026)	
Departmental Revenue		503,459	299,433	(204,026)	(40.5%)
Local Cost		-	-	-	
Budgeted Staffing		-	-	-	0.0%

Total Expenditure Authority and Departmental Revenue are decreasing because two U.S. Department of Justice grants are ending in 2005-06.

CTC - Grand Jury	326				
Appropriation		316,921	333,956	17,035	5.4%
Departmental Revenue		-	-	-	0.0%
Local Cost		316,921	333,956	17,035	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

CTC - Indigent Defense Program	328				
Appropriation		8,104,078	8,979,100	875,022	10.8%
Departmental Revenue		-	-	-	0.0%
Local Cost		8,104,078	8,979,100	875,022	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to anticipated increase in contract attorney fees.

CTC - Court Facilities/Judicial Benefits	330				
Appropriation		1,847,440	1,694,727	(152,713)	(8.3%)
Departmental Revenue		-	-	-	0.0%
Local Cost		1,847,440	1,694,727	(152,713)	
Budgeted Staffing		-	-	-	0.0%

Appropriation is decreased due to less building insurance costs. Due to the recent Trial Court Funding legislation, responsibility for court facilities is being transitioned to the state over the next few years. As each facility transfers, appropriate adjustments to this budget unit will be made.

CTC - Trial Court Funding - MOE	332				
Appropriation		35,725,112	31,782,490	(3,942,622)	(11.0%)
Departmental Revenue		25,098,622	21,156,000	(3,942,622)	(15.7%)
Local Cost		10,626,490	10,626,490	-	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased due to several legislative changes. Further legislative changes are expected.



<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>District Attorney (DA)</u>	342			
Total Expenditure Authority	47,867,461	53,092,491	5,225,030	10.9%
Reimbursements	(3,013,324)	(3,198,779)	(185,455)	6.2%
Appropriation	44,854,137	49,893,712	5,039,575	
Departmental Revenue	28,084,043	32,087,361	4,003,318	14.3%
Local Cost	16,770,094	17,806,351	1,036,257	
Budgeted Staffing	422.0	434.0	12.0	2.8%

Appropriation is increased due to: MOU and retirement cost adjustments combined with the mid year addition of 10.0 employees and a request for 2.0 support positions in the budget process; inflation; central computer charges; and transfers for rent expense. In addition, the department is planning to purchase a high-speed scanner for the Sexually Violent Predator unit. Increased appropriation is offset by additional reimbursements for the Welfare Fraud Prosecution, Let's End Truancy, and Auto Theft Prosecution programs as well as increased Prop 172 revenue and state aid.

<u>DA - Child Abduction</u>	346			
Appropriation	843,475	850,475	7,000	0.8%
Departmental Revenue	-	850,475	850,475	100.0%
Local Cost	843,475	-	(843,475)	
Budgeted Staffing	6.3	6.0	(0.3)	(4.8%)

In 2006-07, the State of California will reinstate reimbursement for SB 90 mandated programs. In previous years this budget unit was backfilled with general fund financing (local cost).

<u>Law and Justice Group Administration (LJG)</u>	362			
Appropriation	379,229	147,302	(231,927)	(61.2%)
Departmental Revenue	255,000	5,000	(250,000)	(98.0%)
Local Cost	124,229	142,302	18,073	
Budgeted Staffing	1.0	1.0	-	0.0%

Appropriation and Departmental Revenue decreased due to the Handheld Citation Device Program, in the amount of \$250,000, that was included in the prior year's budget.

<u>Probation - Admin, Corrections & Detention</u>	379			
Total Expenditure Authority	96,967,381	106,777,109	9,809,728	10.1%
Reimbursements	(5,609,534)	(3,482,802)	2,126,732	(37.9%)
Operating Transfers Out	-	300,000	300,000	100.0%
Appropriation	91,357,847	103,594,307	12,236,460	
Departmental Revenue	43,902,844	46,449,918	2,547,074	5.8%
Local Cost	47,455,003	57,144,389	9,689,386	
Budgeted Staffing	1,137.2	1,171.2	34.0	3.0%

Appropriation increased due to MOU adjustments, additional funding for the High Desert Juvenile Detention and Assessment Center, and costs associated with enhanced mental health services in juvenile halls resulting from recent litigation. In addition, reimbursements are decreased due to reductions in funding for Prop 36 programs. The increase in staffing is related to increased occupancy in the juvenile detention system and the implementation of new treatment programs, offset by a decrease in staffing for Prop 36 and various other programs. Departmental Revenue increased due to growth in Prop 172 taxes.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Probation - Court-Ordered Placements</u>	383				
Total Expenditure Authority		3,776,330	3,808,330	32,000	0.8%
Reimbursements		(850,000)	(885,000)	(35,000)	4.1%
Appropriation		2,926,330	2,923,330	(3,000)	
Departmental Revenue		-	-	-	0.0%
Local Cost		2,926,330	2,923,330	(3,000)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Public Defender</u>	391				
Appropriation		23,495,540	26,665,679	3,170,139	13.5%
Departmental Revenue		700,000	1,600,000	900,000	128.6%
Local Cost		22,795,540	25,065,679	2,270,139	
Budgeted Staffing		197.0	207.0	10.0	5.1%

Appropriation is increased due to: MOU and retirement cost adjustments combined with the mid year addition of 10.0 employees; inflation; central computer charges; and transfers for rent expense. In addition, the department is planning to purchase six additional vehicles for the Investigations Unit. Increased appropriation is offset by additional revenue from current services as well as rising state aid due to the restoration of SB 90 funding.

<u>Sheriff - Coroner</u>	397				
Total Expenditure Authority		339,176,405	368,393,922	29,217,517	8.6%
Reimbursements		(6,660,511)	(7,053,202)	(392,691)	5.9%
Operating Transfers Out		6,000,000	493,322	(5,506,678)	(91.8%)
Appropriation		338,515,894	361,834,042	23,318,148	
Departmental Revenue		230,440,703	232,822,908	2,382,205	1.0%
Local Cost		108,075,191	129,011,134	20,935,943	
Budgeted Staffing		3,207.1	3,336.6	129.5	4.0%

Appropriation increased due to MOU adjustments, full-year funding for the Adelanto Detention Center, and mid-year adjustments that added staffing for contract cities, unincorporated patrol, court security, coroner's office, and immigration and customs enforcement, for a total of 115.3 FTE. The department also recommended adjustments to increase deputy trainees, supplement nursing, information technology, motorpool, crime lab and administration. Various extra-help positions and overtime were decrease, resulting in an additional net increase of 14.2 FTE. Reimbursements increased for administration of the county security contracts, and transfers decreased because last year included a transfer for the purchase of the new jail. The net revenue increase is only \$2.4 million, but this includes a significant decline in revenue for federal prisoners due to the housing requirement for county prisoners, and also a significant increase in contract city revenue due to salary and benefit costs. The resulting increase is Prop 172 taxes, and it actually represents a substantial increase after removing the \$8.8 million in one-time revenue that was budgeted last year for jail and helicopter purchases.

PUBLIC AND SUPPORT SERVICES GROUP

<u>Public & Support Services Group Admin</u>	447				
Appropriation		1,449,297	1,656,319	207,022	14.3%
Departmental Revenue		-	-	-	0.0%
Local Cost		1,449,297	1,656,319	207,022	
Budgeted Staffing		9.0	9.0	-	0.0%

In 2006-07, this budget unit will incur increased costs from negotiated labor agreements, retirement, central computer support and general inflationary increases related to the purchase of services and supplies.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Agriculture/Weights and Measures (AWM)</u>	451				
Appropriation		5,467,715	5,898,693	430,978	7.9%
Departmental Revenue		3,554,951	3,614,895	59,944	1.7%
Local Cost		1,912,764	2,283,798	371,034	
Budgeted Staffing		63.5	63.7	0.2	0.3%

In 2006-07, this budget unit will incur increased costs from negotiated labor agreements, retirement, central computer support and general inflationary increases related to the purchase of services and supplies.

<u>Airports</u>	466				
Total Expenditure Authority		3,150,870	3,540,958	390,088	12.4%
Reimbursements		(596,909)	(660,548)	(63,639)	10.7%
Appropriation		2,553,961	2,880,410	326,449	
Departmental Revenue		2,553,961	2,880,410	326,449	12.8%
Local Cost		-	-	-	
Budgeted Staffing		28.0	29.5	1.5	5.4%

Appropriation increased mostly due to MOU adjustments, increases in retirement and risk management rates, and the addition of 1.5 in budgeted staffing. Departmental Revenue increased because of several new airport leases, as well as rental adjustments to a number of existing leases.

<u>Architecture and Engineering</u>	472				
Total Expenditure Authority		2,617,644	3,288,350	670,706	25.6%
Reimbursements		(2,032,324)	(2,703,030)	(670,706)	33.0%
Appropriation		585,320	585,320	-	
Departmental Revenue		-	-	-	0.0%
Local Cost		585,320	585,320	-	
Budgeted Staffing		23.5	26.3	2.8	11.9%

Appropriation and offsetting reimbursements are increased due to the addition of budgeted staff, which are requested to meet an increased number of approved Capital Improvement Program (CIP) projects and ongoing workload requirements, as well as onetime costs for office improvements and technology upgrades.

<u>County Museum</u>	483				
Appropriation		3,861,744	3,910,853	49,109	1.3%
Departmental Revenue		2,222,317	1,946,500	(275,817)	(12.4%)
Local Cost		1,639,427	1,964,353	324,926	
Budgeted Staffing		53.7	51.7	(2.0)	(3.7%)

Departmental Revenue decreased primarily because of less grant funding available from the Institute of Museum and Library Services (IMLS) for the web module project.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Facilities Management</u>	495				
Appropriation		14,414,161	15,472,242	1,058,081	7.3%
Departmental Revenue		<u>6,211,352</u>	<u>6,900,616</u>	<u>689,264</u>	11.1%
Local Cost		8,202,809	8,571,626	368,817	
Budgeted Staffing		148.7	146.4	(2.3)	(1.5%)

Appropriation and offsetting Departmental Revenue are increased due mainly to the transfer of \$1.0 million from the CIP budget for the management of minor CIP projects.

<u>Facilities Management - Utilities</u>	500				
Total Expenditure Authority		16,429,526	17,011,865	582,339	3.5%
Reimbursements		<u>(350,000)</u>	<u>(357,300)</u>	<u>(7,300)</u>	2.1%
Appropriation		16,079,526	16,654,565	575,039	
Departmental Revenue		<u>-</u>	<u>246,355</u>	<u>246,355</u>	100.0%
Local Cost		16,079,526	16,408,210	328,684	
Budgeted Staffing		1.0	1.0	-	0.0%

Departmental Revenue is from third parties that occupy county-owned space.

<u>Land Use Services - Administration</u>	510				
Total Expenditure Authority		1,692,093	1,825,546	133,453	7.9%
Reimbursements		<u>(1,687,793)</u>	<u>(1,825,546)</u>	<u>(137,753)</u>	8.2%
Appropriation		4,300	-	(4,300)	
Departmental Revenue		<u>4,300</u>	<u>-</u>	<u>(4,300)</u>	(100.0%)
Local Cost		-	-	-	
Budgeted Staffing		11.0	11.0	-	0.0%

No significant changes to this budget unit.

<u>Land Use Services - Current Planning</u>	512				
Total Expenditure Authority		2,788,751	3,264,440	475,689	17.1%
Reimbursements		<u>(11,250)</u>	<u>(11,250)</u>	-	0.0%
Appropriation		2,777,501	3,253,190	475,689	
Departmental Revenue		<u>2,777,501</u>	<u>3,253,190</u>	<u>475,689</u>	17.1%
Local Cost		-	-	-	
Budgeted Staffing		30.0	33.0	3.0	10.0%

Appropriation is increased due to the addition of budgeted staff to perform clerical and intake tasks, which will enable Planners to dedicate more time to the planning application review process. Appropriation is also increased to add a Contract Planner III to assist with the Harper Valley Lake Energy Park Project. Departmental Revenue is increased to fully offset increased costs.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Land Use Services - Advance Planning</u>	515				
Total Expenditure Authority		3,559,011	3,772,490	213,479	6.0%
Reimbursements		(114,104)	(130,604)	(16,500)	14.5%
Appropriation		3,444,907	3,641,886	196,979	
Departmental Revenue		2,259,002	2,287,138	28,136	1.2%
Local Cost		1,185,905	1,354,748	168,843	
Budgeted Staffing		18.0	18.0	-	0.0%

Appropriation is increased due to adjustments for MOU, retirement, and risk management costs. Reimbursements from the General Plan Update special revenue fund are increased for support of an existing GIS Tech II position.

<u>Land Use Services - Building and Safety</u>	518				
Appropriation		8,704,085	9,830,495	1,126,410	12.9%
Departmental Revenue		8,704,085	9,830,495	1,126,410	12.9%
Local Cost		-	-	-	
Budgeted Staffing		85.2	95.2	10.0	11.7%

Appropriation and offsetting Departmental Revenue are increased due mainly to the addition of 10.0 positions. The addition of 5.0 Building Inspectors will decrease processing times and reduce the use of overtime. The addition of 4.0 Public Service Employees will be used to implement a work experience program. The addition of 1.0 Building Inspector III will be used to review applications that are referred from Current Planning and provide input regarding Building and Safety requirements that consist of non-residential development, subdivision review, and grading.

<u>Land Use Services - Code Enforcement</u>	521				
Total Expenditure Authority		4,461,511	4,541,440	79,929	1.8%
Reimbursements		(886,029)	(877,447)	8,582	(1.0%)
Appropriation		3,575,482	3,663,993	88,511	
Departmental Revenue		678,000	528,000	(150,000)	(22.1%)
Local Cost		2,897,482	3,135,993	238,511	
Budgeted Staffing		35.0	35.0	-	0.0%

Departmental Revenue decreased due to less funding from the California Integrated Waste Management Board for the Waste Tire Cleanup Enforcement Program.

<u>Land Use Services - Fire Hazard Abatement</u>	524				
Appropriation		2,545,738	2,601,848	56,110	2.2%
Departmental Revenue		2,545,738	2,601,848	56,110	2.2%
Local Cost		-	-	-	
Budgeted Staffing		22.0	22.0	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Public Works (PW) - Surveyor</u>	532				
Total Expenditure Authority		4,092,358	4,537,656	445,298	10.9%
Reimbursements		(90,122)	(104,664)	(14,542)	16.1%
Appropriation		4,002,236	4,432,992	430,756	
Departmental Revenue		3,802,726	4,233,482	430,756	11.3%
Local Cost		199,510	199,510	-	
Budgeted Staffing		41.9	41.9	-	0.0%

Appropriation and Departmental Revenue are both increased mainly due to the need to utilize the services of private land surveying firms for reviewing maps and performing field surveys in a timely manner.

<u>Real Estate Services</u>	578				
Appropriation		2,360,874	2,509,997	149,123	6.3%
Departmental Revenue		1,549,650	1,510,344	(39,306)	(2.5%)
Local Cost		811,224	999,653	188,429	
Budgeted Staffing		24.0	24.0	-	0.0%

No significant changes to this budget unit.

<u>Real Estate Services - Rent and Leases</u>	582				
Total Expenditure Authority		34,557,834	35,777,850	1,220,016	3.5%
Reimbursements		(34,346,242)	(35,668,560)	(1,322,318)	3.8%
Appropriation		211,592	109,290	(102,302)	
Departmental Revenue		45,912	109,290	63,378	138.0%
Local Cost		165,680	-	(165,680)	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue has increased to reflect additional income from the lease of county-owned space.

<u>Regional Parks</u>	586				
Total Expenditure Authority		7,580,183	7,901,923	321,740	4.2%
Reimbursements		(33,688)	(179,575)	(145,887)	433.1%
Operating Transfers Out		-	4,653	4,653	100.0%
Appropriation		7,546,495	7,727,001	180,506	
Departmental Revenue		6,282,959	6,168,000	(114,959)	(1.8%)
Local Cost		1,263,536	1,559,001	295,465	
Budgeted Staffing		118.1	125.6	7.5	6.4%

Reimbursements are increased significantly primarily due to a greater amount anticipated from the Calico marketing fund for staff costs related to special events.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Registrar of Voters</u>	626				
Appropriation		5,489,021	12,600,393	7,111,372	129.6%
Departmental Revenue		<u>2,557,200</u>	<u>9,440,303</u>	<u>6,883,103</u>	269.2%
Local Cost		2,931,821	3,160,090	228,269	
Budgeted Staffing		40.1	38.1	(2.0)	(5.0%)

In 2006-07, there are two principal reasons that account for the majority of change in the department's budget: (1) transitioning from a two-election cycle in 2005-06 to a one-election cycle in 2006-07; and (2) expending \$8.1 million in Help America Vote Act (HAVA) one-time funds in 2006-07 that are available from the State to assist the County with its conversion to touch screen electronic voting with Voter Verified Paper Audit Trail functionality.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
ADMINISTRATIVE/EXECUTIVE GROUP					
<u>CAO - Master Settlement Agreement</u>	41				
Appropriation		29,894,255	20,721,089	(9,173,166)	(30.7%)
Departmental Revenue		18,904,942	16,423,588	(2,481,354)	(13.1%)
Fund Balance		10,989,313	4,297,501	(6,691,812)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue have been decreased to reflect lesser payments coming from tobacco manufacturers as a result of a dispute regarding States' enforcement of the Master Settlement Agreement as it relates to non-participating manufacturers. California and other states' Attorneys Generals have already filed suit to enforce the agreement; however until resolved, payments are reduced with disputed funds being held in escrow.

<u>CAO - Federal Forest Reserve</u>	43				
Appropriation		135,841	73,131	(62,710)	(46.2%)
Departmental Revenue		66,700	67,701	1,001	1.5%
Fund Balance		69,141	5,430	(63,711)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to hiring a Contract Registered Professional Forester in 2005-06 to assist with the Bark Beetle mitigation in accordance with Federal Title III authorized uses.

<u>HR - Commuter Services</u>	64				
Total Expenditure Authority		894,773	889,129	(5,644)	(0.6%)
Reimbursements		(10,000)	(10,000)	-	0.0%
Appropriation		884,773	879,129	(5,644)	
Departmental Revenue		480,800	505,000	24,200	5.0%
Fund Balance		403,973	374,129	(29,844)	
Budgeted Staffing		2.5	2.5	-	0.0%

No significant changes to this budget unit.

<u>HR - Employee Benefits & Services</u>	66				
Total Expenditure Authority		3,571,675	3,954,837	383,162	10.7%
Reimbursements		(85,000)	(985,000)	(900,000)	1058.8%
Appropriation		3,486,675	2,969,837	(516,838)	
Departmental Revenue		2,183,300	2,410,017	226,717	10.4%
Fund Balance		1,303,375	559,820	(743,555)	
Budgeted Staffing		33.0	33.0	-	0.0%

The department will incur increased costs from negotiated labor agreements, retirement, workers compensation, central computer, and inflationary services and supplies purchases. The reimbursement budget is increased because a departmental re-charge has been implemented in 2006-07 to fund a portion of ongoing costs.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
ARMC - Tobacco Tax Funds	106				
Appropriation		1,871,026	3,472,320	1,601,294	85.6%
Departmental Revenue		1,709,360	2,553,577	844,217	49.4%
Fund Balance		161,666	918,743	757,077	
Budgeted Staffing		-	-	-	0.0%

Appropriation is increasing to allow for additional reimbursements for physician and hospital costs. Additional appropriation is offset by increased Prop 99 funding, as projected by the state, and improved interest income.

Behavioral Health - Mental Health Services Act	115				
Appropriation		537,204	27,955,338	27,418,134	5103.9%
Departmental Revenue		-	27,900,880	27,900,880	100.0%
Fund Balance		537,204	54,458	(482,746)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue will increase in this fund due to one time and on-going revenue from the State to fund mental health services. Actual expenditures will occur within the Behavioral Health general fund budget unit.

Behavioral Health - Driving Under the Influence Programs	117				
Appropriation		337,672	275,795	(61,877)	(18.3%)
Departmental Revenue		122,713	90,000	(32,713)	(26.7%)
Fund Balance		214,959	185,795	(29,164)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to less fund balance available. Funds will be used for the cost of monitoring PC 1000 and DUI programs.

Behavioral Health -	State	119				
Block Grant Carryover Program						
Appropriation			4,228,844	5,268,065	1,039,221	24.6%
Departmental Revenue			1,539,219	1,300,000	(239,219)	(15.5%)
Fund Balance			2,689,625	3,968,065	1,278,440	
Budgeted Staffing			-	-	-	0.0%

Appropriation will increase in this budget unit due to an unexpended fund balance from 2005-06; while revenue will slightly decrease due to funding reductions from the State Department of Alcohol and Drug Programs. Actual expenditures occur within the Alcohol and Drugs Program budget.

Behavioral Health - Alcohol and Drug Program	121				
Appropriation		1,037,578	1,082,490	44,912	4.3%
Departmental Revenue		407,687	415,000	7,313	1.8%
Fund Balance		629,891	667,490	37,599	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Behavioral Health - Proposition 36</u>	123				
Appropriation		6,920,756	6,317,110	(603,646)	(8.7%)
Departmental Revenue		5,910,405	5,907,501	(2,904)	(0.0%)
Fund Balance		1,010,351	409,609	(600,742)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to decreased transfers for contract expense and staffing for drug programs. Departmental Revenue increased in state aid to reflect the state's preliminary allocation report. Fund Balance decreased as a result of expenditures outpacing revenues in 2005-06.

<u>Public Health - Bio-Terrorism Preparedness</u>	182				
Appropriation		3,526,729	2,981,467	(545,262)	(15.5%)
Departmental Revenue		2,821,551	2,807,953	(13,598)	(0.5%)
Fund Balance		705,178	173,514	(531,664)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due less fund balance available. Appropriation represents the amount that will be transferred to the Public Health budget unit to reimburse expenditures for bio-terrorism services and activities.

<u>Public Health - Vital Statistics State Fees</u>	184				
Appropriation		459,669	483,169	23,500	5.1%
Departmental Revenue		148,300	153,000	4,700	3.2%
Fund Balance		311,369	330,169	18,800	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Public Health - Ambulance Performance Based Fines</u>	186				
Appropriation		300,000	602,500	302,500	100.8%
Departmental Revenue		300,000	300,000	-	0.0%
Fund Balance		-	302,500	302,500	
Budgeted Staffing		-	-	-	0.0%

No expenses were incurred in 2005-06, therefore last year's revenue is carried forward to 2006-07. The department is currently preparing a proposal on how to utilize these funds and plans to bring this proposal to the Board in 2006-07. Currently the entire appropriation is contingencies.

<u>Public Health - Vector Control Assessments</u>	188				
Appropriation		3,816,573	3,846,899	30,326	0.8%
Departmental Revenue		1,824,900	1,758,000	(66,900)	(3.7%)
Fund Balance		1,991,673	2,088,899	97,226	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
---------------	-------------------------------------	----------------------------------------	--------------------------	---------------------------

ECONOMIC DEVELOPMENT**Community Development and Housing****207**

Total Expenditure Authority	55,270,896	52,955,802	(2,315,094)	(4.2%)
Reimbursements	(3,770,920)	(3,523,993)	246,927	(6.5%)
Operating Transfers Out	2,000,000	1,300,000	(700,000)	(35.0%)
Appropriation	53,499,976	50,731,809	(2,768,167)	
Departmental Revenue	37,334,194	36,088,254	(1,245,940)	(3.3%)
Fund Balance	16,165,782	14,643,555	(1,522,227)	
Budgeted Staffing	50.0	49.0	(1.0)	(2.0%)

Even though the Department will receive a new \$3.0 million grant for Cedar Glen water and road improvements, the proposed budget contains significant reductions in Grants/Direct Projects due to a 10% reduction in the CDBG Grant and the final receipt of various grant funds. The grant program expenditures budgeted for 2006-07 are as follows: the HOME program - \$8.0 million, the Neighborhood Initiative Program - \$8.0 million, the Emergency Shelter program \$0.4 million, and the Consolidated Block Grant program \$15.0 million.

Workforce Development**211**

Total Expenditure Authority	18,552,910	13,276,029	(5,276,881)	(28.4%)
Reimbursements	(2,069,455)	(159,600)	1,909,855	(92.3%)
Appropriation	16,483,455	13,116,429	(3,367,026)	
Departmental Revenue	16,372,440	13,116,429	(3,256,011)	(19.9%)
Fund Balance	111,015	-	(111,015)	
Budgeted Staffing	140.5	84.0	(56.5)	(40.2%)

The significant decreases in this budget reflect the impacts of specialty grants expiring at the end of 2005-06 and the anticipated 10% cut in Workforce Investment Act (WIA) grant allocations.

FISCAL GROUP**Assessor - State/County Property Tax Admin****227**

Appropriation	3,342,314	2,441,446	(900,868)	(27.0%)
Departmental Revenue	2,171,438	2,255,295	83,857	3.9%
Fund Balance	1,170,876	186,151	(984,725)	
Budgeted Staffing	28.3	28.3	-	0.0%

Appropriation has decreased due to the elimination of the contingencies budget which set aside half of the revenue received from the state since the revenue covered expenditures on a calendar year basis. This budget unit will not receive any revenue from the state in 2006-07. The county general fund will backfill this vital funding source until the state resumes funding.

ACR - Micrographics**238**

Appropriation	299,862	-	(299,862)	(100.0%)
Departmental Revenue	-	-	-	0.0%
Fund Balance	299,862	-	(299,862)	
Budgeted Staffing	-	-	-	0.0%

In August 2001, the Board of Supervisors eliminated the fee that financed this fund. On January 31, 2006, the Board of Supervisors approved the transfer of the balance of this fund into the ACR - Systems Development fund to continue supporting the Recorder's business operations.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>ACR - Systems Development</u>	240				
Appropriation		19,419,505	21,312,695	1,893,190	9.7%
Departmental Revenue		6,112,600	6,500,000	387,400	6.3%
Fund Balance		13,306,905	14,812,695	1,505,790	
Budgeted Staffing		8.0	17.0	9.0	112.5%

Due to the rapid and continued increase in real estate activity, budgeted staffing was increased by 7.0 positions for the efficient operation, maintenance, and enhancement of the Recorder's systems. These positions will expand in-house services and add a fourth office in another area of the County. The remaining 2.0 positions were transferred from the Information Services Department to support the Recorder's functions.

<u>ACR - Vital Records</u>	243				
Appropriation		338,652	294,074	(44,578)	(13.2%)
Departmental Revenue		145,000	142,000	(3,000)	(2.1%)
Fund Balance		193,652	152,074	(41,578)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>TTC - Redemption Maintenance</u>	252				
Appropriation		151,960	219,159	67,199	44.2%
Departmental Revenue		-	62,679	62,679	100.0%
Fund Balance		151,960	156,480	4,520	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to transfers out to the Treasurer-Tax Collector/Public Administrator's general fund budget unit to reimburse for salaries and benefits and services and supplies related to the processing of excess tax sale proceeds claims. Departmental Revenue increased due to more interest earned than anticipated and additional excess tax proceeds being received.

<u>TTC - Unified Property Tax System</u>	254				
Appropriation		-	131,786	131,786	100.0%
Departmental Revenue		-	131,786	131,786	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

This budget unit was established to account for the design and implementation of the Unified Property Tax System.

HUMAN SERVICES

<u>AB 212 - Teacher Stipends</u>	309				
Appropriation		653,453	-	(653,453)	(100.0%)
Departmental Revenue		629,075	-	(629,075)	(100.0%)
Fund Balance		24,378	-	(24,378)	
Budgeted Staffing		-	-	-	0.0%

Beginning July 1, 2006, Children's Network will no longer be administering this program. The administration will be transferred to the Superintendent of Schools.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Preschool Services</u>	312				
Appropriation		38,658,024	38,512,562	(145,462)	(0.4%)
Departmental Revenue		38,816,550	38,512,562	(303,988)	(0.8%)
Fund Balance		(158,526)	-	158,526	
Budgeted Staffing		541.8	514.1	(27.7)	(5.1%)

Appropriation and Departmental Revenue decreased due to reduction in Federal Head Start funding.

LAW AND JUSTICE GROUP

<u>CTC - Courthouse Facility - Excess 25%</u>	334				
Appropriation		6,498,362	6,021,831	(476,531)	(7.3%)
Departmental Revenue		1,219,656	1,377,100	157,444	12.9%
Fund Balance		5,278,706	4,644,731	(633,975)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to reduced fund balance since the Central Courthouse retrofit/remodel project began during 2005-06 and used a portion of these funds. Departmental Revenue increased due to additional excess court fines and interest earnings.

<u>CTC - Courthouse Seismic Surcharge</u>	336				
Appropriation		10,253,852	12,389,998	2,136,146	20.8%
Departmental Revenue		2,087,311	2,256,900	169,589	8.1%
Fund Balance		8,166,541	10,133,098	1,966,557	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to increased fund balance since none of these funds were used for the Central Courthouse retrofit/remodel project during 2005-06. Departmental Revenue increased due to additional excess court fines and interest earnings.

<u>CTC - Alternate Dispute Resolution</u>	338				
Appropriation		594,780	596,000	1,220	0.2%
Departmental Revenue		651,031	596,000	(55,031)	(8.5%)
Fund Balance		(56,251)	-	56,251	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>CTC - Indigent Defense Special Revenue Fund</u>	340				
Appropriation		567,197	18,697	(548,500)	(96.7%)
Departmental Revenue		7,500	-	(7,500)	(100.0%)
Fund Balance		559,697	18,697	(541,000)	
Budgeted Staffing		-	-	-	0.0%

Majority of the fund balance was transferred to the Indigent Defense Program budget unit to finance higher than anticipated attorney costs in 2005-06.



	Page #	2005-06 Final Budget	2006-07 Proposed Budget	Dollar Change	Percent Change
DA - Real Estate Fraud	348				
Appropriation		3,735,507	4,288,804	553,297	14.8%
Departmental Revenue		1,563,315	1,625,000	61,685	3.9%
Fund Balance		2,172,192	2,663,804	491,612	
Budgeted Staffing		8.0	11.0	3.0	37.5%

Appropriation increased due to increased MOU costs combined with the addition of 3.0 new positions, inflation, and transfers for leased space. Departmental Revenue increased based on current receipts.

DA - Auto Insurance Fraud	350				
Appropriation		1,202,066	1,102,545	(99,521)	(8.3%)
Departmental Revenue		648,663	650,063	1,400	0.2%
Fund Balance		553,403	452,482	(100,921)	
Budgeted Staffing		6.0	6.0	-	0.0%

No significant changes to this budget unit.

DA - Workers Comp Insurance Fraud	352				
Appropriation		1,410,760	1,436,860	26,100	1.9%
Departmental Revenue		1,035,800	1,121,320	85,520	8.3%
Fund Balance		374,960	315,540	(59,420)	
Budgeted Staffing		7.0	8.0	1.0	14.3%

Appropriation increased due to increased MOU costs, inflation, and transfers for leased space. Departmental Revenue is increased slightly due to increased interest earnings and an increase in state aid.

DA - State Asset Forfeiture	354				
Total Expenditure Authority		541,027	457,151	(83,876)	(15.5%)
Reimbursements		-	(48,494)	(48,494)	100.0%
Appropriation		541,027	408,657	(132,370)	
Departmental Revenue		423,500	400,000	(23,500)	(5.5%)
Fund Balance		117,527	8,657	(108,870)	
Budgeted Staffing		5.0	3.3	(1.7)	(34.0%)

Appropriation decreased as a result of the elimination of 1.7 positions in this budget unit due to declining state asset forfeiture revenue. Since this budget unit continues to experience declining revenue, the District Attorney intends to eliminate the positions from this budget unit by absorbing them into the District Attorney Criminal unit. This will be accomplished through attrition.

DA - Specialized Prosecutions	356				
Appropriation		1,752,978	1,291,884	(461,094)	(26.3%)
Departmental Revenue		856,500	806,500	(50,000)	(5.8%)
Fund Balance		896,478	485,384	(411,094)	
Budgeted Staffing		7.0	7.0	-	0.0%

Appropriation and Departmental Revenue decreased as a result of decreased state aid. Since appropriation is greater than anticipated revenue, a portion of the budget unit's appropriation will be offset through utilization of the fund balance.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>DA - Vehicle Fees - Auto Theft</u>	358				
Appropriation		1,424,455	1,197,938	(226,517)	(15.9%)
Departmental Revenue		838,500	833,500	(5,000)	(0.6%)
Fund Balance		585,955	364,438	(221,517)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue are decreased as a result of decreased state aid. Since appropriation is greater than anticipated revenue, a portion of the budget unit's appropriation will be offset through utilization of the fund balance.

<u>DA - Federal Asset Forfeiture</u>	360				
Appropriation		123,949	156,693	32,744	26.4%
Departmental Revenue		12,500	27,500	15,000	120.0%
Fund Balance		111,449	129,193	17,744	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased as a result of increased transfers to the State Asset Forfeiture Unit for operating costs including MOU charges, inflation, and leased space cost. Departmental Revenue is increased due to increased Federal Aid and interest earnings.

<u>LJG - Southwest Border Prosecution Initiative</u>	376				
Appropriation		-	2,396,076	2,396,076	100.0%
Departmental Revenue		-	2,109,674	2,109,674	100.0%
Fund Balance		-	286,402	286,402	
Budgeted Staffing		-	-	-	0.0%

This new fund is established from a reserve, whereby Board approved law and justice projects are funded periodically during the year. Therefore, most of the appropriations are held in contingency until presented to the Board for approval.

<u>LJG - COPS Technology Grant</u>	372				
Appropriation		-	246,661	246,661	100.0%
Departmental Revenue		-	246,661	246,661	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

This is a new earmark award that will provide funding for an electronic criminal case filing system, including software, equipment and programming services.

<u>LJG - Justice Assistance Grant</u>	374				
Appropriation		-	57,406	57,406	100.0%
Departmental Revenue		-	385	385	100.0%
Fund Balance		-	57,021	57,021	
Budgeted Staffing		-	-	-	0.0%

This grant was received mid-year, and the increase in appropriations represents the remaining balance for professional services, as most of the funding was used during 2005-06 when it was received.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>LJG - 2004 Local Law Enforcement Block Grant</u>	366				
Appropriation		21,004	-	(21,004)	(100.0%)
Departmental Revenue		-	-	-	0.0%
Fund Balance		21,004	-	(21,004)	
Budgeted Staffing		-	-	-	0.0%

Funding for this grant was depleted in 2005-06.

<u>LJG - 2003 US BJA Administration Congress</u>	368				
<u>Award</u>					
Appropriation		348,902	309,902	(39,000)	(11.2%)
Departmental Revenue		383,497	309,902	(73,595)	(19.2%)
Fund Balance		(34,595)	-	34,595	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>LJG - 2003 Local Law Enforcement Block Grant</u>	370				
Appropriation		76,926	-	(76,926)	(100.0%)
Departmental Revenue		-	-	-	0.0%
Fund Balance		76,926	-	(76,926)	
Budgeted Staffing		-	-	-	0.0%

Funding for this grant was depleted in 2005-06.

<u>Probation - Juvenile Justice Grant Program</u>	385				
Appropriation		10,857,416	6,048,554	(4,808,862)	(44.3%)
Departmental Revenue		5,578,586	4,673,526	(905,060)	(16.2%)
Fund Balance		5,278,830	1,375,028	(3,903,802)	
Budgeted Staffing		52.0	50.8	(1.2)	(2.3%)

In past years, the state has funded this program in advance. Due to this change in timing, contingency appropriations and revenue are reduced. There is also a decrease of 1.2 staff because one position is transferred to another budget unit and some salary savings are anticipated. The 25% revenue reduction is partially offset by increased revenue from school districts for on-site probation officers.

<u>Probation - Asset Forfeiture 15%</u>	387				
Appropriation		17,051	13,586	(3,465)	(20.3%)
Departmental Revenue		500	900	400	80.0%
Fund Balance		16,551	12,686	(3,865)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Probation - Seized Assets</u>	389				
Appropriation		68,987	71,987	3,000	4.3%
Departmental Revenue		<u>3,334</u>	<u>6,534</u>	<u>3,200</u>	96.0%
Fund Balance		65,653	65,453	(200)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Sheriff - Contract Training</u>	406				
Appropriation		3,593,922	3,285,378	(308,544)	(8.6%)
Departmental Revenue		<u>2,524,472</u>	<u>2,098,129</u>	<u>(426,343)</u>	(16.9%)
Fund Balance		1,069,450	1,187,249	117,799	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to a reduction in contingencies. Departmental Revenue decreased due to declining POST reimbursements and less fee revenue from outside law enforcement agencies.

<u>Sheriff - Public Gatherings</u>	408				
Appropriation		1,317,631	2,457,617	1,139,986	86.5%
Departmental Revenue		<u>680,000</u>	<u>1,582,582</u>	<u>902,582</u>	132.7%
Fund Balance		637,631	875,035	237,404	
Budgeted Staffing		12.0	12.0	-	0.0%

Appropriation increased due to higher salary and benefit costs, increased central computer charges, transfers out to reimburse the general fund for salary costs for non-reserve deputies, and increased contingencies. Departmental Revenue increased for services provided, based on current year estimates. Appropriation and Departmental Revenue may increase pending fee requests.

<u>Sheriff - Aviation</u>	413				
Appropriation		2,012,455	2,757,983	745,528	37.0%
Departmental Revenue		<u>1,975,000</u>	<u>775,000</u>	<u>(1,200,000)</u>	(60.8%)
Fund Balance		37,455	1,982,983	1,945,528	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due primarily to transfers out to the Prop 172 restricted general fund, to replace money that was used to purchase one helicopter. Departmental Revenue decreased by \$1.2 million because of the sale of older aircraft that was included in last year's budget.

<u>Sheriff - IRNET Federal</u>	418				
Appropriation		1,909,974	1,724,788	(185,186)	(9.7%)
Departmental Revenue		<u>778,204</u>	<u>665,000</u>	<u>(113,204)</u>	(14.5%)
Fund Balance		1,131,770	1,059,788	(71,982)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to reduced budgets for services and supplies and contingencies, partially offset by increased equipment purchases. Departmental Revenue decreased due to less reimbursements for expenditures to maintain seized assets.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Sheriff - IRNET State</u>	420				
Appropriation		674,285	460,034	(214,251)	(31.8%)
Departmental Revenue		410,000	316,000	(94,000)	(22.9%)
Fund Balance		264,285	144,034	(120,251)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased due to reduced equipment purchases and contingencies. Departmental Revenue is reduced for pending asset forfeiture cases.

<u>Sheriff - High Intensity Drug Traffic Area</u>	422				
Appropriation		92,143	-	(92,143)	(100.0%)
Departmental Revenue		-	-	-	0.0%
Fund Balance		92,143	-	(92,143)	
Budgeted Staffing		-	-	-	0.0%

This fund was depleted in 2005-06.

<u>Sheriff - Federal Seized Assets (DOJ)</u>	424				
Appropriation		855,420	312,743	(542,677)	(63.4%)
Departmental Revenue		812,000	285,000	(527,000)	(64.9%)
Fund Balance		43,420	27,743	(15,677)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased because the department has had to curtail equipment lease costs and vehicle purchases historically paid by this fund, because revenue has declined significantly.

<u>Sheriff - Federal Seized Assets (Treasury)</u>	426				
Appropriation		60,651	60,958	307	0.5%
Departmental Revenue		55,000	55,000	-	0.0%
Fund Balance		5,651	5,958	307	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Sheriff - State Seized Assets</u>	428				
Appropriation		2,153,693	1,203,075	(950,618)	(44.1%)
Departmental Revenue		1,898,499	1,260,000	(638,499)	(33.6%)
Fund Balance		255,194	(56,925)	(312,119)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased because the department has had to curtail equipment and vehicle purchases historically paid by this fund, as well as transfers to reimburse the general fund for salary costs for the IRNET and HIDTA task forces, because revenue has declined significantly. The revenue reduction relates to state seizures.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Sheriff - Vehicle Theft Task Force</u>	430				
Appropriation		838,315	874,421	36,106	4.3%
Departmental Revenue		650,487	817,000	166,513	25.6%
Fund Balance		187,828	57,421	(130,407)	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue is increased due to fee revenue.

<u>Sheriff - Search and Rescue</u>	432				
Appropriation		315,420	372,786	57,366	18.2%
Departmental Revenue		30,000	96,996	66,996	223.3%
Fund Balance		285,420	275,790	(9,630)	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to planned equipment and vehicle purchases, and revenue increased for reimbursements from outside agencies, based on past activity.

<u>Sheriff - CAL-ID Program</u>	434				
Appropriation		3,732,106	3,850,631	118,525	3.2%
Departmental Revenue		3,887,706	3,850,631	(37,075)	(1.0%)
Fund Balance		(155,600)	-	155,600	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Sheriff - COPSMORE Grant</u>	436				
Appropriation		3,496,751	1,802,618	(1,694,133)	(48.4%)
Departmental Revenue		3,104,701	1,268,164	(1,836,537)	(59.2%)
Fund Balance		392,050	534,454	142,404	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased because this grant will end in December 2006. Budgeted revenue reflects the remaining grant amount.

<u>Sheriff - Capital Project Fund</u>	438				
Appropriation		498,915	866,768	367,853	73.7%
Departmental Revenue		300,000	405,000	105,000	35.0%
Fund Balance		198,915	461,768	262,853	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to equipment expenditures for computers, immigration and customs enforcement, and other specialized law enforcement equipment. Departmental Revenue increased due to a higher anticipated SCAAP reimbursement.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Sheriff - Court Services Auto</u>	440				
Appropriation		909,422	1,038,814	129,392	14.2%
Departmental Revenue		252,708	315,000	62,292	24.6%
Fund Balance		656,714	723,814	67,100	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased to reflect a higher contingency balance, and revenue increased due to additional fee revenue.

<u>Sheriff - Court Services Tech</u>	442				
Appropriation		506,146	677,507	171,361	33.9%
Departmental Revenue		156,920	160,000	3,080	2.0%
Fund Balance		349,226	517,507	168,281	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased in various services and supplies, as there were no services and supplies appropriations in last year's budget.

PUBLIC AND SUPPORT SERVICES GROUP

<u>AWM - California Grazing</u>	464				
Appropriation		128,693	137,316	8,623	6.7%
Departmental Revenue		7,500	7,500	-	0.0%
Fund Balance		121,193	129,816	8,623	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Airports - Chino Airport Commercial Hangar Facility</u>	470				
Appropriation		790,446	868,582	78,136	9.9%
Departmental Revenue		543,654	703,332	159,678	29.4%
Fund Balance		246,792	165,250	(81,542)	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue is increased due to additional amounts anticipated from new and existing rental agreements.

<u>County Library</u>	476				
Total Expenditure Authority		13,962,031	15,808,501	1,846,470	13.2%
Reimbursements		(309,755)	(331,296)	(21,541)	7.0%
Appropriation		13,652,276	15,477,205	1,824,929	
Departmental Revenue		13,143,391	15,104,515	1,961,124	14.9%
Fund Balance		508,885	372,690	(136,195)	
Budgeted Staffing		215.8	226.2	10.4	4.8%

Appropriation increased mainly because of an enhancement to the library materials budget and the addition 10.4 in budgeted staffing. Departmental Revenue increased primarily because of further projected increases in property taxes.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Land Use Services - General Plan Update</u>	527				
Total Expenditure Authority		994,923	475,083	(519,840)	(52.2%)
Reimbursements		(50,000)	-	50,000	(100.0%)
Appropriation		944,923	475,083	(469,840)	
Departmental Revenue		500,000	-	(500,000)	(100.0%)
Fund Balance		444,923	475,083	30,160	
Budgeted Staffing		-	-	-	0.0%

The General Plan Update is scheduled to be completed in 2006-07. There is sufficient fund balance to pay all the expected 2006-07 costs.

<u>Land Use Services - Habitat Conservation</u>	529				
Appropriation		148,318	-	(148,318)	(100.0%)
Departmental Revenue		-	-	-	0.0%
Fund Balance		148,318	-	(148,318)	
Budgeted Staffing		-	-	-	0.0%

On February 7, 2006, the Board of Supervisors terminated this program and approved refunds to the participating cities.

<u>PW - Surveyor - Survey Mon. Preservation</u>	535				
Appropriation		531,578	491,964	(39,614)	(7.5%)
Departmental Revenue		131,650	135,432	3,782	2.9%
Fund Balance		399,928	356,532	(43,396)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>PW - Transportation - Road Operations</u>	537				
Appropriation		61,674,124	79,847,501	18,173,377	29.5%
Departmental Revenue		65,193,983	70,609,609	5,415,626	8.3%
Fund Balance		(3,519,859)	9,237,892	12,757,751	
Budgeted Staffing		367.4	386.5	19.1	5.2%

Appropriation increased significantly mainly due to the following: \$6.8 million for additional work on Fort Irwin Road; \$5.0 million for several new overlay projects scheduled for 2006-07; \$4.0 million for the Roswell Storm Drain project in the Chino area; and \$1.3 million for the addition of 19.1 in budgeted staffing. Departmental Revenue increased mainly because of additional federal funds expected for the next phase of the Fort Irwin Road project.

<u>PW - Transportation - Caltrans Contract</u>	549				
Appropriation		46,347	46,010	(337)	(0.7%)
Departmental Revenue		11,052	11,052	-	0.0%
Fund Balance		35,295	34,958	(337)	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>PW - Transportation - Etiwanda Interchange</u>	551				
Appropriation		69,836	170,000	100,164	143.4%
Departmental Revenue		<u>5,500</u>	<u>119,074</u>	<u>113,574</u>	2065.0%
Fund Balance		64,336	50,926	(13,410)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue increased based on the anticipated costs for the final phase of this project which is landscaping.

<u>PW - Transportation - High Desert Corridor</u>	553				
Appropriation		1,013,737	1,060,075	46,338	4.6%
Departmental Revenue		<u>852,500</u>	<u>1,021,304</u>	<u>168,804</u>	19.8%
Fund Balance		161,237	38,771	(122,466)	
Budgeted Staffing		-	-	-	0.0%

Departmental Revenue increased to reflect additional reimbursements from the City of Victorville, which is the lead agency for this project.

<u>PW - Transportation - Facilities Development</u>	555				
Total Expenditure Authority		7,434,561	8,077,474	642,913	8.6%
Reimbursements		<u>(800,000)</u>	-	800,000	(100.0%)
Appropriation		6,634,561	8,077,474	1,442,913	
Departmental Revenue		<u>1,229,954</u>	<u>1,437,409</u>	<u>207,455</u>	16.9%
Fund Balance		5,404,607	6,640,065	1,235,458	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased mainly due to various road improvements financed by the County General Fund in 2005-06 will be completed in 2006-07. Departmental Revenue increased because of additional development activity in the Oak Hills, Apple Valley, and Helendale/Oro Grande areas.

<u>PW - Transportation - Measure I</u>	557				
Total Expenditure Authority		23,034,735	28,735,899	5,701,164	24.8%
Reimbursements		<u>(100,000)</u>	<u>(420,000)</u>	<u>(320,000)</u>	320.0%
Appropriation		22,934,735	28,315,899	5,381,164	
Departmental Revenue		<u>8,917,700</u>	<u>10,827,509</u>	<u>1,909,809</u>	21.4%
Fund Balance		14,017,035	17,488,390	3,471,355	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased due to a number of overlay, road rehabilitation, and drainage improvement projects scheduled for 2006-07. Departmental Revenue increased primarily based on current estimates of the half-cent sales tax revenue.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>PW - Transportation - Regional Development</u>	560				
Mitigation Plan					
Appropriation		-	8,180,230	8,180,230	100.0%
Departmental Revenue		-	8,180,230	8,180,230	100.0%
Fund Balance		-	-	-	
Budgeted Staffing		-	-	-	0.0%

The Regional Development Mitigation Plan is being initially established for 2006-07; therefore, there is no previous budget history.

<u>Real Estate Services - Chino Aq Preserve</u>	584				
Appropriation		5,381,074	5,844,915	463,841	8.6%
Departmental Revenue		981,638	1,102,566	120,928	12.3%
Fund Balance		4,399,436	4,742,349	342,913	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased because, per Section 29009 of the California Government Code, the entire unreserved fund balance must be appropriated. Departmental Revenue is also increased per the negotiated lease agreements for County-owned dairy property.

<u>Regional Parks - County Trail System</u>	604				
Total Expenditure Authority		913,481	4,558,588	3,645,107	399.0%
Reimbursements		(287,150)	-	287,150	(100.0%)
Appropriation		626,331	4,558,588	3,932,257	
Departmental Revenue		1,758,682	5,169,411	3,410,729	193.9%
Fund Balance		(1,132,351)	(610,823)	521,528	
Budgeted Staffing		5.0	-	(5.0)	(100.0%)

Appropriation increased significantly for construction of Phase 1 of the Santa Ana River Trail (SART). Departmental Revenue increased because of anticipated receipt of state funds for costs related to Phase 1 of the SART.

<u>Regional Parks - Prop 12 Projects</u>	606				
Appropriation		3,039,968	2,029,322	(1,010,646)	(33.2%)
Departmental Revenue		3,323,280	1,972,974	(1,350,306)	(40.6%)
Fund Balance		(283,312)	56,348	339,660	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased due to the completion of a number of Prop. 12 funded projects during 2005-06.

<u>Regional Parks - Prop 40 Projects</u>	608				
Appropriation		2,431,185	2,737,215	306,030	12.6%
Departmental Revenue		3,296,181	3,293,455	(2,726)	(0.1%)
Fund Balance		(864,996)	(556,240)	308,756	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased primarily due to the proposed Mojave Narrows Interpretive Center.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Regional Parks - Moabi Regional Park</u>	610				
Total Expenditure Authority		442,500	25,163	(417,337)	(94.3%)
Reimbursements		(189,869)	-	189,869	(100.0%)
Appropriation		252,631	25,163	(227,468)	
Departmental Revenue		100,200	-	(100,200)	(100.0%)
Fund Balance		152,431	25,163	(127,268)	
Budgeted Staffing		-	-	-	0.0%

Appropriation and Departmental Revenue decreased due to completion of the Moabi Boat Launch project during 2005-06.

<u>Regional Parks - Amphitheater at Glen Helen</u>	612				
Appropriation		1,550,476	1,290,476	(260,000)	(16.8%)
Departmental Revenue		1,205,000	1,270,000	65,000	5.4%
Fund Balance		345,476	20,476	(325,000)	
Budgeted Staffing		-	-	-	0.0%

Appropriation decreased mainly due to less fund balance being available for 2006-07.

<u>Regional Parks - Amphitheater Improvements</u>	620				
Appropriation		194,244	220,744	26,500	13.6%
Departmental Revenue		29,100	29,500	400	1.4%
Fund Balance		165,144	191,244	26,100	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Regional Parks - Park Maintenance/Dev.</u>	614				
Appropriation		899,326	909,617	10,291	1.1%
Departmental Revenue		182,000	187,000	5,000	2.7%
Fund Balance		717,326	722,617	5,291	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>Regional Parks - Calico Ghost Town</u>	616				
Appropriation		423,904	394,980	(28,924)	(6.8%)
Departmental Revenue		390,500	393,200	2,700	0.7%
Fund Balance		33,404	1,780	(31,624)	
Budgeted Staffing		1.0	1.0	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Regional Parks - Off-Highway Vehicle (OHV)</u>	618				
Appropriation		92,856	132,856	40,000	43.1%
Departmental Revenue		40,000	40,000	-	0.0%
Fund Balance		52,856	92,856	40,000	
Budgeted Staffing		-	-	-	0.0%

Appropriation increased to purchase a bobcat toolcat work machine with attachments for maintaining the OHV campground at Calico Ghost Town Regional Park.

<u>Special Districts - Fish and Game Commission</u>	633				
Appropriation		41,393	21,177	(20,216)	(48.8%)
Departmental Revenue		10,100	8,000	(2,100)	(20.8%)
Fund Balance		31,293	13,177	(18,116)	
Budgeted Staffing		-	-	-	0.0%

Revenues for this program are based upon fines levied by the court for code violations. Departmental Revenue is projected to be lower due to a reduction in fines imposed on hunting, fishing and environmental infractions. Appropriation for services and supplies decreased based on the estimated revenue and unreserved fund balance available.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
ADMINISTRATIVE/EXECUTIVE GROUP					
<u>Information Services - Computer Operations</u>	72				
Appropriation		19,664,179	21,465,435	1,801,256	9.2%
Departmental Revenue		19,664,179	22,323,795	2,659,616	13.5%
Revenue Over/(Under) Exp		-	858,360	858,360	
Budgeted Staffing		126.9	135.1	8.2	6.5%
Fixed Assets		1,448,738	1,592,069	143,331	9.9%

Increases in this budget reflect increased costs to maintain current services as well as additional staffing to meet service demands. A total of 8.2 positions were added, of which a net of 4.0 positions were approved as mid-year adjustments, 2.0 positions were added to provide help desk support, 1.0 position was added to provide Human Services with desktop support, a net 1.0 position increase was due to further departmental realignment, and a net 0.2 position increase represents full year funding.

<u>Information Services - Network Services</u>	76				
Appropriation		16,924,719	18,943,932	2,019,213	11.9%
Departmental Revenue		16,924,719	19,244,491	2,319,772	13.7%
Revenue Over/(Under) Exp		-	300,559	300,559	
Budgeted Staffing		93.0	105.0	12.0	12.9%
Fixed Assets		1,855,407	1,854,998	(409)	(0.0%)

Increases in this budget reflect increased costs to maintain current services as well as additional staffing to meet service demands. Budgeted Staffing increased by 4.0 positions which were approved mid-year, 2.1 positions transferred from Information Services Computer Operations in a realignment of overall departmental positions, 3.0 new positions and 2.7 increase in budgeted positions for overtime are proposed due to increases in workload, and 0.2 media positions were added for planned program expansion.

<u>Purchasing - Surplus Property & Storage Operations</u>	89				
Appropriation		8,319,234	4,500,088	(3,819,146)	(45.9%)
Departmental Revenue		8,558,371	4,637,023	(3,921,348)	(45.8%)
Revenue Over/(Under) Exp		239,137	136,935	(102,202)	
Budgeted Staffing		13.0	8.0	(5.0)	(38.5%)
Fixed Assets		10,000	-	(10,000)	(100.0%)

As part of the county's effort to consolidate services, reduce costs, and move to a "Just In Time" procurement system, Surplus Property and Storage Operations staffing will be reduced by 5.0 positions, both services and supplies and revenue will decrease significantly to reflect the staffing and program changes.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Purchasing - Mail/Courier Services</u>	91				
Appropriation		7,803,889	7,445,766	(358,123)	(4.6%)
Departmental Revenue		<u>7,918,800</u>	<u>7,530,000</u>	<u>(388,800)</u>	<u>(4.9%)</u>
Revenue Over/(Under) Exp		114,911	84,234	(30,677)	
Budgeted Staffing		33.0	31.0	(2.0)	(6.1%)
Fixed Assets		85,259	27,000	(58,259)	(68.3%)

Appropriation and Departmental Revenue decreased primarily due to the Child Support Services Department automation program and Human Services Systems CIV program outsourcing their mail services.

<u>Purchasing - Printing Services</u>	93				
Appropriation		2,708,942	2,560,028	(148,914)	(5.5%)
Departmental Revenue		<u>2,875,359</u>	<u>2,586,287</u>	<u>(289,072)</u>	<u>(10.1%)</u>
Revenue Over/(Under) Exp		166,417	26,259	(140,158)	
Budgeted Staffing		16.0	16.0	-	0.0%
Fixed Assets		12,566	32,500	19,934	158.6%

No significant changes to this budget unit.

<u>Risk Management - Operations</u>	80				
Appropriation		5,865,143	6,320,807	455,664	7.8%
Departmental Revenue		<u>5,865,143</u>	<u>6,320,807</u>	<u>455,664</u>	<u>7.8%</u>
Revenue Over/(Under) Exp		-	-	-	
Budgeted Staffing		70.5	71.0	0.5	0.7%

Appropriation increased in salaries and benefits as the result of negotiated labor agreements, step increases, cost of living adjustments, and equity increases. Appropriation increased in services and supplies based primarily on increased COWCAP allocation and payment to the Auditor/Controller-Recorder. Departmental Revenue increased to reflect the increased cost of program administration resulting from additional staff and increases to salaries and benefits.

<u>Risk Management - Insurance Programs</u>	83				
Appropriation		56,537,868	60,686,873	4,149,005	7.3%
Departmental Revenue		<u>94,718,000</u>	<u>97,127,583</u>	<u>2,409,583</u>	<u>2.5%</u>
Revenue Over/(Under) Exp		38,180,132	36,440,710	(1,739,422)	
Budgeted Staffing		-	-	-	0.0%

In 2006-07, total insurance premiums will increase approximately \$2 million due to premium increases in various funds. The department will also incur increased costs in all insured and self-insured funds. Claims costs and the cost of premiums for excess insurance are projected to increase based on market conditions.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
FISCAL GROUP					
<u>ACR - Records Management</u>	245				
Appropriation		203,135	-	(203,135)	(100.0%)
Departmental Revenue		200,240	-	(200,240)	(100.0%)
Revenue Over/(Under) Exp		(2,895)	-	2,895	
Budgeted Staffing		1.0	-	(1.0)	(100.0%)

Records Management would not be able to continue operating without significantly raising rates for various services. The raised rates would not be competitive with outside storage facilities. As a result, this budget unit will be closed effective June 30, 2006.

PUBLIC AND SUPPORT SERVICES GROUP

<u>Fleet Management - Garage</u>	503				
Appropriation		12,666,904	13,213,702	546,798	4.3%
Departmental Revenue		12,842,800	12,393,748	(449,052)	(3.5%)
Revenue Over/(Under) Exp		175,896	(819,954)	(995,850)	
Budgeted Staffing		96.4	92.0	(4.4)	(4.6%)
Fixed Assets		238,500	240,500	2,000	0.8%

Appropriation increased mainly due to inflationary increases for parts and gasoline. Departmental Revenue decreased to reflect the expected number of billable hours.

<u>Fleet Management - Motor Pool</u>	506				
Appropriation		8,867,469	10,601,288	1,733,819	19.6%
Departmental Revenue		9,273,000	8,657,488	(615,512)	(6.6%)
Revenue Over/(Under) Exp		405,531	(1,943,800)	(2,349,331)	
Budgeted Staffing		4.0	4.0	-	0.0%
Fixed Assets		3,400,000	4,400,000	1,000,000	29.4%

Appropriation increased due to a one-time transfer to the Capital Improvement Program budget for Board-approved projects that are already completed. There are additional increases due to rising gasoline prices. Departmental Revenue is decreased because insurance charges for motor pool vehicles is significantly reduced. Fixed asset purchases are increased to reflect a larger number of replacement vehicles to be purchased in 2006-07.



<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
---------------	-------------------------------------	----------------------------------------	--------------------------	---------------------------

ADMINISTRATIVE/EXECUTIVE GROUP**CAO - Medical Center Lease Pymts****39**

Appropriation	53,508,961	54,023,686	514,725	1.0%
Departmental Revenue	53,508,961	54,023,686	514,725	1.0%
Revenue Over/(Under) Exp	-	-	-	
Budgeted Staffing	-	-	-	0.0%

Appropriation and Departmental Revenue increased due to increased lease payments and the corresponding state reimbursement through SB 1732.

Arrowhead Regional Medical Center (ARMC)**95**

Appropriation	330,094,110	351,867,051	21,772,941	6.6%
Departmental Revenue	325,780,391	348,892,401	23,112,010	7.1%
Revenue Over/(Under) Exp	(4,313,719)	(2,974,650)	1,339,069	
Budgeted Staffing	2,491.0	2,683.5	192.5	7.7%
Fixed Assets	1,902,813	2,550,638	647,825	34.0%

Based on the projected inpatient census and outpatient activity, appropriation will increase by \$21.7 million, or 6.6% from the 2005-06 budget. The increase is due primarily to: salaries and benefits which increased by \$17.1 million because of MOU and retirement changes as well as the addition of 192.5 positions to comply with state mandated staffing ratios; and service and supplies which increased for computer software expense, medical supplies, pharmaceuticals, professional services, and equipment rental. In addition, fixed assets will increase as a result of increased lease purchase payments for equipment. Departmental Revenue is expected to increase by \$23.1 million due primarily to increased Medicare and Medi-Cal monies, funding for the Undocumented/Uninsured Program that reimburses hospital for providing emergency services to undocumented immigrants, an allocation increase in Realignment to partially offset the increased salaries and benefits costs related to the staffing ratios, and increased current services revenue.

PUBLIC AND SUPPORT SERVICES GROUP**County Museum - Museum Store****493**

Appropriation	146,677	132,316	(14,361)	(9.8%)
Departmental Revenue	147,600	133,000	(14,600)	(9.9%)
Revenue Over/(Under) Exp	923	684	(239)	
Budgeted Staffing	2.0	1.8	(0.2)	(10.0%)

No significant changes to this budget unit.

PW - Solid Wast Mgmt - Operations**562**

Appropriation	57,786,186	63,207,855	5,421,669	9.4%
Departmental Revenue	60,737,062	66,268,035	5,530,973	9.1%
Revenue Over/(Under) Exp	2,950,876	3,060,180	109,304	
Budgeted Staffing	84.2	95.8	11.6	13.8%
Fixed Assets	2,636,975	682,314	(1,954,661)	(74.1%)

Appropriation and Departmental Revenue increased to reflect cost of living adjustments and additional tonnage delivered to county landfill sites. Budgeted Staffing increased mainly because of additional personnel needed to inspect facilities and ensure that the landfill operations contract is in compliance.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>PW - Solid Waste Mgmt - Site Closure</u>	570				
Appropriation		1,931,858	2,318,656	386,798	20.0%
Departmental Revenue		11,704,008	19,288,277	7,584,269	64.8%
Revenue Over/(Under) Exp		9,772,150	16,969,621	7,197,471	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		13,400,000	17,378,810	3,978,810	29.7%

Appropriation, Departmental Revenue, and Fixed Assets increased primarily because the Phelan Final Closure Construction Project is scheduled for 2006-07.

<u>PW - Solid Waste Mgmt - Site Enhancement</u>	572				
Appropriation		2,354,894	7,029,457	4,674,563	198.5%
Departmental Revenue		2,354,894	1,308,000	(1,046,894)	-44.5%
Revenue Over/(Under) Exp		-	(5,721,457)	(5,721,457)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		-	22,185,808	22,185,808	100.0%

Appropriations and Fixed Assets increased due to several new expansion projects scheduled for 2006-07. Departmental Revenue decreased because less financing from SWMD's Operations Fund is required during 2006-07.

<u>PW - Solid Waste Mgmt - Environmental</u>	574				
Appropriation		568,886	10,644,940	10,076,054	1771.2%
Departmental Revenue		568,886	1,831,721	1,262,835	222.0%
Revenue Over/(Under) Exp		-	(8,813,219)	(8,813,219)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		-	4,700,000	4,700,000	100.0%

Appropriation and Fixed Assets increased due to several new environmental mitigation projects scheduled for 2006-07. Departmental Revenue increased to reflect the full year impact of the \$0.69 per ton perchlorate surcharge fee.

<u>PW - Solid Waste Mgmt - Environ. Mitigation</u>	576				
Appropriation		2,837,317	3,451,219	613,902	21.6%
Departmental Revenue		2,949,527	3,413,635	464,108	15.7%
Revenue Over/(Under) Exp		112,210	(37,584)	(149,794)	
Budgeted Staffing		-	-	-	0.0%
Fixed Assets		-	-	-	0.0%

Appropriation and Departmental Revenue increased resulting from additional tonnage at the landfills and other disposal facilities.

<u>Regional Parks - Snack Bars</u>	622				
Appropriation		73,245	74,336	1,091	1.5%
Departmental Revenue		82,000	80,500	(1,500)	(1.8%)
Revenue Over/(Under) Exp		8,755	6,164	(2,591)	
Budgeted Staffing		1.3	1.3	-	0.0%

No significant changes to this budget unit.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>Regional Parks - Camp Bluff Lake</u>	624				
Appropriation		257,536	222,466	(35,070)	(13.6%)
Departmental Revenue		262,000	188,000	(74,000)	(28.2%)
Revenue Over/(Under) Exp		4,464	(34,466)	(38,930)	
Budgeted Staffing		3.9	1.5	(2.4)	(61.5%)

Appropriation and Departmental Revenue decreased because the groups requesting use of Camp Bluff Lake for summer programs are providing their own staff and supplies.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>In-Home Supportive Services Public Authority</u>	716				
Appropriation		6,093,920	6,193,364	99,444	1.6%
Departmental Revenue		4,701,639	4,840,818	139,179	3.0%
Fund Balance		1,392,281	1,352,546	(39,735)	
Budgeted Staffing		21.0	22.0	1.0	4.8%

No significant changes to this budget unit.

<u>County Economic and Community Develop. Corp.</u>	720				
Appropriation		18,472	18,603	131	0.7%
Departmental Revenue		12,600	12,700	100	0.8%
Fund Balance		5,872	5,903	31	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>County Industrial Development Authority (CoIDA)</u>	722				
Appropriation		46,570	47,970	1,400	3.0%
Departmental Revenue		1,000	1,300	300	30.0%
Fund Balance		45,570	46,670	1,100	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>County Redevelopment Agency - Speedway Project</u>	725				
Total Expenditure Authority		21,601,217	33,476,457	11,875,240	55.0%
Reimbursements		(415,015)	(1,188,998)	(773,983)	186.5%
Operating Transfers Out		3,539,114	29,250,501	25,711,387	726.5%
Appropriation		24,725,316	61,537,960	36,812,644	
Departmental Revenue		6,691,135	9,703,950	3,012,815	45.0%
Local Cost		18,034,181	51,834,010	33,799,829	
Budgeted Staffing		8.5	8.5	-	0.0%

This budget unit will incur increased costs to maintain current services, such as negotiated labor agreements, retirement, risk management, central computer and inflationary services and supplies purchases. Services and supplies have also increased by approximately \$6.0 million for housing programs and road improvements. The significant increase in operating transfers out is due to \$20 million in bond proceeds budgeted in 2006-07. The revenue increase reflects an anticipated increase in tax increment revenue and interest revenue.

<u>County Redevelopment Agency - Cedar Glen</u>	730				
Appropriation		155,003	9,870,863	9,715,860	6268.2%
Departmental Revenue		62,000	119,000	57,000	91.9%
Fund Balance		93,003	9,751,863	9,658,860	
Budgeted Staffing		-	-	-	0.0%

The significant increase in appropriations for this budget unit is the result of the balance of \$7.6 million in contingencies remaining from the \$10 million loan received from the county general fund in December 2005.



	<u>Page #</u>	<u>2005-06 Final Budget</u>	<u>2006-07 Proposed Budget</u>	<u>Dollar Change</u>	<u>Percent Change</u>
<u>County Redevelopment Agency - Victor Valley Econ Develop Authority (VVEDA)</u>	732				
Appropriation		955,134	899,051	(56,083)	(5.9%)
Departmental Revenue		91,000	138,000	47,000	51.6%
Fund Balance		<u>864,134</u>	<u>761,051</u>	<u>(103,083)</u>	
Budgeted Staffing		-	-	-	0.0%

Tax increment and interest revenue are anticipated to increase in 2006-07.

<u>County Redevelopment Agency - Mission Boulevard</u>	734				
Appropriation		83,757	94,038	10,281	12.3%
Departmental Revenue		38,600	42,765	4,165	10.8%
Fund Balance		<u>45,157</u>	<u>51,273</u>	<u>6,116</u>	
Budgeted Staffing		-	-	-	0.0%

No significant changes to this budget unit.

<u>County Redevelopment Agency - Bloomington</u>	736				
Appropriation		333,835	90,181	(243,654)	(73.0%)
Departmental Revenue		205,000	5,000	(200,000)	(97.6%)
Fund Balance		<u>128,835</u>	<u>85,181</u>	<u>(43,654)</u>	
Budgeted Staffing		-	-	-	0.0%

The department will incur decreased costs in services and supplies as a result of one time studies being completed or encumbered in 2005-06 and funding limitations.

<u>County Redevelopment Agency - Caion</u>	739				
Appropriation		357,304	154,942	(202,362)	(56.6%)
Departmental Revenue		205,000	5,000	(200,000)	(97.6%)
Fund Balance		<u>152,304</u>	<u>149,942</u>	<u>(2,362)</u>	
Budgeted Staffing		-	-	-	0.0%

The department will incur decreased costs in services and supplies as a result of one time studies being completed or encumbered in 2005-06 and funding limitations.





Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2004-07 Proposed Budget				2007-08 Ongoing Local Cost
									Total	Approp	Departmental Revenue	Total Local Cost	
1	Admin/Exec	Information Services	AAA	SDD	1	Parcel Base Map	71 The parcel base map project is nearing completion. The enhanced GIS system will integrate the base map into an advanced mapping framework. The new GIS system will require the following additional software and positions to support the enhanced GIS functionality: System Support Software and storage: \$154,564, 1.0 System Support Analyst: \$142,720, Application Development software: \$30,665, 2.0 Programmer Analysts: \$265,198, Annual Aerial Images: \$55,000.	3.0	648,148			648,148	475,155
2	Admin/Exec	Human Resources	AAA	HRD	1	Advertising and Marketing Plan	56 Retain the services of an outside consultant to assist with development and implementation of a marketing plan to promote the County as an employer of choice. This will enable departments to attract and retain the most highly qualified candidates.		200,000			200,000	
3	Admin/Exec	Human Resources	AAA	HRD	2	Advertising and Marketing Plan	56 Additional funding to develop and implement an advertising plan to increase and improve delivery of human resources services and to market the benefits of the Western Region Item Bank membership to outside agencies. This will result in ongoing revenue of \$1,500 per each new member annually.		75,000		12,000	63,000	
4	Admin/Exec	Human Resources	AAA	OCH	1	Open High Desert Facility	59 Increase accessibility to services provided by the Center for Employee Health and Wellness to meet the needs of the county's workforce by opening a clinic in the High Desert five days per week. The impact to the budget will include an increase of 1.0 Contract Occupational Physicaln, 1.0 Clinic Assistant, and 1.0 Licensed Vocational Nurse II. \$637,000 includes approximately \$21,000 in one-time funding for equipment. This funding will be partially offset by an estimated \$300,000 in revenue for workplace illness/injury exams that are currently outsourced.	3.0	637,000		300,000	337,000	316,000
5	Admin/Exec	Clerk of the Board	AAA	CBD	1	Secretary I Staffing	12 Existing Secretary I position is filled but unfunded, this was an oversight in the 2005-06 budget. Funding this position will allow the COB to continue providing current levels of services for the BOS agenda, County Code, and Public Records Act requests. The Policy Item for the COB Secretary I position originally requested a budget of \$52,573. Upon further review this position requires an additional \$733 due to MOU increases.		53,306			53,306	53,306
6	Admin/Exec	County Counsel	AAA	CCL	1	General Unit Attorney	49 Increase staffing by adding a general unit advisory/transactional attorney. Currently the Board's, CAO's and other general fund clients' legal needs often require general unit attorney staff to re-prioritize projects which, even now, can result in delayed responses to important but less than critical issues. An additional general unit attorney is vital to maintaining timely responses and preventing delays in handling the current and increasing legal needs of the Board, CAO and other general fund clients. On-going Additional Funding Requested: \$185,800 increase in salaries and benefits.	1.0	185,800			185,800	185,800
7	Admin/Exec	County Counsel	AAA	CCL	2	Computer Server Hardware	49 Upgrade computer systems hardware/platform software. County Counsel has been maintaining its current equipment/platform, but the current platform will not be able to be maintained/supported after December 2008. County Counsel is working with ISD to move forward to a more efficient Microsoft supported system. The upgrade will include "backbone" items such as a switch, router, and cabling/fiber, upgraded servers for speed, efficiency and additional storage. This upgrade includes multimedia interfaces in two conference rooms used by many departments in the building. One-time Additional Funding Requested: \$200,000 increase in equipment.		200,000			200,000	

Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget				2007-08 Ongoing Local Cost
									Total	Approp	Departmental Revenue	Total Local Cost	
8	Admin/Exec	Public Health	AAA	PHL	Increase ACC Staff	131	Increase professional staff by 1.0 Public Health Veterinarian and 1.0 Registered Veterinary Technician for the shelter division of ACC. These positions are needed for medical treatment of injured/sick animals or adopted animals needing spay/neuter surgery (Fond & Agriculture Code).	2.0		177,000		177,000	
9	Admin/Exec	Public Health	AAA	PHL	Construct New ACC Facility	131	Construct a new facility to relocate field service staff to the Devore Animal Shelter per the Capital Improvement Program Request and A&E budget estimate. Include a veterinary clinic that will allow for injured/sick animals at the shelter to be treated immediately and adopted animals to be altered on site. This will improve customer service provided to the public by ACC and utilize resources (both monetary and operational) more efficiently.		3,550,000			3,550,000	
10	Econ Develop	Economic Development	AAA	EDF	1 Advertising/International Trade/Business Services/CRMS	200	Request to rollover one time funds received by Economic Development Agency (EDA) in 2005-06 to jump start the expanded economic development program in the County. However, due to the short time the newly reorganized Agency had to operate in 2005-06, along with the lengthy recruitment for the Agency Administrator, projects that were funded in the 2005-06 budget were delayed. This Policy Item will allow the Agency at the direction of new Administrator to move forward with an expanded economic development plan for the Agency. The following items are included in this Policy Item: *Increase Advertising by \$400,000 *Increase Prof Services \$268,500 *Increase Special Department Expense (EDA Website Design/Business Resource Center (BRC)/Customer Resource Management Software (CRMS)) \$450,000. The County needs to provide economic opportunities to the County's businesses, foster a competitive environment, and position the County as a highly competitive region for business opportunities. This will be accomplished by an increase in its name recognition among high-power site selectors for high technology, manufacturing, and logistic organizations. This can be only accomplished through an increase in advertising, an updated website that assists businesses to locate crucial County information, and staff that has the capabilities to track and act on leads generated via advertising, trade shows, and website inquiries. An increase in professional services will assist the EDA in developing economic reports and preparing Federal/State program applications. Once the expanded economic development program is up and running the agency will determine what the ongoing costs will be. These ongoing costs will be brought to the board for consideration in the future with an outline of the costs and benefits.		1,118,500			1,118,500	
11	Econ Develop	Economic Development	AAA	EDF	2 GIS Technician II	201	This position will be utilized by both EDA and LAFCO on a 50% flat cost basis. Effective economic development strategies depend on answering many questions that are basically geographic in nature - for example: * what is the spatial pattern of businesses and households within a community? * where are the best sites for a proposed industrial park? * which retail sectors are under-represented within a community? * where are the business clusters? * where do most of an area's workforce reside? While EDA can answer these types of questions, there is no dedicated staff person to assist in the development of necessary reports and maps to be used for business attraction and retention, workforce and small business development, and marketing. The GIS Tech will create and update a variety of GIS databases in support of business attraction and retention, workforce and small business development, identification of business clusters, and marketing. Additionally, the position will research and compile source materials from various	1.0	65,184	32,592		32,592	

Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget				2007-08	
									Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost	
							resources including databases, recorded maps, records of survey, aerial photos and topographic maps for reports, grant preparation, public requests, business attraction presentation, and trade shows							
							The position will also support LAFCO in its missions to encourage orderly growth, to promote logical and orderly service boundaries for cities and special districts, to discourage premature conversion of prime agricultural lands to urban uses, and to promote efficient and effective service delivery for cities and special districts through research, mapping development, database compilation, and report preparation. At the time the Agency Business Plan was developed, it was determined that this position could not be fully funded within the current funding levels. With LAFCO's funding, the duties of this position become affordable for both agencies. Additionally, this position supports the Agency's Business Plan in all areas of marketing, economic development, small business development, and job development.							
Econ Develop	Economic Development	AAA	EDF	3	Accountant II	201	The Economic Development Agency was organized in 2005/06 and currently has no accounting staff. This request is to add an Accountant II to act as a financial consultant to management. This position will perform complex professional accounting duties which require the preparation and interpretation of financial statements and reports; establish new accounting procedures and controls for the Agency's Departments; and analyze and advise management on a variety of fiscal matters. Duties will also include: preparing/verifying a variety of complex accounting, statistical and narrative statements and reports requiring extensive analysis and interpretation of data; gathering, analyzing and evaluating diverse accounting data; developing trends, forecasts, and projections; based on analyses, making recommendations on the fiscal operation of a department	1.0		83,350		83,350		83,350
							This is an ongoing funding request.							
Econ Develop	Economic Development	AAA	EDF	4	Funds for Enterprise Zone EIR's	202	The State Department of Housing and Community Development (HCD) released a call for applications for new Enterprise Zone designations in March 2006. Economic Development is actively working with the 1st District and the 5th District to prepare applications for three separate County areas applying for Enterprise Zone status, one of which is currently an Enterprise Zone that is expiring in October 2006. Once an application is approved by HCD, an EIR will be required. Applications are expected to be approved by HCD in October 2006. The requested funds in this policy item will only be used for EIR(s) if Enterprise Zone designation is granted within the County. If an Enterprise Zone designation is obtained, this will further support the Agency's Business Plan goals of business retention, business attraction and investment in the County as well as small business development, job development, economic development, and City-County collaboration. There are many benefits of an Enterprise Zone designation to the County, such as hiring credits and incentives to businesses		500,000			500,000		
							This is a one time funding request and if an Enterprise Zone is not established within the County of San Bernardino these funds will be returned to the General Fund.							

Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Changes to 2006-07 Proposed Budget				2007-08	
								Budgeted Staffing	Total	Approp.	Departmental Revenue	Total Local Cost	Ongoing Local Cost
14	Econ Develop	Economic Development	AAA	EDF	5	Office Assistant III	202 This position would be responsible for inputting and updating job orders on the JESD.com website, performing research, and making decisions regarding the JESD.com website. With over 1,400 job orders received monthly, one Office Assistant III is required for this workload. Additionally this position will act as liaison between employers and Business Resource Specialists, as well as the community. Without this position, job orders will be delayed in appearing on the JESD.com website and therefore will result in delays in WDD and TAD clients obtaining work. This item supports the Agency's Business Plan goal of business retention through job development and small business development. This position will be partially funded through reimbursements as determined through the on-going time study with the Departments of the Agency: ED, WDD, TAD and RDA. This is an ongoing funding request.	1.0		51,266		51,266	51,266
15	Econ Develop	Economic Development	AAA	EDF	6	High Desert Business Resource Center	202 The Economic Development Agency is working with the 1st District to resolve issues with significant overcrowding of the High Desert Business Resource Center. Its current location is significantly inadequate to serve the business communities in the High Desert, as well as, others who travel to utilize its comprehensive resources. An adequate location for the High Desert BRC is needed to serve the businesses in the High Desert, as well as other business that may utilize the services at this center. The High Desert BRC will serve the businesses in the High Desert and Mountain communities, as well as other locations, that need business assistance for expansion, relocation, business development, information regarding County services, etc. As the growth and development grows within the High Desert, the need for adequate space becomes urgent to address the needs of businesses. One-time funding is requested in the amount of \$150,000 for tenant improvements, the establishment of a resource library, furniture, and public and staff computers. On-going funding is requested in the amount of \$150,000.		300,000		300,000		150,000
16	Fiscal	Assessor	AAA	ASR	1	Computer Server Hardware	221 Concurrent with the development of the Business Plan, the Assessor's office was performing a risk analysis of the computer systems. The strategy to replace the high risk equipment was to utilize excess revenue achieved in 2005-06. However, after turning in the business plan policy items, it was discovered that the amount of revenue available was insufficient to cover the critical need. Replace computer systems hardware and software: Assessor's office has been maintaining its' current equipment, but the current platform will not be able to be maintained/supported after December 2006. Assessor's office is working with ISO to move forward to a more efficient Microsoft supported system. The replacement equipment is required to keep the Assessor's office operating without interruption. If the equipment crashes, the department will lose functionality/productivity of the staff. One-time Additional Funding Requested: \$115,000 increase in equipment.		115,000		115,000		

	Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget				2007-08
										Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost
17	Fiscal	Assessor	AAA	ASR		2 Increase in Public Service Staff	222	<p>Taxpayer inquiries have dramatically increased over the last couple years due to the increase in property sales throughout the county. In order to keep up with the phone calls and walk in traffic, additional staff is pulled from their regular duties in order to assist with public assistance. The increase of public inquiries is due to several factors: the number of parcels transferred (5% increase in the past 2 years), the high-assessed value of the parcels selling, and resulting in very high supplemental and annual tax bills. Due to the improved collection practices by the Treasurer Tax Collector/Public Administrator (TTC) aggressive collection practices, as taxpayers call the TTC, they often have related questions for the Assessor. Increasing the staff with 2.0 additional Office Assistant IIs would provide the needed resources to adequately cover the public demand.</p> <p>The Assessor's office has conducted phone surveys, which indicated that the public has to wait an unacceptable amount of time to speak to a staff member. We have defined improving this situation in our Business plan. Requestor: \$84,000 in salaries and benefits and \$4,000 in services and supplies</p>	2.0		88,000		88,000	84,000
18	Fiscal	Assessor	AAA	ASR		3 Restoration of Admin Office Assistant	222	<p>The perspective of the policy items for the Business Plan was long term strategic needs. The receptionist/mail handler position is being covered by a temp and was overlooked as an immediate term need.</p> <p>Increases in property sales in the county have resulted in an increase in public inquiries. During the prior budget reductions, the Administrative receptionist (Clerk III) was deleted to provide departmental cost savings. The Administrative receptionist's primary function is to greet visitors and answer the phones for the executive staff. This position has also assumed the duty of sorting department mail as well as maintaining department supplies. With the loss of this position, these tasks have been delegated to other staff (i.e., Payroll Specialist, Fiscal Assistant, Staff Analyst, etc.) and the reception desk has been left unoccupied. This resulted in other tasks not being completed timely due to the interruptions from the phones. Recently a temporary employee was hired to allow the staff to get caught up with their primary tasks.</p> <p>Without a full time administrative receptionist, primary tasks will be placed on the back burner, such as updating policies and procedures (etc.). It is requested that an Office Assistant III be added back to the Assessor's Administrative staffing. On-going Additional Funding Requested: \$42,000 increase in salaries and benefits and \$2,000 increase in services and supplies.</p>	1.0		44,000		44,000	42,000

Page #	Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget				2007-08 Ongoing Local Cost
									Total	Approp	Departmental Revenue	Total Local Cost	
19	Fiscal	Assessor	AAA	ASR	4	Additional Real Property Staff	<p>223 The rollout of the AES comp sales tool to the real property staff is now in process. Until this point, it was difficult to fully determine the impact and benefits of the AES product. Also, at the time the Business Plan was submitted, the enormity of the valuation workload increase for 2006 was not fully known. Note that the majority of these positions are valuation support personnel that do not directly benefit from AES.</p> <p>The change of ownership and new construction appraisal workload activity in the last three-year period is far greater than was anticipated in the department long-range projections (from 112,633 to 202,816 valuation event units). The surge has been largely managed without a significant increase in workload backlog through the sheer human determination of the valuation staff, coupled with efficiency improvements in systematic tools such as Assessment Evaluation Services (AES), equipment, and approval of a few key positions by the Board of Supervisors.</p> <p>It should be noted that the AES program cannot solely address the huge increase in valuation activity. The appraisal staff is required to physically measure and draw the newly built homes in the field, complete a building record, and then input the property characteristics in to a database. After the characteristic data is captured, AES can be utilized to estimate fair market value. Currently we are experiencing a tremendous increase in new construction permits for single-family homes in our Victorville and Yucca Valley district offices with an increase of construction work volume up 148% and 40% respectively. Economics predict that this trend will continue. The 2.0 appraiser I positions requested are slated for assignment to these 2 district offices to handle the new constructions and related change of ownership activity.</p> <p>The actual surge in total workload for the past 3 years has been statistically skewed by the fact that most of our Prop 8s have been retired thus when you analyze the property transfers and new construction workload over a 3-year period, there has been an 80% cumulative increase. The Assessor utilizes appraiser technicians in assisting both the residential and commercial appraisers in the measuring and drawing up of new construction. This will allow the commercial and residential appraiser to concentrate on property valuation functions determining value using AES where applicable. The appraiser technicians also perform duties in the valuation of low value new construction and manufactured homes. Activity in these work units has also increased significantly. (4.0 Appraiser Technician Positions).</p> <p>Another area that has not been provided for by the AES or previous additions of appraisal positions is the proportionate increase in public inquiries and complaints that accompany the quantum leap in valuation events. The volume of these contacts has overwhelmed the Office Assistant and Appraisal Technician staffs. Appraisers have been forced to backfill lower level duties in order for the department to deliver the high level of public service that the Assessor's Office is committed to providing. A business operation efficiency opportunity can be realized with the addition of a moderate number of valuation support staff, freeing the appraisers to concentrate on property valuation functions. (2.0 Office Assistant III and the 4.0 Appraiser Technician previously noted)</p>	8.0		534,250		534,250	516,250



Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget				2007-08
									Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost
							The Assessor's Office maintained a position that split time on internal audit functions and valuation sampling to insure laws, policies, and procedures are uniformly applied in the nine real property field office locations in the county. The balance of the time was spent on technical appraisal assignments. This position was sacrificed in the spend down budget cuts a few years ago when it was vacated by retirement. The assessor is seeking to restore this position to insure high quality performance ratings on the periodic State Board of Equalization audits of the department. The rating is very important because it is used to determine whether or not the county qualifies to retain five percent of the supplemental assessment revenue for administering the rolls as provided by SB 813. (1.0 Appraiser III).						
							Ongoing Additional Funding Requested: \$516,250 increase in salaries and benefits and \$18,000 increase in services and supplies						
Fiscal	Assessor	AAA	ASR		5 Increase Transfers Quality	224	In order to keep up with the high volume of recorded documents (e.g., deeds), the transfers staff has been required to increase the speed of processing each document. This has resulted in a higher number of errors and causes an increase in rework. The addition of another senior technician (Title Transfer Technician II) to provide quality control would assist in alleviating this situation. On-going Additional Funding Requested: \$62,000 increase in salaries and benefits and One-time increase of \$2,000 in services and supplies.	1.0		64,000		64,000	62,000
Fiscal	Assessor	AAA	ASR		6 Reclassification of Critical Staff	224	Position reclassification determined after establishment of Business Plan. The staff (2) that currently process splitting/combining parcels are classified as Title Transfer Technician I. Due to the evolution of the GIS, these individuals duties are more aligned with the tasks of a Cadastral Drafting Technician I. Request performing a study to evaluate the proper classification for these positions. On-going Additional Funding Requested: \$4,800 increase in salaries and benefits.		4,800			4,800	4,800
Fiscal	Assessor	AAA	ASR		7 Reclassification of Business Prop. Staff	224	With the transition to electronic image storage of annual 571-L Property Statements and Landlord Letters from maintenance of hard-copy parcel record folders, the responsibilities of Position # 70885 have changed. The regular duties of the position have shifted from maintaining paper record files to public service resource and process support for Auditor-Appraisers in completing audits of business records. The new duties of the position are more technical and require greater knowledge. The position warrants reclassification for fairness and avoidance of out-of-class responsibility claim issues. On-going Additional Funding Requested: \$1,500 increase in salaries and benefits.		1,500			1,500	1,500



							Changes to 2006-07 Proposed Budget				2007-08		
Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost
23	Fiscal	Treasurer-Tax Collector/PA	AAA	TTC	1 Satellite Offices in Ontario and Morongo	251	<p>The Ontario and Morongo satellite office policy item was not included in the additional funding insert of the business plan as the department originally included a Victorville satellite office that was subsequently approved as a mid-year board item. Although not included in the additional funding insert, the Treasurer-Tax Collector would like to continue to expand the availability of our services to the taxpayers of the county through funding from this policy item.</p> <p>As mentioned in the business plans the Treasurer-Tax Collector would like to open additional satellite offices in the Ontario and Morongo areas to provide better customer service to our taxpayers in these areas of the county. These two satellite offices will be staffed with a total of 8.0 supervisory and clerical staff who provide customer service (in person and over the phone), cashiering, research, and payment processing.</p> <p>Approval of this policy item will support the department's goal of providing greater customer service to the growing number of taxpayers in the low desert and west end areas of the county whose current travel ti</p> <p>One-time start-up costs are estimated to be \$82,390 and on-going annual costs (including Salaries and Benefits) are estimated to be \$503,962.</p> <p>Projected one-time cost include the purchase of 2 color photocopiers for \$22,000; computers, fax machines, printers, scanners, and miscellaneous supplies for \$23,650; and office furniture and phones for \$36,740.</p> <p>Projected on-going costs include: An increase in salaries and benefits of \$402,394 for 4.0 positions in Ontario and 4.0 in Morongo. The classifications are as follows: 2.0 Supervising Office Assistant, 2.0 Office Assistant III and 4.0 Office Assistant II; An increase in services and supplies for phones and internet cost of \$9,600; office supplies of \$36,000; equipment maintenance of \$2,400 and rent of \$53,568.</p>	8.0		586,352		586,352	503,962
24	Human Services	Public Guardian	AAA	PGD	1 Deputy Chief Public Guardian	265	<p>Restoration of position previously budgeted in Public Administrator/Public Guardian/Conservator/Coroner. Upon transfer of Public Guardian operations on March 22, 2005 to Aging & Adult Services, this position was deleted. Public Guardian requires this position to perform day-to-day management, oversight, quality control, and monitoring of budget. Will enhance overall management of Public Guardian operations.</p>	1.0		114,038		114,038	114,038

Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget			2007-08	
									Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost
25	Law and Justice	District Attorney	AAA	DAT	1 Special Units Mgmt Staff	345	2.0 Staff to manage large number of staff in special units off site location.	2.0		299,942		299,942	299,942
26	Law and Justice	District Attorney	AAA	DAT	2 Support Staff	345	Office Assistants to meet demand of increasing caseloads, new attorneys, and changes in law resulting in additional duties.	7.0		323,657		323,657	323,657
27	Law and Justice	District Attorney	AAA	DAT	3 Victim Services Staff	345	Increase Victim Services staff by a program coordinator/manager and an office for the Children's Assessment Center	2.0		133,718		133,718	133,718
28	Law and Justice	District Attorney	AAA	DAT	4 Subpoena Service Unit	345	Create subpoena service unit to relieve higher paid investigators of function. Add a witness coordinator in Fontana.	7.0		433,268		433,268	433,268
29	Law and Justice	District Attorney	AAA	DAT	5 Lifer Prison Parole Unit	345	Increase staff to cover the increased number of parole boards in the state. Staff would attend parole hearings and represent victims and People of the State of California.	1.0		178,644		178,644	178,644
30	Law and Justice	Probation	AAA	PRB	1 Mentally Impaired Offender Unit	382	Provide intensive supervision of approximately 500 mentally ill offenders in the community. Increase the percentage of mentally ill offenders that successfully complete the terms of probation, in coordination with behavioral health services and mental health court, to prevent further incarceration.	13.0		1,276,723		1,276,723	1,276,723
31	Law and Justice	Probation	AAA	PRB	2 Expand Morongo Basin office space	382	Provide leased space to accommodate increased staffing and programming. The expansion will expedite group orientations to reduce staff workload; conduct individual counseling to ensure successful completion of probation requirements; and provide skills training such as parenting, anger management and drug education classes to reduce recidivism.	-		76,800		76,800	76,800
32	Law and Justice	Probation	AAA	PRB	3 Supplement the Juvenile Maximum Security Reserve	382	Year-end local cost savings will assist in funding the renovation of Central Juvenile Hall, allowing the department to adopt current standards/state mandates for juvenile facilities, increase safety, enhance overall security, and take advantage of operating efficiencies (staffing, food service, movement of youth, etc.) that are directly related to facility layout.	-		3,700,000		3,700,000	-
33	Law and Justice	Public Defender	AAA	PBD	1 Office Support Staff	394	Barstow Public Defender's office receives 25-65 unscheduled visits per day. In addition, numerous phone calls are received. There is currently no support staff to handle this volume. Adding an Office Assistant II position would improve office efficiency and customer service and prevent errors.	1.0		51,684		51,684	46,084
34	Law and Justice	Public Defender	AAA	PBD	2 Writs and Appeals/Training	394	This program would require one attorney who would support attorneys fighting conflict findings and provide training. This position would provide parity with the District Attorney's office. An Office Assistant III is being requested for support to the program.	2.0		244,252		244,252	230,252
35	Law and Justice	Public Defender	AAA	PBD	3 Arraignment Staffing	394	Two attorneys and one office assistant III are needed to staff one arraignment court. By providing indigent representation at arraignment, a significant amount of minor cases can be resolved without additional court appearances, freeing up attorney time to address backlog of cases.	3.0		428,215		428,215	404,715

Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget			2007-08	
									Total	Approp.	Departmental Revenue	Total Local Cost	Ongoing Local Cost
36	Law and Justice	Public Defender	AAA	PBD	4 Central Division	394	The current attorneys in the Central Division are handling extremely high caseloads. The addition of two attorneys would assist in alleviating the department's backlog and assist with unmanageable caseloads.	2.0		367,026		367,026	350,026
37	Law and Justice	Public Defender	AAA	PBD	5 Juvenile Division	394	The current attorneys in the Juvenile Division are handling extremely high caseloads. The addition of two Deputy Public Defenders would assist in making the caseloads more manageable.	2.0		367,026		367,026	350,026
38	Law and Justice	Public Defender	AAA	PBD	6 Convert Extra Help positions	394	Convert extra help Deputy Public Defender and extra help interviewer positions to regular. Conversion of the extra help positions to regular positions would assist the Public Defender in filling these positions. The attorney position would assist with attorney caseload and the interviewer would assist attorneys with gathering pertinent information from clients thereby freeing up attorney time.			83,402		83,402	83,402
39	Law and Justice	Public Defender	AAA	PBD	7 Supervising Attorney	395	The Public Defender has only one Supervising Attorney for its Juvenile Division. This attorney must spend an extensive amount of time traveling between the PD's three juvenile offices and the courts. This leads to an extensive amount of travel time and a diminished amount of time spent supervising. An additional supervisor would split the workload creating greater efficiency within the division.	1.0		196,254		196,254	187,854
40	Law and Justice	Public Defender	AAA	PBD	8 Investigator Positions	395	Three investigators are requested; one for the juvenile division, one for the west division, and one for the central division. Minors have the right to a trial within 15 days of their arraignment if they are in custody and 30 days if they are out of custody. This short window of time is causing the Public Defender to contract out some of the juvenile investigative work which is more expensive than hiring an additional investigator. In addition, both the west and the central location require an additional investigator to decrease caseload among the existing investigators. This request also includes three vehicles.	3.0		415,113		415,113	335,313
41	Law and Justice	Public Defender	AAA	PBD	9 Paralegal	395	New changes to the Penal Code permits law enforcement to destroy evidence upon notice to the Public Defender. The PD must represent the affected defendant in any litigation concerning the destruction of the evidence. In addition, the PD has been inundated with requests for expunging records. Much of the paperwork associated with these actions can be handled by a paralegal, which would free up attorney time. The paralegal would also assist with paperwork for the Community Plea and Homeless Court outreach programs.	1.0		83,495		83,495	77,895
42	Law and Justice	Public Defender	AAA	PBD	10 Interviewer	395	Public Defender Interviewers perform routine questioning of clients. In doing so, attorney time is freed up and the necessary information is obtained at a more reasonable cost. This interviewer position would serve the central division.	1.0		54,203		54,203	48,103
43	Law and Justice	Public Defender	AAA	PBD	11 Office Support Staff	395	The Public Defender is requesting one Office Assistant III and reclassification of an Office Assistant IV to a Supervising Office Assistant for the Central Office. In addition, the PD is requesting one Office Assistant for the Fontana office. This addition to staff is necessary to support the number of attorneys at these offices.	2.0		117,386		117,386	106,186

	Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget			2007-08
										Total	Approp	Departmental Revenue	Total Local Cost
44	Law and Justice	Public Defender	AAA	PBD	12 Deputy Public Defender	395	In the past three years, the Fontana office has seen a 25% increase in caseload. All projections indicate this increase will continue and possible escalate. In light of the increased caseload, Fontana requires one new attorney to keep caseloads manageable.	1.0	-	183,953	-	183,953	175,563
45	Law and Justice	Public Defender	AAA	PBD	13 Social Service Practitioner	396	The social service practitioner would provide psychosocial assessments, monitor minors in juvenile hall and provide family dynamics assessments to determine suitability for placement at home. The PD's office currently operates with one social service practitioner. Due to the increased caseload and the large geographical area covered, the PD is requesting an additional social service practitioner plus one vehicle for the social service practitioner.	1.0	-	137,283	-	137,283	111,543
46	Law and Justice	Sheriff-Coroner	AAA	SHR	1 GHRC Expansion	401	Construction of additional housing units (M3&M4) at Glen Helen Rehabilitation Center to house additional inmates. Ongoing operating costs will be required and requested upon completion of construction. The cost for initial design of both GHRC and ADC is \$2.0 million, and the initial design is recommended to be done for both facilities at this time.	-	-	40,900,000	-	40,900,000	Staffing TBD
47	Law and Justice	Sheriff-Coroner	AAA	SHR	2 Additional County Personnel	401	Add twelve (12) Sheriff's Deputies for County patrol operations; five (5) Sheriff's Deputy 12-Hr. for GHRC to improve Officer-to-Inmate ratio; four (4) Detectives, one Sergeant, and one Office Assistant IV to form a Domestic Violence Unit; and four (4) Detectives and one Sergeant to form an Identity Theft Unit. Includes \$310,000 in one-time equipment and start-up costs.	20.0	-	3,933,734	-	3,933,734	3,623,734
48	Law and Justice	Sheriff-Coroner	AAA	SHR	3 Tasers	401	One-time expenditure for the purchase of tasers to provide non-lethal weapons to 235 Sheriff's Deputies in unincorporated patrol operations, 266 in contract cities, 101 in County detention centers, 62 in court services, 50 at the academy, and 55 in replacement stock, for a total of 789. If contract cities elect to amortize the cost over a three-year period, via their law enforcement contracts, offsetting revenue would be approximately \$134,000 per year. Cities may choose to see grant funding for the purchase of Tasers, in which case the Sheriff would issue the Tasers to other County operations, as an additional 755 will be needed in the future for optimum deployment.	-	-	1,200,000	-	1,200,000	-
49	Law and Justice	Sheriff-Coroner	AAA	SHR	4 Additional Dispatch Personnel	401	Add eighteen (18) Dispatcher II's to both Valley and High Desert Dispatch Operations Centers to handle additional calls caused by the rapid population growth in the County.	18.0	-	1,310,256	-	1,310,256	1,310,256
50	Law and Justice	Sheriff-Coroner	AAA	SHR	5 Crime Lab Relocation/Rehab	401	Relocation of Sheriff's Crime Lab to accommodate increase in personnel and caseload. Amount requested represents cost to rehab an existing building to Crime Lab specifications.	-	-	25,000,000	-	25,000,000	-
51	Law and Justice	Sheriff-Coroner	AAA	SHR	6 Scientific Investigations Personnel	401	Add three (3) DNA Analysts (Criminalist II) and two (2) Crime Scene Investigators to handle additional caseloads caused by rapid population growth in the County. Includes \$231,000 in one-time costs.	5.0	-	777,254	-	777,254	546,254

Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget				2007-08
									Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost
52	Law and Justice	Sheriff-Coroner	AAA	SHR	7 High Desert Morgue Lease	402	Cost to lease an existing morgue to house the High Desert Coroner's Office to provide much needed space for operations and investigations.	-	-	120,000	-	120,000	120,000
53	Law and Justice	Sheriff-Coroner	AAA	SHR	8 Sheriff's Training Academy Expansion	402	Expand training center facility to accommodate increased Advanced Officer training needs. The Impact Group Foundation has raised approximately 1/3 of the money needed for this project.	-	-	30,000,000	10,000,000	20,000,000	-
54	Law and Justice	Sheriff-Coroner	AAA	SHR	9 Additional Fixed Wing Aircraft	402	Purchase higher occupancy fixed-wing aircraft to accommodate 10-15 personnel to enhance first responder capabilities to disasters and other emergencies	-	-	2,500,000	-	2,500,000	-
55	Law and Justice	Sheriff-Coroner	AAA	SHR	10 CAD Support Personnel	402	Add three (3) Automated Systems Technicians and three (3) Automated Systems Analysts to support Sheriff's Automated Dispatch systems.	6.0	-	468,807	-	468,807	468,807
56	Law and Justice	Sheriff-Coroner	AAA	SHR	11 Replacement Jail Buses	402	Purchase three (3) jail buses to replace existing buses that are determined to be beyond economic repair, to ensure officer and inmate safety during inmate transport to and from courts or other detention facilities.	-	-	1,500,000	-	1,500,000	-
57	Law and Justice	Sheriff-Coroner	AAA	SHR	12 PSOC Study	402	Conduct feasibility study for consolidation of Fire & Sheriff communications and construction of new Public Safety Operations Center (PSOC).	-	-	300,000	-	300,000	-
58	Law and Justice	Sheriff-Coroner	AAA	SHR	13 Crime Impact Teams (2)	402	Add two (2) Sergeants and twelve (12) Detectives to form Crime Impact Teams, to be deployed in high crime areas of the County. Includes \$280,000 in one-time expenditures for start-up equipment and fourteen (14) vehicles.	16.1	-	2,664,032	-	2,664,032	TBD
59	PSSG	Facilities Management	AAA	FMD	1 Reduce Administration Time	499	In order to become more effective as an organization it is critical to have the department's field staff, particularly at the supervisor level, out in the field rather than at their desks performing administrative tasks. In order to accomplish this, four new positions are requested. These positions will relieve duties currently performed by field staff such as contract administration, project scheduling, and parts and inventory procurement. In 2004-05 various support positions were cut in order to meet budget targets at that time. Restoration of two of those positions (1.0 Grounds Superintendent and 1.0 Part Runner) is requested. The other two requested positions (1.0 Staff Analyst II for contract administration and 1.0 Facilities Management Project Scheduler) will help the Department become better at what it does by taking administrative/office processes away from staff that are needed in the field. Total funding requested is \$338,808. Of that, \$308,688 is ongoing cost and \$30,120 is one-time cost for equipment and furniture.	4.0	-	338,808	-	338,808	308,688

Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Changes to 2006-07 Proposed Budget				2007-08	
								Budgeted Staffing	Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost
60	PSSG	Facilities Management	AAA	FMD	2 Specialty Trades	499	In 2005-06, a preventative maintenance program was implemented in the department. Facility assessments and minor repairs as a result of these assessments are being accomplished by way of contracts. In order to more effectively follow-up with these efforts, help respond to day to day service calls, and prolong the usefulness of County facilities, three additional specialty trades positions--1.0 Electrician, 1.0 Plumber, and 1.0 Sprinkler System Worker--are requested. These positions will go a long way in reducing the 3,300 emergency service calls the Maintenance Division currently receives. The total funding requested is \$255,424. Of that, \$217,644 is ongoing cost and \$37,780 is onetime cost for equipment and furniture.	30		255,424		255,424	217,644
61	PSSG	Facilities Management	AAA	FMD	3 Community Options	499	In the winter of 2005-06, the Department entered into a \$19,050 service agreement with Community Options, an organization that provides employment opportunities for developmentally disabled individuals. The agreement requires contract staff to pick up trash from office trash containers. By doing this, the County's custodial staff have been freed to do other cleaning tasks. It is important to note that the County custodial staff assigned to the same worksite as Community Options will remain on site and the Community Options team will supplement and not replace in-house staff. The requested funding will enable the Department to expand this program to other County facilities, thus increasing service levels. The total ongoing funding requested is \$75,000.		75,000			75,000	75,000
62	PSSG	LUSD - Advance Planning	AAA	ADV	1 Commercial Area and Community Plans	517	Downtown/Commercial Core Design Guidelines: As a result of preparation of Community Plans as part of the General Plan Update, certain communities identified a desire to develop unique development guidelines, including in some cases, architectural themes, to enhance the commercial centers of their community. Ongoing funding of \$320,000 will be used to for planning consultant services to perform the work, initially for the communities of Lake Gregory within the Crest Forest Community Plan area and the Community of Joshua Tree. Wrightwood Community Plan: This project is part of an implementation program anticipated in the General Plan Update. The Wrightwood Community has never had a focused area plan. This community was not identified as a high priority community during the General Plan Update; however, during the General Plan Update public involvement process, the community expressed a strong desire to have a focused plan prepared for their area. Full implementation of the General Plan calls for adding community plans to the program on an "as needed" and funding availability basis.		320,000			320,000	320,000

	Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget				2007-08	
										Total	Approp	Departmental Revenue	Total Local Cost	Ongoing	Local Cost
63	PSSG	LUSD - Advance Planning	AAA	ADV		2 Housing Element - Multi-Family Housing	517	Multi-family Development Standards: Onetime funding of \$50,000 is requested for consulting services to prepare specific development standards for multi-family housing development, and implement streamlined permitting for affordable housing as required by the Housing Element. These standars are required to fully implement changes that have been added to the County Housing Element in an effort to obtain State Housing and Community Development (HCD) certification. HCD identified certain institutional impediments in the County's development review process to meet affordable housing needs. As part of the General Plan and Development Code Update, allowable density has been increased coupled with a streamlined development review process to assist in meeting affordable housing objectives. Specific design standards must be prepared to ensure that sustainable multi-family developments are established through the County's development review process. These standards will be prepared by a qualified planning consultant.			50,000		50,000		
64	PSSG	LUSD - Code Enforcement	AAA	CEN		1 OHV Ordinance	523	On April 11, 2006, the Board approved the OHV ordinance, which becomes effective July 1, 2006. This request is for ongoing annual costs of \$422,800, including 4.0 positions, and a onetime cost of \$105,000. Ongoing costs include salaries and benefits totaling \$378,800 and services and supplies totaling \$44,000. Onetime costs are for four vehicles at \$25,000 each and two sound meters at \$2,500 each. The positions to be added are 3.0 Code Enforcement Officer II and 1.0 Code Enforcement Officer III.	4.0		527,800		527,800	422,800	
65	PSSG	LUSD - Code Enforcement	AAA	CEN		2 Community Cleanup Projects	523	The Code Enforcement Division schedules cleanup days in the unincorporated areas of the County. Staff currently provides information regarding upcoming events to citizens through limited mailings and posted fliers. Additional funding will enable the printing and mailing of fliers on a larger scale, which will increase the effectiveness of cleanup projects by increasing awareness and encouraging participation from a larger number of citizens within designated cleanup areas.			50,000		50,000	50,000	
66	PSSG	LUSD - Code Enforcement	AAA	CEN		3 Restore Services and Supplies budget	523	In order to meet revised CIWMB billing requirements, the Code Enforcement Division reduced the revenue budget for the CIWMB Waste Tire Grant by \$150,000. In order to meet the approved 2006-07 budget target, the services and supplies budget was also reduced. This request is to restore \$125,000 in the services and supplies budget, which is used for costs associated with the demolition of substandard buildings.			125,000		125,000	125,000	
67	PSSG	PSSG - Administration	AAA	PSG		1 Computer Aided Facilities Management (CAFM) Program	450	CAFM is the single repository for building and property information for the County. When fully implemented, CAFM will improve the building inventory; centralize the database for capital planning activities/information; and track facility condition data with inventory, preventative maintenance schedules, energy management systems, and costs of maintaining facilities in good condition. To achieve the goal of fully implementing CAFM, as well as providing for ongoing maintenance, \$283,800 is being requested for 2006-07 and \$269,600 per year thereafter. These funds will primarily be used to add a Programmer Analyst III and a CAFM Administrator to oversee development. Other costs include training, software upgrades/support, and miscellaneous equipment purchases.	2.0		283,800		283,800	269,600	

Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget				2007-08
									Total	Approp	Departmental Revenue	Total Local Cost	Ongoing Local Cost
68	PSSG	County Library	SAP	CLB	1 Book Budget Augmentation	482	County Library is requesting \$500,000 of one-time funds to continue building collections for new/expanded library facilities in Hesperia, Highland, Fontana, Chino Hills and Mentone. This amount would be in addition to the \$500,000 that the Board approved for this purpose in 2005-06. While the Department does set aside modest amounts for library materials at new facilities, the size and scope of these projects are beyond the department's financial ability to provide adequate materials. Collectively, the capacity will increase at these branches by approximately 126,000 square feet, with a corresponding increase in book capacity and an anticipated significant increase in demand. These projects are scheduled for completion in 2006-07 and 2007-08		500,000		500,000	-	
69	PSSG	County Museum			1 Hall of Geological Wonders (Reserve Contribution)	489	Design for the Hall of Geological Wonders has recently been completed. Based on this design, the Architecture and Engineering Department has estimated the cost of construction at \$5,725,000. The County currently has \$4,049,261 set aside for this project (\$3,703,030 in general fund reserves and \$346,231 from a grant administered by the Community Development and Housing Department). The \$1,700,000 being requested would provide sufficient funding to allow the Museum to begin construction of the new hall. This additional funding, which would increase the general fund reserves, would also significantly encourage non-county contributions toward interior exhibit completion for the new hall and promote the fulfillment of the Museum's facility enhancements.		1,700,000		1,700,000	-	
70	PSSG	County Museum	AAA	CCM	2 History Compact Storage	488	One of the County Museum's objectives is to continue to comply with national museum accreditation standards. In this regard, the purchase and installation of a compact storage unit for the Museum History Division is needed for accreditation compliance. This purchase would allow for superior care/maintenance of easily damaged educational and culturally valuable artifacts. The preservation of these history collections in public trust is decisive to the cultural heritage of San Bernardino County and the neighboring region.		75,000		75,000	-	
71	PSSG	County Museum	AAA	CCM	3 Refurbishment of Museum Admission and Lobby	489	The Museum lobby is a critical location for setting the stage for friendly service and an enriching experience for customers visiting the County Museum. Refurbishment of the Museum lobby space would include ADA access, better information dissemination, and more modern facilities to expedite service to patrons. This project would provide superior customer service to patrons, school groups, and visitors to the Museum. The present, twenty year-old lobby is considered a safety concern when large groups assemble to pay admission to the museum.		65,000		65,000	-	
72	PSSG	County Museum	AAA	CCM	4 Educational outreach and protection of Museum resource sites	489	In 2005-06, San Bernardino County received six diverse properties donated by the San Bernardino County Museum Association. These properties, which are situated principally in the high desert and Cajon Pass, allow the Museum to provide greater educational outreach opportunities. The one-time request of \$70,000 would provide for signage, gating, and fencing at some sites, as well as educational materials development (such as program interpretative guides, display kiosks, trail development and marketing).		70,000		70,000	-	

Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget				2007-08 Ongoing Local Cost
									Total	Approp	Departmental Revenue	Total Local Cost	
73	PSSG	Regional Parks	AAA	CCP	1 County Trails - Public Safety and Maintenance Program	591	Currently, there are 13.3 miles of developed trails countywide that are usable for the public, with a goal increasing this amount by 3.3 miles during 2006-07. This item requests \$250,000 in ongoing funds for the addition of a Ranger III, a public service employee to assist an existing Ranger II, and related services/supplies. This 3-person team would form a roaming maintenance crew responsible for ensuring the safety and maintenance of the trail system including repair of the trail surface and amenities, weed abatement, and graffiti/trash removal.	2.0		250,000		250,000	250,000
74	PSSG	Regional Parks	AAA	CCP	2 Public and Employee Safety/Protection of County Assets and Facilities	591	The Regional Parks Department currently has security systems at only 2 of its 9 regional parks. This leaves 7 facilities without 24-hour monitoring of park assets. These assets include parks offices, heavy equipment, playgrounds, paddleboats, snackbars, and many other various county-owned park assets. Additionally, park employees are responsible for receiving over \$6 million in park revenues, without security surveillance to ensure staff and public safety. The department is seeking one-time funding in the amount of \$300,000 to finance the initial set up and installation cost of security systems at the seven regional parks, as well as \$25,000 of ongoing support to finance the yearly monitoring costs.		325,000			325,000	25,000
75	PSSG	Regional Parks	CJV	CIP	3 Improvements at Glen Helen Regional Park (Capital Improvement)	591	The Glen Helen Specific Plan recommends parkway, landscape and trail improvements at Glen Helen Regional Park. This proposed project, which requires one-time general fund financing of \$4,140,540, includes site preparation and grading, installation of landscape and irrigation, layout and installation of decomposed granite hiking and equestrian trails, three-rail PVC equestrian type perimeter fencing, site and street amenities (markers, signage) and the retrofit of improvements that interface with existing developments (both County and private). The project also includes a complete utilities survey to determine the extent of affected aboveground and underground utilities, in order to facilitate possible relocation.		4,140,540			4,140,540	-
76	PSSG	County Fire	SKX	106	1 Fully Fund Office of Emergency Services (OES)		County Fire is requesting additional ongoing general fund support to fully subsidize the costs that are associated with operating the county-wide emergency disaster preparedness OES program. The County general fund has a budgetary provision in 2006-07 for County Fire to receive an annual subsidy of \$732,169, which is and has been substantially less with respect to the comparable base subsidy level previously provided to County Fire in 2002-03. Effective 2003-04, general fund subsidy reductions were made in response to the 4% Spend Down and 30% Cost Reduction Plan decreases at that time, and the County Fire CSA 70 budget has subsequently absorbed the additional annual program costs.		533,500			533,500	533,500
77	PSSG	County Fire	SKX	106	2 Feasibility Study for Public Safety Operations Center (PSOC)		County Fire, in cooperation with the Sheriff's Department, is requesting funding to perform a needs assessment for a new Public Safety Operations Center (PSOC), to be located at the San Bernardino International Airport. The PSOC would centrally locate, at minimum, the County's Emergency Operations Center (EOC), County Fire and Sheriff dispatching centers, and County Fire Administration.		300,000			300,000	-
78	PSSG	County Fire	SKX	106	3 Multi-Year Plan to Phase PCFLT Firefighters into Career Employees		County Fire is requesting on-going general fund support to provide for a multi-year plan to phase paid-call and limited term firefighters into career positions. The ongoing cost for Phase 1 is \$449,214 in 2006-07; the ongoing cost for Phase 2 is \$2,919,956 in 2007-08; and the ongoing cost for Phase 3 is \$2,631,404 in 2008-09.		6,000,584			6,000,584	6,000,584
79	PSSG	Special Districts	SKV	105	1 Big Bear Zoo Relocation		The Moonridge Animal Park is located on a 2.5 acre site of leased property in Big Bear, and the owner does not desire to renew the lease that expires in 2009. Special Districts is requesting \$2,000,000 in funding from the County general fund to assist with relocating the zoo to a new and expanded site on 25 acres next to the U.S. Forest Service Discovery Center on the north shore of Big Bear Lake. This \$2,000,000 in funding would be added to funds currently available, and other funds that are anticipated to be available, to finance the bulk of the \$12,000,000 relocation project.		2,000,000			2,000,000	-

Budget Book Group	Department Name	Fund Code	Dept Code	Dept Ranking	Policy Item	Page #	Brief Description of Policy Item	Budgeted Staffing	Changes to 2006-07 Proposed Budget				2007-08 Ongoing Local Cost
									Total	Approp	Departmental Revenue	Total Local Cost	
80	Other Agencies	Redevelopment Agency - Bloomington	SPN	BLO	1	Loan from General Fund	738	Loan from General Fund to cover allocated staff time, professional services, and administrative costs of \$140,000. This additional \$140,000 General Fund loan will bring the loan total for this proposed project area to \$540,000. The County loans bear an interest rate that is 1% greater than the County's pooled investment rate. The CoRDA will repay the County with tax increment revenue generated in the project areas within ten years. Should the project areas not be formed, the County will forgive the loan. As a result of this action, the general fund's unreserved fund balance would be decreased by \$140,000, which means that these funds will not be available to the general fund for appropriations until repaid.				140,000	
							Without this loan there will be insufficient resources to cover all anticipated expenses for the fiscal year 2006/07 to continue consideration of the Proposed Project Area.						
							If this project area is approved, due to the delay in the receipt of tax increment revenue, additional loan funds will be required for an economic study estimated at a cost of \$50,000 and housing studies estimated at \$25,000. Loans would be required to pay for these reports because they would need to be completed prior to the initial receipt of tax increment from the area.						
							If the project area is formed prior to November 30, then the initial tax increment would be received the following fiscal year.						
81	Other Agencies	Redevelopment Agency - Cajon	SPO	MUS	1	Loan from General Fund	741	Loan from general fund to cover allocated staff time, professional services, and administrative costs of \$60,000. This additional \$60,000 General Fund loan will bring the loan total for this proposed project area to \$560,000. The county loans bear an interest rate that is 1% greater than the county's pooled investment rate. The CoRDA will repay the county with tax increment revenue generated in the project areas within ten years. Should the project areas not be formed, the county will forgive the loan. As a result of this action, the general fund's unreserved fund balance would be decreased by \$60,000, which means that these funds will not be available to the general fund for appropriations until repaid.		60,000		60,000	
							Without this loan there will be insufficient resources to cover all anticipated expenses for the fiscal year 2006-07 to continue consideration of the Proposed Project Area.						
							If this project area is approved, due to the delay in the receipt of tax increment revenue, additional loan funds will be required for an economic study estimated at a cost of \$50,000 and housing studies estimated at \$25,000. Loans would be required to pay for these reports because they would need to be completed prior to the initial receipt of tax increment from the area.						
							If the project area is formed prior to November 30, then the initial tax increment would be received the following fiscal year.						
82	CIP		CJV	CIP	Capital Projects	712	Additional funding for CIP		13,300,000			13,300,000	
TOTAL								174.1	180,709,885		10,344,592	150,385,283	22,540,006

*Detail requests on next page.

2006-07 CAPITAL IMPROVEMENT PROGRAM (CIP)

Policy Item Requests Detail

#	CIP	Supv.					Project	General Fund	Other Discre-	Restricted	
Proj.	Log #	Dist.	Department	Address	Location	Description	Type	Local Cost	tionary Funding	Funding	Total
Countywide											
1	07-265	All	Fac. Mgmt.	Various	Countywide	Energy conservation improvements	I	500,000			500,000
2	07-266	All	Regional Parks	Various	Countywide	Recreation and Fitness Trails	I	400,000			400,000
3	07-275	All	A&E/Fac. Mgmt.	Various	Countywide	ADA restroom remodels	A	1,920,000			1,920,000
3	Countywide							2,820,000	0	0	2,820,000
First District											
1	07-267	1	Regional Parks	18000 Yates Rd.	Victorville	Mojave Narrows Reg Pk - Add'l funding for interpretive center and front entry/iron ranger	C	1,500,000			1,500,000
1	Total First District							1,500,000	0	0	1,500,000
Second District											
1	07-268	2	Library		Crestline	Library construction	C	1,000,000			1,000,000
2	07-276	2	A&E/Fac. Mgmt.	Institution Rd.	Devore	Add'l funding to complete Institution Rd. to all-weather	P	1,000,000			1,000,000
3	07-271	2	A&E/Fac. Mgmt.	9500 Etiwanda Ave.	Rancho Cucu.	WVDC - replace additional chiller and controls	H	1,000,000			1,000,000
3	Total Second District							3,000,000	0	0	3,000,000
Third District											
1	07-269	3	A&E/Fac. Mgmt.	6527 Whitefeather Rd.	Joshua Tree	Add Modular unit to relocate Sheriff Court Services, remodel space for DA	C	250,000			250,000
2	07-088	3	Museum	2024 Orange Tree Ln.	Redlands	Museum Hall of Geological Wonders expansion	C	1,000,000			1,000,000
3	07-270	3	A&E/Fac. Mgmt.	2024 Orange Tree	Redlands	Museum humidification project	H	230,000			230,000
3	Third District							1,480,000	0	0	1,480,000
Fourth District											
1	07-094	4	Regional Parks	16700 S. Euclid Ave.	Chino	Prado campground shower renovation	DM	296,000			296,000
2	07-101	4	Regional Parks	800 N. Archibald Ave.	Ontario	Cucamonga Guasti grading and park expansion	I	304,000			304,000
3	07-272	4	Regional Parks	16700 S. Euclid Ave.	Chino	Prado - picnic shelter project	I	600,000			600,000
3	Total Fourth District							1,200,000	0	0	1,200,000
Fifth District											
1	07-273	5	A&E/Fac. Mgmt.	655 E. 3rd St.	San Bernardino	Sheriff Admin./HVAC upgrades	H	2,000,000			2,000,000
2	07-010	5	A&E/Fac. Mgmt.	222 W. Hospitality	San Bernardino	HVAC upgrade - 3rd floor	H	300,000			300,000
3	07-274	5	Library		San Bernardino	Library construction	C	1,000,000			1,000,000
3	Total Fifth District							3,300,000	0	0	3,300,000
16	TOTAL							13,300,000	0	0	13,300,000

Legend: A-ADA, AC-Acquisition, C-Modernization/Remodels/Expansions, DM-Deferred Maint., I-Infrastructure, L-Leases, HS-Health/Safety/Security, P-Paving, PL-Planning, R-Roofing, H-HVAC



Group	Department	Fund Code	Dept Code	Fund Name	Fee Request	Page No.	Brief Description of Fee Request	Service Impacts	Budgeted Staffing	Approp	Revenue
Admin/Exec	Human Resources	AAA	OCH	General	Physical Examinations	59	The Center for Employee Health and Wellness performs pre-employment physical examinations and medical surveillance examinations for county departments and outside agencies. The fees for these exams have not been adjusted for 8 years, and no longer fully recover the costs of administering the service.	The additional revenue will reduce department reimbursements which are based on budgeted staffing. The fee increase will better align costs with services provided.		42,224	42,224
Admin/Exec	Public Health	AAA	PHL	General	National Registry Examination Fee	132	ICEMA would like to be designated as a location for Emergency Medical Technicians (EMT-I's) to take the National Registry Examination by adding Section 16.0213A(a)(4)(D)(V). The examination will be provided by an Office Assistant III.	This additional revenue will offset the costs of time and materials needed to provide the examination.		7,200	7,200
Admin/Exec	Public Health	AAA	PHL	General	Preventive Veterinary Services (PVS)	132	Permit fees have not been increased for at least 13 years and the cost for providing these services have significantly increased. The department has reduced it's services and supplies budgetary appropriations significantly in order to afford personnel and increased service costs.	This additional revenue will increase the program's services and supplies appropriations.		4,570	4,570
Admin/Exec	Public Health	AAA	PHL	General	PVS Renewal Application Late Fee	132	Preventive Veterinary Services is requesting to add a renewal application late fee for pet shops grooming parlors, kennels, catteries, menageries and exotic animals to offset increased costs of providing these services. The department has reduced it's services and supplies budgetary appropriations significantly in order to afford personnel and increased service costs.	This additional revenue will increase the program's services and supplies appropriations.	-	600	600
Admin/Exec	Public Health	AAA	PHL	General	Environmental Health	132	Environmental Health is requesting a 10% increase to the majority of their fees to restore 5 filled positions that are slated for deletion due to the increased costs of salaries and benefits that the program has experience during this year and the upcoming year. It will also restore some that were eliminated to maintain as many positions as possible. This program did not requested a fee increase for the current year.	This additional revenue will restore 5 filled positions and services and supplies.	-	559,026	559,026
Admin/Exec	Public Health	AAA	PHL	General	Environmental Health	132	Environmental Health is requesting a 10% increase to the majority of its fees to restore 5 filled positions that are slated for deletion due to the increased costs of salaries and benefits that the program has experience during this year and the upcoming year.				
Admin/Exec	Public Health	AAA	PHL	General	Environmental Health	132	Environmental Health is requesting some language changes to its fees for clarification purposes only and deletion of fees that are no longer used or regulated by Environmental Health. In addition, Environmental Health is requesting to consolidate several fees that relate to providing professional services into one fee. The hourly rate is currently \$90 and is not changing.	No Financial Impact			



Group	Department	Fund Code	Dept Code	Fund Name	Fee Request	Page No.	Brief Description of Fee Request	Service Impacts	Budgeted Staffing	Approp	Revenue
Admin/Exec	Public Health	AAA	PHL	General	ICEMA	132	ICEMA is requesting to delete 16.0213A (a) (5), the Department of Justice (DOJ) Background Fee, which is a \$32 fee for DOJ background checks. Currently, the Sheriff's Department is performing the fingerprinting and directly collecting a fee for the service.	No Financial Impact			
Admin/Exec	Clerk of the Board	AAA	CBD	General	Various Business License	12	The Clerk of the Board is proposing a number of fee increases. The business license fees have not been adjusted since 1996. The fee increase is to recover costs of staff time related to processing applications and initial/renewal licenses. Staff time required to process an application is an average of 2 hours per application. Staff time required to process an initial or renewal license is approximately 5 hours per year.	The additional revenue generated from these fees will help to offset the cost of staff time spent processing applications and initial/renewal licenses.		6,209	6,209
Admin/Exec	County Counsel	AAA	CCL	General	Attorney Fee	50	Attorney fee increase is due to salary and benefit adjustments. The fee increases will allow recovery of all of the costs of attorney services. Without the fee increases, a reduction of 3.25 full time equivalent general fund attorney positions will have to be vacated in order to balance to the departments 2006-07 general fund financing.	Current rate will not fully recover attorney MOU and retirement costs. Without this fee request 3.25 full time equivalent general fund attorney positions will have to be vacated in order to balance to the 2006-07 general fund financing.		480,000	480,000
Admin/Exec	County Counsel	AAA	CCL	General	Paralegal Fee	50	Paralegal fee increase is due to salary and benefit adjustments. The fee increases will allow recovery of all of the costs of paralegal services.	This fee revision puts the paralegal fee in alignment with COWCAP and will fully recover the costs of paralegal.		38,750	38,750
Econ Develop	Econ Develop	AAA	EDF	General	Enterprise Zone Vouchering Program-Processing Fee	203	The County offers its support as a vouchering agent to several Local Agency Military Base Reuse Areas (LAMBRA) and Enterprise Zones (EZ). The processing of one (1) voucher is estimated to take approximately 30 minutes. Therefore, the EDA is requesting a new administrative fee of \$10.00 from each LAMBRA/EZ business for each voucher it processes. EDA currently vouchers for the Agua Mansa Enterprise Zone of which the County is a participating governmental agency and therefore does not charge a fee to its Zone businesses. However, since the County is not currently a participating governmental agency in any other LAMBRA/EZ, it is felt that a nominal charge will assist in off-setting the cost of staff time spent processing vouchers. Prior to commencement of collecting this voucher fee, agreement(s) will be brought before the Board of Supervisors identifying the County's and the LAMBRA's/EZ's roles in the vouchering process and requesting approval for County staff to assist the LAMBRA's/EZs voucher qualified employees.	The additional revenue generated from this fee will help to offset the cost of staff time spent processing vouchers.			
Fiscal	Assessor	AAA	ASR	General	Screen prints for property information and Prop information full report	224	A new report was developed to provide to when they visit one of the Assessors information counters. In the past, the data was brought up in PIMS and a screen shot was printed and provided. The old version was more difficult to understand and typically confused the taxpayer.	The change to the fee schedule reflects the sale of the report rather than the screen shot. Since this was a service previously provided, it is anticipated there will be no increase/decrease of revenue.		2,000	2,000



Group	Department	Fund Code	Dept Code	Fund Name	Fee Request	Page No.	Brief Description of Fee Request	Service Impacts	Budgeted Staffing	Approp	Revenue
Fiscal	Auditor/Controller-Recorder	AAA	ACR	General	Various Accounting Fees	235	The requested fee increases are to either (1) adjust the rates closer to the actual costs as documented by COWCAP or (2) to recover actual direct and/or indirect costs. All fees are consistent with fees charged by benchmark counties consisting of Alameda, Riverside, Orange, Ventura, Santa Clara, and San Diego. The Auditor/Controller-Recorder has proposed two fee changes for 2006-07.	Revisions to existing fees to adjust for actual cost increases include accounting and auditing fees; payroll accounting; and Notary Public Filings fee.	-	71,290	71,290
PSSG	Public Works	EAA	SWM	Solid Waste Management Division (SWMD) - Operations	COLA increase to Refuse fee	566	The Waste Delivery Agreements (WDA) with cities provide for an annual cost-of-living-adjustment (COLA) and a spread of \$4.50 between the Ordinary Refuse Fee and the WDA Fee. For 2006-07, the COLA is \$1.77 per ton or approximately 5% increase to the current refuse fee amount.	Additional revenue generated from this fee increase will be set aside in SWMD contingencies to fund future operating costs.	-	898,764	898,764
PSSG	Public Works	SAA	TRA	Road Operations	Various Transportation fees	543	The Department is proposing increases in several fees to offset the cost of performing inspections and processing applications/permits. These fees have not been increased since 2001. Since that time, costs for completing these services have risen significantly without a corresponding increase in revenues. As a result, the department has had to use a portion of its annual gas tax funds to partially subsidize the cost of these services.	Approval of this request would generate additional fee revenues to cover the cost of services, thus allowing the Department to more appropriately use gas tax funds for maintaining county roads.	-	378,212	378,212
PSSG	Public Works	RFA-RFZ	091-099	Flood Control District	Various Flood Control fees		The Flood Control District is proposing an increase of approximately 20% for several of its fees. The most significant of which is for soil removal. These fees have not been increased for the last six years. Over that time, the District has experienced annual cost increases. The District believes that the proposed fee adjustments are necessary to generate sufficient revenue to offset the cost of providing services.	Approval of this request would generate additional fee revenues needed to cover the cost of services, thus allowing the District to use more of its apportionment of property taxes for flood protection purposes.	-	1,512,584	1,512,584
PSSG	Registrar of Voters	AAA	ROV	Registrar of Voters	New Fee - Voter Verified Paper Audit Trail (VVPAT) Printer fee	630	The Help America Vote Act of 2002 requires that electronic voting units have a voter verifiable paper audit trail (VVPAT). In order for San Bernardino County to be in compliance with this requirement, a new paper trail component was added to the electronic voting units. This VVPAT component has a retail price of \$1,078 per unit (including sales tax), and a rental fee of \$46 is recommended on the basis of cost recovery over a 10-year period, which is consistent with that of the electronic vote recorder device fee.	Cities and Districts participating in elections will be charged a prorated share of the new fee that is designed to recover the costs associated with VVPAT equipment connected to electronic voting devices that provide voters with the ability to verify votes cast on a secure paper printout. The fee revenue would fund .9 FTE PSE position to assist with election activities.	0.9	21,804	21,804
PSSG	County Museum	AAA	CCM	General Fund	Increased hourly rates for Museum services	490	The Museum has not adjusted its rates for professional, curatorial, and supervisory personnel since a rate study was completed by the Auditor/Controller's Office in 2004-05. In addition, the fees for conducting record searches and planning reviews have not increased during the past four and ten years, respectively. Based on the Museum's cost increases (MOU, retirement rates, inflation) in recent years, the Department believes that the recommended fee adjustments are warranted to recover its increasing costs.	The recommended fee increases would generate approximately \$33,000 in revenues for 2006-07. This additional revenue would be used to employ a Public Service Employee to assist the department with its ongoing maintenance functions/responsibilities.	1.0	32,649	32,649



Group	Department	Fund Code	Dept Code	Fund Name	Fee Request	Page No.	Brief Description of Fee Request	Service Impacts	Budgeted Staffing	Approp	Revenue
PSSG	Regional Parks	AAA	CCP	General Fund	Park Fees	592	The Department is proposing a number of fee increases for 2006-07. The most significant of which is an additional \$1 per person for bus patrons at Calico Regional Park, as well as a \$2 and \$3 increase to the weekend and holiday admission fees, respectively, at all parks.	Revenue generated from the requested fee adjustments would be sufficient to restore the Department's services and supplies budget to a level that is comparable with previous years. This additional revenue is essential to sustain the maintenance and operation needs of the entire regional park system.	-	435,530	435,530
PSSG	Agriculture, Weights and Measures	AAA	AWM	Agriculture, Weights and Measures	Revise various existing fees	456	Revise various existing fees in response to amendments to the Business and Professions Code that specifies fees by device type and imposes a location component as a part of the registration fee; hourly basis adjustments to reflect changes in salaries/benefits since 2003/04.	Businesses inspected will bear the fee increases. The additional revenue will fund 1.0 FTE Agricultural Standards Officer position and a 3/4 ton truck. The new position will inspect weighing and measuring devices and packaged commodities.	1.0	93,878	93,878
PSSG	County Fire	SKX	106	CSA 70	Delete various fees in County Fee Ordinance		Delete fees listed in the County Fee Ordinance (section 16.0211A Fire Services) with the intent of adding them to the Special Districts Fee Ordinance that is presented for Board approval annually as a separate action.	There would be minimal, and possibly no impact, associated with removing Fire fees from the County's fee ordinance and replacing them in the Special Districts ordinance.	-	-	-
Law & Justice	Sheriff-Coroner	AAA	SHR	General	Locker rental	403	Delete reference to WVDC visiting lobby to include all Sheriff's Detention Facilities. No impact on projected revenue.	None.	-	-	-
Law & Justice	Sheriff-Coroner	AAA	SHR	General	Returned Check Charge	403	Increase rate to recover amount charged by the bank for returned deposits.	No significant operational impact.	-	1,500	1,500
Law & Justice	Sheriff-Coroner	AAA	SHR	General	Probation Disclosure Examination (Criminal)	403	Increase fees to recover costs paid to contract polygraph examiners and regular employees.	Competitive compensation will help to ensure that other departments who rely on these results are served in a timely manner.	-	40,000	40,000
Law & Justice	Sheriff-Coroner	AAA	SHR	General	Probation Random Examination (Pre-employment)	403	Increase fees to recover costs paid to contract polygraph examiners and regular employees.	Competitive compensation will help to ensure that prospective staff are moved through background as quickly as possible.	-	15,000	15,000
Law & Justice	Sheriff-Coroner	AAA	SHR	General	Administrative Fee for Penal Code 4024.2 program participants.	403	Increase cost to recover personnel, supplies and administrative costs to run the program.	No significant service impact. Higher rates may result in ...	-	100,000	100,000
Law & Justice	Sheriff-Coroner	SCE	SHR	Aviation	Helicopter (MDH 600) Jet (Saberliner)	415	Delete rates established for equipment that was disposed in 2005-06.	None.	-	-	-
Law & Justice	Sheriff-Coroner	SCE	SHR	Aviation	Helicopter (AS-350 B-3)	415	Establish rate for new helicopter.	No revenue is anticipated for this equipment in 2006-07.	-	-	-
Law & Justice	Sheriff-Coroner	SCC	SHR	Public Gatherings	Public Gathering Sheriff Reserve Deputy	410	Increase rate due to Safety MOU and ICRP (Indirect Cost Rate Proposal) increases. Rates established by the Auditor-Controller/ Recorder's Office for billing the State of California and other government agencies.	No significant service impact. Higher rates are not likely to affect the need for security at public events.	-	141,311	141,311
Law & Justice	Sheriff-Coroner	SCC	SHR	Public Gatherings	Sheriff Deputy	410	Increase rate due to Safety MOU and ICRP (Indirect Cost Rate Proposal) increases. Rates established by the Auditor-Controller/ Recorder's Office for billing the State of California and other government agencies.	No significant service impact. Higher rates are not likely to affect the need for security at public events. Active duty officers are used when reserve deputies are unavailable.	-	-	-

Group	Department	Fund Code	Dept Code	Fund Name	Fee Request	Page No.	Brief Description of Fee Request	Service Impacts	Budgeted Staffing	Approp	Revenue
Law & Justice	Sheriff-Coroner	SCC	SHR	Public Gatherings	Sheriff Detective	410	Increase rate due to Safety MOU and ICRP (Indirect Cost Rate Proposal) increases. Rates established by the Auditor-Controller/ Recorder's Office for billing the State of California and other government agencies.	No significant service impact. Higher rates are not likely to affect the need for security at public events. Active duty officers are used when reserve deputies are unavailable.	-	-	-
Law & Justice	Sheriff-Coroner	SCC	SHR	Public Gatherings	Sheriff Sergeant	410	Increase rate due to Safety MOU and ICRP (Indirect Cost Rate Proposal) increases. Rates established by the Auditor-Controller/ Recorder's Office for billing the State of California and other government agencies.	No significant service impact. Higher rates are not likely to affect the need for security at public events. Active duty officers are used when reserve deputies are unavailable.	-	-	-
									2.9	\$ 4,883,101	\$ 4,883,101